

ARPA
Agenzia Regionale per la Prevenzione e l'Ambiente
dell'Emilia - Romagna

* * *

Atti amministrativi

Determinazione dirigenziale	n. DET-2010-373	del 28/05/2010
Oggetto	Servizio Idro-Meteo-Clima. Progetto INTERREG IV C WATER CoRe cod.0541R2 – Approvazione dell’Accordo di partenariato.	
Proposta	n. PDTD-2010-387 del 25/05/2010	
Struttura adottante	Servizio Idro-Meteo-Clima	
Dirigente adottante	Cacciamani Carlo	
Struttura proponente	Area Agrometeorologia Territorio e Clima	
Dirigente proponente	Botarelli Lucio	
Responsabile del procedimento	Botarelli Lucio	

Questo giorno 28 maggio 2010, presso la sede di Viale Silvani, 6 in Bologna, il Dir. del Servizio Idro-Meteo-Clima, Dott. Carlo Cacciamani, ai sensi del Regolamento Arpa sul Decentramento amministrativo, approvato con D.D.G. n. 95 del 16/12/2009 e dell’art. 4, comma 2 del D.Lgs. 30 marzo 2001, n. 165 determina quanto segue:

Oggetto: Servizio Idro-Meteo-Clima. Progetto Interreg IV C “WATER CoRe”

Cod. 0541R2 – Approvazione dell’Accordo di partenariato.

RICHIAMATA:

- la propria determinazione n. 284, del 23 aprile 2010, con la quale si dava atto della partecipazione di ARPA Servizio Idro-Meteo-Clima al progetto “WATER CoRe” (Cod. 0541R2) nell'ambito del programma di cooperazione territoriale europea 2007/2013 INTERREG IVC, finanziato per € 168.848,57, di cui il 75% (€ 126.646,23) da fondi strutturali per la Cooperazione Territoriale Regionale dell’Unione Europea (Programma INTERREG IVC) e il residuo 25% (€ 42.212,14) dal Fondo di rotazione nazionale - Deliberazione del Comitato Interministeriale per La Programmazione Economica (CIPE) n. 36 del 15 giugno 2007 (pubblicato su Gazzetta Ufficiale n. 241 del 16 Ottobre 2007);

CONSIDERATO CHE:

- in accordo con quanto stabilito dalla normativa comunitaria (Regulations 1080/2006/EC and 1083/2006/EC) e dal Manuale del Programma operativo INTERREG IVC Section 4.1.2 “The Partnership Agreement”, per accedere al finanziamento i partner di progetto devono sottoscrivere un accordo tra loro per definire le reciproche responsabilità finanziarie e legali nonché le funzioni e le responsabilità specifiche del partner capofila;
 - il Ministry of Environment, Rural Affaire and Consumer Protection dell’Assia, capofila del progetto, ha inviato lo schema di Accordo di partenariato, allegato 1) al presente atto quale parte integrante e sostanziale, con l’obiettivo di realizzare il progetto INTERREG IVC WATER CoRe secondo quanto stabilito:
 - nella proposta progettuale (Application form) approvata dal Comitato di Sorveglianza INTERREG IVC e successivamente modificata in data 27 gennaio 2010 (allegato 1a);
 - nel Manuale del Progetto Project Handbook (allegato 1b);
 - nel Contratto di Sovvenzione Subsidy Contract (allegato 1c);
 - nel budget assegnato al progetto e articolato per partner ed attività (allegato 1c);
- e in qualsiasi ulteriore successivo documento sottoscritto tra il partner capofila e le competenti autorità per la realizzazione del progetto;

DATO ATTO:

- che, per quanto riguarda l’articolazione e la descrizione delle attività da effettuarsi da parte di ARPA si rinvia alla proposta progettuale approvata (allegato 1a);
- che ARPA SIMC, per la realizzazione del progetto, deve sostenere costi per le seguenti voci

di spesa (allegato 1c):

Personale	€	79.960,00
Costi amministrativi	€	17.000,00
Missioni	€	19.250,00
Consulenze e servizi esterni	€	52.638,57
Per un totale complessivo di	€	168.848,57

- che i contributi, previsti a rimborso, coprono interamente i costi che ARPA deve sostenere per la realizzazione del progetto WATER CoRe;
- che, per la realizzazione del progetto, è istituito un gruppo di lavoro inter-area composto da:
- Carlo Cacciamani, per attività di gestione e coordinamento;
- Lucio Botarelli, Barbara Ramponi e Lucia Pirro per attività di gestione, comunicazione e scambio di esperienze;
- Vittorio Marletto, Andrea Pasquali, William Pratizzoli, Valentina Pavan, Rodica Tomozeiu, Andrea Spisni, Gabriele Antolini, Fausto Tomei, Roberta Renati e Michele Di Lorenzo per attività di comunicazione e disseminazione e scambio di esperienze;
- Francesco Siviero per comunicazione e disseminazione;

RITENUTO:

- opportuno sottoscrivere lo schema di accordo allegato, per garantire lo svolgimento del progetto, le cui attività sono coerenti con i compiti dell'Agenzia;

SU PROPOSTA:

- del dott. Lucio Botarelli responsabile dell'Area Agrometeorologia Territorio e Clima, il quale, ai sensi del regolamento sul decentramento amministrativo approvato con D.D.G. 95 del 16.12.2009, ha espresso parere favorevole in merito alla regolarità amministrativa e tecnica del presente atto;

DATO ATTO:

- che si è provveduto a nominare responsabile del procedimento, ai sensi del combinato disposto di cui agli artt.4,5 e 6 della Legge n.241/90 e della Legge Regionale n. 32/93, il dott. Lucio Botarelli, responsabile dell' Area Agrometeorologia Territorio e Clima;

DETERMINA

- di approvare la sottoscrizione dello schema di Accordo di collaborazione (Partnership Agreement), allegato 1) al presente atto quale parte integrante e sostanziale con i relativi allegati a) b) c) e d);
- di dare atto che ARPA SIMC, per la realizzazione del progetto, sosterrà le seguenti spese:

Personale	€	79.960,00
-----------	---	-----------

Costi amministrativi	€	17.000,00
Missioni	€	19.250,00
Consulenze e servizi esterni	€	52.638,57
per un totale complessivo di	€	168.848,57

e che i contributi, previsti a rimborso, coprono interamente i costi per la realizzazione del progetto WATER CoRe;

- di prendere atto che, per la realizzazione del progetto, è istituito un gruppo di lavoro inter-area composto da:
- Carlo Cacciamani, per attività di gestione e coordinamento;
- Lucio Botarelli, Barbara Ramponi e Lucia Pirro per attività di gestione, comunicazione e scambio di esperienze;
- Vittorio Marletto, Andrea Pasquali, William Pratizzoli, Valentina Pavan, Rodica Tomozeiu, Andrea Spisni, Gabriele Antolini, Fausto Tomei, Roberta Renati e Michele Di Lorenzo per attività di comunicazione e disseminazione e scambio di esperienze;
- Francesco Siviero per comunicazione e disseminazione.

Allegati:

A) Partnership Agreement

IL DIRETTORE DEL
SERVIZIO IDRO-METEO-CLIMA
(Dott. Carlo Cacciamani)



HELP!!!

I am part of an EU project....

Project Handbook

...how to navigate through the EU rules
with a minimum of bureaucracy and a
maximum of fun!

Version April 21st 2010

Version April 21st 2010

This document has been developed by
blue! advancing european projects GbR
Wiethasestrasse 42
50933 Cologne, Germany

on behalf of

Ministry of Environment, Energy, Agriculture and
Consumer Protection of Hessen, Germany
as Project Lead Partner

PREFACE

Welcome to the world of EU funding programmes, and welcome on a journey!

You have become a project partner in the WaterCoRe Project, which receives funding from the "European Territorial Cooperation INTERREG IVC Programme 2007-2013". In the Structural Fund period 2007-2013 the Community Initiative INTERREG has been upgraded to the "European Territorial Cooperation Objective", which underlines the importance the European Commission and the Member States attach to the added value of interregional cooperation.

To allow you to spend as much time as possible on exchanging knowledge on the issues of draught and water scarcity management rather than on the administrative INTERREG IVC procedures, we as Lead Partner of the WaterCoRe project established a Project Secretariat in the premises of our ministry. The main role of the Project Secretariat is to support all partners during the implementation of the project. One of the first actions was to write this project handbook.

I hope this handbook will guide you through the INTERREG IVC 'jungle' in the years to come and I look forward to completing this journey with all of you.



Matthias Löw
Project Leader
Ministry of Environment, Energy, Agriculture and
Consumer Protection of Hessen, Germany

TABLE OF CONTENTS

PREFACE	3
TABLE OF CONTENTS.....	4
PART A: MANAGEMENT AND COORDINATION	6
1. Introduction: why did we write a project handbook?	6
2. Who is who?	7
2.1 Contact anyone anytime: Address list.....	7
2.2 Key documents for our project to be in your office	7
2.3 Project Secretariat.....	8
3. Roles, responsibilities and functions of our project bodies	9
3.1 Introduction: A network of distributed functions	9
3.2 Organisational chart.....	10
3.3 Ministers Platform: Political assessment and implementation of project results	11
3.4 Steering Committee and Presidium: Two bodies co-operating on transparent project progress.....	11
3.5 Important working principles within the different components: Who is responsible for what? 11	
3.6 What should I do in case a conflict occurs?	11
4. How will the progress of our activities be monitored?.....	13
4.1 Half-yearly work plan in application form.....	13
4.2 Development of e-learning courses as central connecting indicator for successful project progress.....	13
4.3 Use of the Monitoring tool.....	13
5. What happens in case a change of my project part is necessary?	15
5.1 Contact the project manager / financial manager!.....	15
5.2 Does it concern a minor or major change?	15
5.3 Financial flexibility rules regarding the budget	15

PART B: FINANCIAL PROCEDURES.....	16
6. What is the approved WaterCoRe budget?.....	16
6.1 Total project budget.....	16
6.2 Payment forecast per half-yearly period	16
7. Which costs are eligible for funding?	17
7.1 Staff	17
7.2 Administration	17
7.3 Travel and accommodation.....	18
7.4 External expertise and services.....	18
7.5 Equipment.....	18
8. How to hire an external expert?	19
9. What are shared project costs and how do we share cost?.....	19
9.1 Shared benefits for all partners	19
9.2 Individual and shared cost	20
9.3 Easy settling of shared cost contributions with recurring ERDF funding	20
10. How and when to report activities and expenditures?	21
10.1 Half yearly progress reports	21
10.2 Reporting and financial control system of INTERREG IVC.....	21
10.3 Reporting deadlines for WaterCoRe partners.....	21
10.4 Pieces of evidence.....	22
10.5 Expenditures in Euro	22
11. What are the most important auditing procedures?	23
11.1 What is an independent auditor?	23
11.2 Audited financial report	23
11.3 Requirements for auditing	23
12. When do we get reimbursed from the EU?	24
PART C: COMMUNICATION AND PUBLICITY	25
13. Introduction: Communication – a hot topic in our team	25
14. Tools to help you	25
15. What are the most important information and publicity rules to comply with?	26
15.1 Legal basis	26
15.2 Use of logos.....	26
15.3 Envisaged results and target indicators as to our project application	27
16. Outreach to further stakeholders	28
ANNEX ONE - Example of a time sheet	29
ANNEX TWO – COLLECTIVE COST MODEL	30

PART A: MANAGEMENT AND COORDINATION

1. Introduction: why did we write a project handbook?

If this is your first EU-project, you might not be sure how to start your work and what will be expected from you as the project moves on. If you have been partner in an EU-project before, many things will be familiar to you, but regulations might have changed and since every project is different, you will be faced with different internal working procedures.

This handbook is an attempt to compile and summarize all information necessary to give you an appropriate framework to implement your part of the project. The handbook is written from the perspective of you as a project partner and it will:

- provide answers to many questions you might have,
- give you a good overview as to what is expected of you,
- make you familiar with our specific and agreed project regulations.

Part A of this handbook concerns management and coordination of the project, part B deals with the most important financial issues and part C describes the importance of communication and publicity in the framework of the INTERREG IVC programme.

It is highly important that every partner is aware of his role and responsibilities in order to have a well-co-ordinated co-operation. Furthermore, every partner has to pre-finance his expenditure following INTERREG IVC expenditure rules in order to make sure that the money will be reimbursed.

IMPORTANT: particular care is required in parts of this document concerning the project financials, such as project accounting and procurement of services by external experts. This concerns your money! You will notice that national regulations are different from and in some cases stricter than the INTERREG IVC regulations. **THIS HANDBOOK DOES NOT COVER NATIONAL REGULATIONS.** Please bear in mind that in addition to the rules of the INTERREG IVC Programme each project partner has to comply with the national regulations in its own country. If you spend funds related to the project but you do not adhere to the national regulations, the First Level Controller in your country might not certify these expenditures. Each project partner is responsible for the certification of his own expenditures. Without certification you will not be reimbursed for these expenditures by the INTERREG IVC Programme.

2. Who is who?

2.1 Contact anyone anytime: Address list

WaterCoRe will provide a picture address list with contact details on the WaterCoRe website www.watercore.eu. Everyone is asked to “pick up the phone” in order to clarify in a direct way.

All partners will be asked to upload and regularly update the own contact data on a regular basis.

2.2 Key documents for our project to be in your office

While this handbook gives orientation and practical advice, it does not cover all necessary information and draws from other basic documents. These are the following and should be available in your offices and “ready to use”:

Official background documents

- INTERREG IV C programme manual (we sometimes make references to certain pages, in general, a summary of the most important aspect is in this handbook.

Official project documents available to the programme management

- Updated and approved application form as of January 2010
- Answered conditions form where we had to clarify and underline selected aspects of the project for the programme management.
- WaterCoRe subsidy contract
- WaterCoRe partnership agreement

WaterCoRe documents that help us to co-ordinate our work

- Updated and most actual workplan of our project
- Updated and most actual budget file that highlight more aspects than the application form
- Nomination charts that highlight the nominees for the different project functions
- Reporting templates (financial and technical) that will be sent to you by us once the reporting starts up.
- WaterCoRe monitoring tool
- WaterCoRe financial controlling tool (with customized pages for every partner)
- WaterCoRe memorandum of understanding. .

They are more documents as well, such as basic regulations for the use of ERDF funds as well as ERDF publicity rules. We have them available in the project secretariat in order to give you competent advice in case questions come up. Furthermore, the project reporting will require streamlined information from you in terms of figures and text. This will be done in templates that will be at your disposal once the first reporting period starts up.

The INTERREG IVC Programme is financed through the European Regional Development Fund (ERDF), whose principles and regulations are laid down in Council Regulation N° 1083/2006 (General Regulation), Council and Parliament Regulation N° 1080/2006 (ERDF Regulation) and Commission Regulation N° 1828/2006 (Implementation Regulation). The principles and regulations for projects developed within the Programme are laid down in the Operational Programme. All relevant EU regulations can be downloaded from the website www.interreg4c.eu

2.3 Project Secretariat

A so-called Project Secretariat has been established by the Lead Partner to fulfill the role of project secretariat. The Project Secretariat covers the functions project management and financial management (Component 1) as well as support for the overall co-ordination of the project together with the other bodies. The role of the Project Secretariat is to support all project partners in the implementation of the project.

Finally, there will certainly be problems which will have to be worked out between the project partners in the course of the project. The Project Secretariat will assist this process as a facilitator and conflict manager between the partners of this project as well as between the project and the INTERREG IVC Joint Technical Secretariat (JTS) in Lille.

The Project Secretariat is located in the office building of the Ministry of Environment, Energy, Agriculture and Consumer Protection of Hessen

Postal Address of the Project Secretariat and the supporting consultancy



Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und Verbraucherschutz
Mainzer Str. 80
65189 Wiesbaden, Germany

The project secretariat is supported by a consultant company blue! advancing European projects located in Cologne:



Wiethasestrasse 42, 50933 Köln, Germany

Let us briefly introduce ourselves as current members of the WaterCoRe project secretariat:



Barbara Ehrle-Manthey
Project co-ordinator

I will engage in a transparent and trustful co-ordination of the project taking into consideration both the necessary EU rules as well as the co-ordination of the partner institutions.

Contact information

Phone: +49 611 8151314

Email: barbara.ehrle-manthey@hmuenv.hessen.de



Dorothea Palenberg

Managing Partner of *Blue! advancing european projects GbR*

Project 'HOTLINE' and Project Management Consultant

Feel free to contact me on all day-to-day project management issues, INTERREG IV-C reporting, financial “challenges” and any other questions you might have. Another task is to structure and manage the financial and technical project controlling and reporting. I will do my best to make the INTERREG IVC ‘jungle’ more accessible for you.

Contact information

Phone: +49 221 78921559

Mobile: +49 170 2807217

Email: d.palenberg@the-blue.net

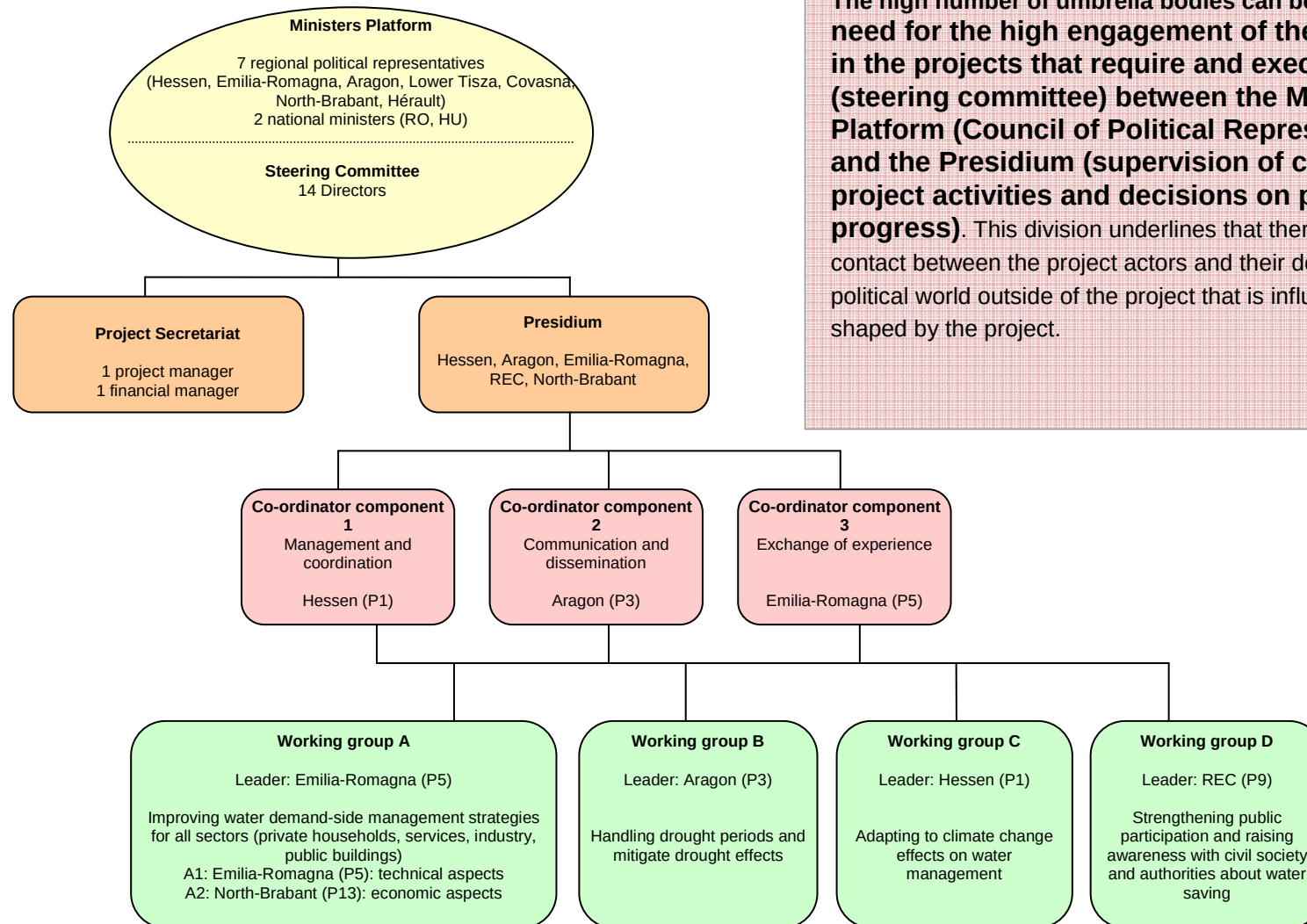
Due to the fact that this handbook is a living document, this list will be extended step-by-step as the management team builds up.

3. Roles, responsibilities and functions of our project bodies

3.1 Introduction: A network of distributed functions

The following overview explains the division of tasks between the strategic management bodies in more detail. The high number of umbrella bodies can be explained to the need for the high engagement of the political level in the projects that require an executive link (steering committee) between the Ministers Platform (Council of Political Representatives) and the Presidium (supervision of concrete project activities and decisions on project progress). This division underlines that there is a strong contact between the project actors and their decisions and the political world outside of the project that is influenced and shaped by the project.

3.2 Organisational chart



The following overview explains the division of tasks between the strategic management bodies in more detail. The high number of umbrella bodies can be explained to the need for the high engagement of the political level in the projects that require and executive link (steering committee) between the Ministers Platform (Council of Political Representatives) and the Presidium (supervision of concrete project activities and decisions on project progress). This division underlines that there is a strong contact between the project actors and their decisions and the political world outside of the project that is influenced and shaped by the project.

3.3 Ministers Platform: Political assessment and implementation of project results

composition: 7 regional + 2 national political representatives

responsibility: presenting the political support on their meetings once a year

The ministers' platform has been one major reason for the EU to fund our project. It is not common that a project installs a direct link to a potential future implementation based on political decisions. The chance to prepare the project work in a way that is would be a "ready-to-use" political decision is one of the potentials that our project should benefit from.

3.4 Steering Committee and Presidium: Two bodies co-operating on transparent project progress

Steering Committee

composition: 14 representatives of all project partners on management/director level

responsibility: strategic decisions on their meetings once a year

monitoring the progress of the project activities on a strategic level

approval of all sub-products and end products

Presidium

composition: Lead partner, component coordinator, working group leaders (Hessen, Aragon, Emilia-Romagna, REC, North-Brabant)

responsibility: supervising the project secretariat, esp. on operational issues day-to-day decision making

The presidium represents our instrument to allow a decision-making in which every partner is represented and where discussions can take place. However, it would be too extensive to discuss every working aspect in this body. Therefore, the presidium – where all the component leaders, the working group leaders as well as the lead partners are represented, is a working platform in which a report to the steering committee is being prepared. It therefore makes sense to merge these two meetings wherever possible. While the presidium meets twice a year, the steering committee only meets on an annual basis.

3.5 Important working principles within the different components: Who is responsible for what?

Component coordinator

composition: Hessen, Aragon, Emilia-Romagna

responsibility: report about the progress of respective component work plan in the steering committee

The component co-ordinators can be described as an important motor of a co-ordinated and ongoing work. They give input to the presidium which is also a continuous platform form informal exchange, advice and co-ordination of the work in progress .

3.6 What should I do in case a conflict occurs?

If a conflict occurs between two or more partners, the component coordinator has the primary responsibility to solve the issue. If this appears not possible, the project manager should be informed as early as possible. Together with the component coordinator and/or the partners concerned, the project manager will analyse what the nature of the problem is:

- .If the problem is related to financial procedures, the financial manager will mediate between the partners and the INTERREG IVC programme secretariat. If necessary, the issue will be posted on the next Steering Committee agenda with a proposed solution.
- If the problems are related to the progress of the work plan, the project manager will investigate if it is possible to adjust the planning or if the delay is seriously jeopardizing the outputs and results of the project. In that case, the issue will be posted on the next Steering Committee agenda with a proposed solution. If necessary, the INTERREG IVC programme secretariat will be involved as well.

4. How will the progress of our activities be monitored?

4.1 Half-yearly work plan in application form

In the application form a detailed work plan with activities and outputs per half-yearly period can be found (section 3). The INTERREG IVC programme secretariat in Lille monitors the progress of these activities through the half-yearly progress report. Any deviation of the planning as indicated in the application form has to be justified in the progress report.

4.2 Development of e-learning courses as central connecting indicator for successful project progress

Our bottom line for being sure that the project progresses in a good quality is the development of the production, testing and finalisation of the e-learning modules. Therefore, the overall quality of the project progress can be measured in these modules as tangible results of our efforts. They therefore represent much more than a final product.

4.3 Use of the Monitoring tool

All activities, outputs and responsibilities are visualized in an excel-based project monitoring tool which has been developed by the project manager specifically for the WaterCoRe project. During each Presidium Meeting or merged Presidium/Steering Committee meeting, the project manager will present this tool to indicate where progress has been made in line with the application form (green) and where delays have occurred (yellow or red). The comments in the monitoring tool will be used to justify any deviations in the half-yearly progress reports. Problems will be described and proposed solutions need to be discussed during the Steering Committee meetings.

Due to the fact that this tool describes the progress of work per partner and highlights and has the concrete outputs as orientation, the project manager will try to go through this table with every partner bilaterally before presenting the overall document to the steering committee.

Example of what the monitoring tool looks like:

[illegible]

5. What happens in case a change of my project part is necessary?

5.1 Contact the project manager / financial manager!

Please inform the project or financial manager as soon as you see a potential change of your project part coming up. Sometimes the Project Secretariat or other partners might be able to help you to avoid serious delays or problems. If no solution can be found, the project and financial manager will judge if the required change falls within the financial flexibility rules and if it can be justified in the next progress report. If necessary, an official 'request for changes' procedure has to be started.

5.2 Does it concern a minor or major change?

The Lead Partner is obliged to request approval from the Managing Authority if the partnership, the activities, the duration or the budget of the project change. However, we can report all minor changes (e.g. change in contact information, rescheduling of activities, small budget deviation) as 'deviations' to the project planning via the six-monthly progress report to the INTERREG IVC programme secretariat.

Any major changes related to partnership (e.g. drop out or replacement of partners), to activities (e.g. extension of duration) and to budget should as much as possible be avoided. However, when duly justified, these changes may be approved by the Managing Authority or the Monitoring Committee through a 'request for changes' procedure.

As a basic rule, the Lead Partner has to inform the INTERREG IVC programme secretariat as soon as they are aware of a possible major change in their project.

5.3 Financial flexibility rules regarding the budget

Although the INTERREG-Programme forms a very strict framework for the WaterCoRe project, we do have some flexibility to shift figures in the approved budget. There are two rules to follow if we wish to shift figures. Both rules only apply within any given half yearly period; the INTERREG framework does never allow shifting figures between periods.

- *Rule 1: deviation up to 10% of budget line or component:*
Deviations from original amounts within budget lines, components and partner budgets are allowed up to € 20.000,- or up to 10% of the total amount in that respective budget line, component or project partner budget given in the approved application. We are allowed to shift these figures without prior notification of the Joint Technical Secretariat. However, we do need to explain to the Joint Technical Secretariat why we are shifting these figures.
- *Rule 2: deviation up to 20% of total budget:*
Only once during the entire duration of the operation period, reallocations between budget lines, components and partner budgets are allowed up to 20% of the total budget of the approved application. Prior approval by the Joint Technical Secretariat (Managing Authority) is required. Such a large shift of figures should be avoided until the very end of the operation, since it will give us the chance to make final adjustments prior to the last regular progress report.

Another restriction is that we don't have the possibility to adapt figures in the partner budget, when expenditures already have been approved and reimbursed with ERDF-money. This means that only unspent money in the partner budget can be shifted during the lifetime of the project.

PART B: FINANCIAL PROCEDURES

6. What is the approved WaterCoRe budget?

6.1 Total project budget

The total project budget can be broken down to three Components (CP) and five budget lines (staff, administration, travel and accommodation, external expertise and services, equipment).

It is important to highlight that we have a very detailed budget breakdown for ourselves (budget file), because our internal planning had been a very careful one. Let's bear in mind that the programme level only knows about the contents of the Application form. In the application form, there is an overall table as well further tables where e.g. the external expertise contracts are listed. This means that there is a larger flexibility as to the interpretation of the costs that are listed in the budget file.

The budget lines will be explained individually in chapter 7 (Which costs are eligible for funding?).

6.2 Payment forecast per half-yearly period

The table of the payment forecast shows the amounts allocated per six-monthly period and per component. For us, it is of high importance that we stick to this expenditure forecast, otherwise, we have to justify this extensively in the reporting procedures.

	Jan-Jun 2008	Jul-Dec 2008	Jan-Jun 2009	Jul-Dec 2009	Jan-Jun 2010	Jul-Dec 2010	Jan-Jun 2011
EUR	0,00	0,00	0,00	0,00	250.000,00	410.000,00	350.000,00
%	0,00 %	0,00 %	0,00 %	0,00 %	9,81 %	16,09 %	13,74 %
	Jul-Dec 2011	Jan-Jun 2012	Jul-Dec 2012	Jan-Jun 2013	Jul-Dec 2013	Jan-Jun 2014	Jul-Dec 2014
EUR	470.000,00	420.000,00	480.000,00	167.858,98	0,00	0,00	0,00
%	18,45 %	16,48 %	18,84 %	6,59 %	0,00 %	0,00 %	0,00 %
Total	2.547.858,98						

Due to the n + 3 commitment rule at INTERREG IVC programme level, reallocation of figures from one half yearly reporting period to another will not be possible. As stipulated in the Subsidy Contract, all funds, which are not reported in full or on time as indicated in the budget breakdown (see above) **may be lost**. It is important that you definitely stick to these figures per half year otherwise you will risk to lose a part of your co-financing and of the European Regional Development Fund (ERDF)-money you are anticipating to receive for your expenditures. So we recommend you to make half-yearly forecasts of the expenditures within your partner budget and to ensure that your organization reserves sufficient budget to be spent per half-yearly period for the WaterCoRe project.

7. Which costs are eligible for funding?

7.1 Staff

Short description of budget line	Points of special attention	More information in Programme Manual IVC
Staff costs involve personnel costs for the time that the partner organizations' staff spends on carrying out the project activities in accordance with the application form (full-time or a certain percentage of total working time). The persons whose staff costs are budgeted and later on reported must be directly employed by the partner organizations officially listed in the application form.	In the ANNEX of this project handbook you can find an example of a time-sheet.	- Section 2.4.2.1 - Annex 5 - Annex 8a

EXAMPLE OF THE CALCULATION OF STAFF COSTS

- Actual hours spent on project activities: (see time-sheet in ANNEX TWO)	120 hours
- Salary:	
Employees gross salary	€ 50.000
Employer's contribution	<u>€ 25.000</u>
Total salary	€ 75.000
- Working hours per year: (in accordance to national legislation)	1700 hours
- Hourly rate: total salary divided by total working hours per year	€ 44,12
- Staff costs to be reported: (hourly rate divided by actual hours spent)	€ 5.294,12

7.2 Administration

Short description of budget line	Points of special attention	More information in Programme Manual IVC
Administration costs may include cost items such as stationery, photocopying, telephone, fax and internet, heating electricity, office furniture, maintenance, office rent. Administration costs may be direct or indirect costs. Direct administration costs belong directly to the project while indirect administration costs (overheads related to the project activities) are calculated on a pro-rata base.	Please be aware that in the past problems have often occurred related to the eligibility of administration cost: - Administration costs must be calculated on the basis of actual costs and capable of verification. - Do not use lump sums, overall estimations or arbitrary keys! - All administration costs (direct or indirect) reported must have a direct link to the project and must be absolutely necessary for the implementation of the project!	- Section 2.4.2.2 - Annex 5 - Annex 8b

7.3 Travel and accommodation

Short description of budget line	Points of special attention	More information in Programme Manual IVC
This cost category refers to the travel and accommodation costs of employees of your organization and relates to their participation in meetings, seminars, or conferences as foreseen in the application form.	The travel costs of any external experts participating in project activities have to be budgeted under 'External expertise and services'.	- Section 2.4.2.3

7.4 External expertise and services

Short description of budget line	Points of special attention	More information in Programme Manual IVC
Project partners can hire third parties to perform a wide range of professional or consulting services that are necessary to complete project tasks or activities and for which the project partner's permanent staff lack the relevant skills. The expenses for such services can be reimbursed under the cost category 'external experts and services'.	Please carefully read paragraph 8 below if you want to hire an external expert. Since there is a threshold for this budget line (maximum 50% of the project budget), you have to make sure to comply with the external expertise as indicated in your partner budget. We therefore kindly ask you to always inform the financial manager before you start contracting external experts.	- Section 2.4.2.4

7.5 Equipment

Short description of budget line	Points of special attention	More information in Programme Manual IVC
This budget line refers to the purchase of equipment necessary for the successful implementation of the project. This mostly concerns IT equipment such as a computer or a printer necessary for project coordination and financial management purposes. These purchases have to respect public procurement rules.	Please note that if the item it is not exclusively used for project purposes, only a share of the actual cost can be allocated to the project. This share has to be calculated according to a fair, justified and equitable method.	- Section 2.4.2.5

8. How to hire an external expert?

When you plan to hire an external expert, you have to follow national regulations for public procurement in your country or institution (not covered in this handbook). Please note that if you cannot provide documentary proof of compliance with European, national and your own internal public procurement rules your risk losing ERDF funding.

HOW DO I HIRE AN EXTERNAL EXPERT?

Example of a transparent sub-contracting procedure:

1. Define the task or type of service, for which a third party is to be contracted as well as the terms and conditions, under which the service is to be provided (dates, deadlines, selection criteria, contact persons, etc.)
2. Identify a minimum of three potential providers of the required service (via internet research, phone directory, recommendations, etc.). Please take into account your national legislation and check what the requirements are!
3. Prepare a written request for an offer specifying the service as defined and send this to the identified providers (fax or email is usually acceptable), including a deadline for submitting their offers.
4. After receiving the written offers prepare a brief analysis in writing (a table is a suitable format). Include contact information of the bidders, briefly state the terms of the various offers, compare them and give a recommendation for the best candidate. Consider that “best” not only means “cheapest”, but rather the best value for money, i.e. the best balance of price, quality and timely delivery or any other objective selection criteria that are important in your particular situation.
5. Make a contract in which you specify the payment procedure and delivery dates. Check the internal procedures in your organization!
6. Please archive the terms and conditions, the written offers as well as your initial request for an offer together with your analysis and justification of the selected bidder and the contract, invoices and proof of payment.

See for more information:

INTERREG IVC programme manual (section 2.4.2.5, annex 5 and annex 8c)

EU website on Public Procurement: http://ec.europa.eu/internal_market/publicprocurement/index_en.htm

Commission interpretative communication on the Community law applicable to contract awards not fully subject to the provisions of the Public Procurement Directives (24/07/2006):

http://ec.europa.eu/internal_market/publicprocurement/key-docs_en.htm

9. What are shared project costs and how do we share cost?

9.1 Shared benefits for all partners

Within our detailed budget file, there are some highlighted costs that are shared by all partners on a fair and equal basis. The method used to calculate each partner's share in the collective costs concerns an equal percentage of their budget and has been calculated following an algorithm which is hidden in the budget file. So the percentage of collective cost in the total partner budget is the same for all EU partners. Due to problems with their certification procedure, some partners do not participate in this system, but have instead agreed to take over separate tasks of common activities.

9.2 Individual and shared cost

Your WaterCoRe partner budget consists of individual partner costs and shared project costs. Also, collective costs are shown, but they only represent individual costs that have been evaluated beforehand in order to allow a fair sharing of financial burdens .

1. Individual costs are costs from all cost categories that will be spent, certified and reimbursed within the responsibility of the partner only.
2. Shared costs are related to the common project activities like management and coordination activities carried out by the WaterCoRe Project Secretariat or common communication activities.

9.3 Easy settling of shared cost contributions with recurring ERDF funding

As a consortium, we have tried to identify a way of sharing costs that allows us to avoid extensive prefinancing and share the administrative work of contracting and certifying equally. In an additional folder of our detailed budget file, we have agreed on the following procedure:

Shared cost for management and coordination, communication tools, logistics for interregional events and e-learning tool (see green highlighted cost in budget specification):

All partners benefit from the interregional project management, overall project communication tools (e.g. website, posters, brochures, newsletters etc.), organisation of interregional events and the e-learning tool. So all partners equally share these cost. To calculate the amount of these cost per partner, we identified the share of each partner in the total project budget (based on individual cost only). Each partner shares in the forementioned project cost according to their relative share (%) in the total project budget.

Contracting, payment and reimbursement method for management and coordination cost:

The responsible partner will prefinance these cost during the project (see budget specifications for responsible partners).

The responsible partner will audit these costs, but they are assigned to the partner budgets.

The partners will report these cost in the relevant half-yearly progress report.

The Lead partner will include the (audited) collective project cost to the INTERREG secretariat.

After receiving ERDF-money from the INTERREG secretariat, the Lead Partner will re-allocate the ERDF-amount to which each partner is entitled in order to cover these cost.

10. How and when to report activities and expenditures?

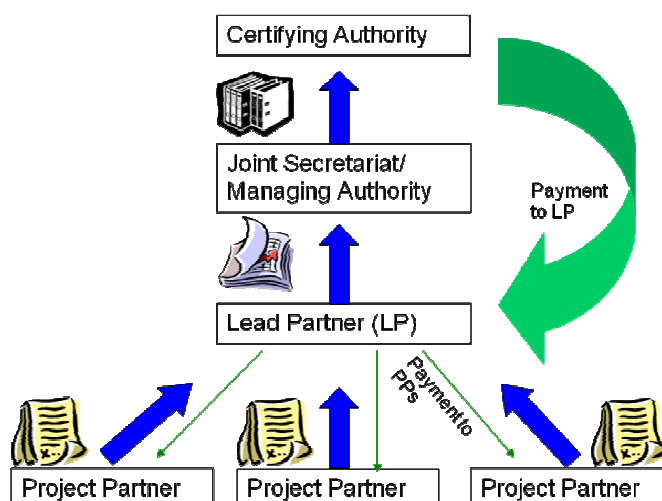
10.1 Half yearly progress reports

For each six-month period, you have to submit a progress report to the Lead Partner. The progress report includes both activity and financial information related to the implementation of your part of the project. It also comprises your controller's confirmation of expenditure. For this purpose you will receive a customised template including a number of questions shortly before the end of each period.

10.2 Reporting and financial control system of INTERREG IVC

The reporting procedure is structured as follows:

1. After the end of each half yearly reporting period, your expenditures have to be controlled by your independent controller (First Level Control)
2. The Lead Partner collects the partner control confirmations and compiles the joint progress report. The joint progress report will be controlled by the Lead Partner's controller (also First Level Control).
3. The progress report is checked by a project officer and a finance officer in the INTERREG IVC programme secretariat in Lille.
4. The Certifying Authority of INTERREG IVC checks and initiates the ERDF-payment to the Lead Partner.
5. The Lead Partner forwards partners their share of the ERDF-payment.



10.3 Reporting deadlines for WaterCoRe partners

Reporting period	Covers period from ... to ...	Deadline input to Lead Partner
1	05 November 2009 – 30 June 2010 (incl. preparation cost)	15 August 2010
2	1 July 2010 – 31 December 2010	15 February 2011
3	1 January 2011 – 30 June 2011	15 August 2011
4	1 July 2011 – 31 December 2011	15 February 2012
5	1 January 2012 – 30 June 2012	15 August 2012
6	1 July 2012 – 31 December 2012	15 February 2013
7	1 January 2013 – 30 June 2013	15 August 2013

10.4 Pieces of evidence

You are at all times obliged to retain for audit purposes all files, documents and data about the operation for a minimum period of three years after the final payment of the ERDF money to the respective INTERREG IVC program. You have to be prepared to file the documents at least until 2017.

Expenditures always have to be supported by the following pieces of evidence (per budget line):

1. Staff:
 - Employees' contract
 - Salary sheet
 - Time sheet
2. Administration
 - Original invoices
 - Bank statements
3. Travel and accommodation
 - Original invoices
 - Bank statements
4. External experts
 - Call for tenders
 - Offers
 - Justification of selection
 - Contracts
 - Original invoices
 - Bank statements
 - Proof of delivery (minutes of meetings, participants' presence list, brochures, etc.)
5. Equipment:
 - Original invoices
 - Bank statements
 - Proof of delivery

For all budget lines it is important to have a clear documentation of calculations if only a share of the invoice is allocated to the project or to a certain component of the project.

10.5 Expenditures in Euro

All the expenditures have to be reported in EURO. For the conversion of expenses every partner has to use the following method: the average monthly exchange rate set by the Commission of the last month of the reporting period. They are published on: <http://ec.europa.eu/budget/inforeuro/index.cfm?Language=en>. Every partner has to apply this method for the whole duration of the project.

11. What are the most important auditing procedures?

11.1 What is an independent auditor?

Before submission to the Lead Partner, you need to have your progress report verified and confirmed by an independent controller according to the first level control system set up in your country. The independent auditor is an auditor, accountant or financial manager, who is independent from the operation's activities, decision-making, financial management and control processes. This may be an internal or external auditor depending on the first level control system in your country. See section 4.3.4 of the programme manual and the country specific information on the INTERREG IVC website (www.interreg4c.eu).

11.2 Audited financial report

The audited financial report contains a retrospective of the total costs incurred during the reporting period. The report must contain information on cash expenditures (including staff costs). Reimbursements are allowed only for the incurred expenditures that have been paid out during the reporting period. They need to be supported by receipted invoices and bank statements or accounting documents of equivalent probative value.

You are responsible for the following auditing procedure:

- The partner reports the incurred expenditures supported by receipted invoices and bank statement to an independent auditor.
- The independent auditor certifies the eligibility of the declared expenditures and signs the confirmation by the independent auditor in the financial report.
- The partner submits the audited financial report to the lead partner.
- The partners are at all times obliged to retain for audit purposes all files, documents and data about the operation until 2013.

11.3 Requirements for auditing

The Independent auditor certifies the eligibility of the declared expenditures by signing the "Confirmation by an independent auditor" in the financial report. In this part of the financial report the independent auditor has to take into account and confirm the following requirements:

Cluster 1

- The total paid and certified expenditure.

Cluster 2

- The general eligibility rules have been observed, including, but not limited to rules governing the eligibility of expenditure, in particular COM 1685/2000, amended by **COM 448/2004**, (see **annex 3** COM Regulation 448-2004/Eligibility rules)
- The rules described in **Approval Letter and Subsidy Contract** (including Annexes),
- The rules concerning co-financing activities from the ERDF (see **annex 4** audit guidelines),
- The rules on state-aid etc.

Cluster 3

- That receipts and payments are **accurately recorded** in the operation's accounting system,
- That **assets** are correctly recorded and amounts are correctly reflected in demands for payment and
- That the **necessary audit trail** exists for all activities, providing evidence in the form of contracts, invoices and payment records.
- In case of staff costs, direct costs, overheads and in-kind contributions, the **necessary evidence** exists in a form of **timesheets (see 9.2)**, **listings of costs or formula descriptions and cost calculations**.

Cluster 4

- That services, supplies and works have been procured on the basis of **proper call for tenders**,
 - Sound controls have been exerted over the opening of the tenders and all tenders have been fully evaluated before the final decision has been made on service provider, supplier or works contractor.
- N.B.: European, national and internal procurement rules have to be observed. The following principles must always be observed: transparency, non-discrimination, equal treatment and effective competition. *Please always document the selection procedure and award criteria!*

Cluster 5

- That progress made has been fully and fairly reflected in the report and that on the spot there is evidence that the reported activities have taken place, **delivery of services and goods**, and works are in progress or have been completed.

Cluster 6

- That the partners have complied with **Community rules** on publicity, information, equality of opportunities, protection of environment and any other Community policy.

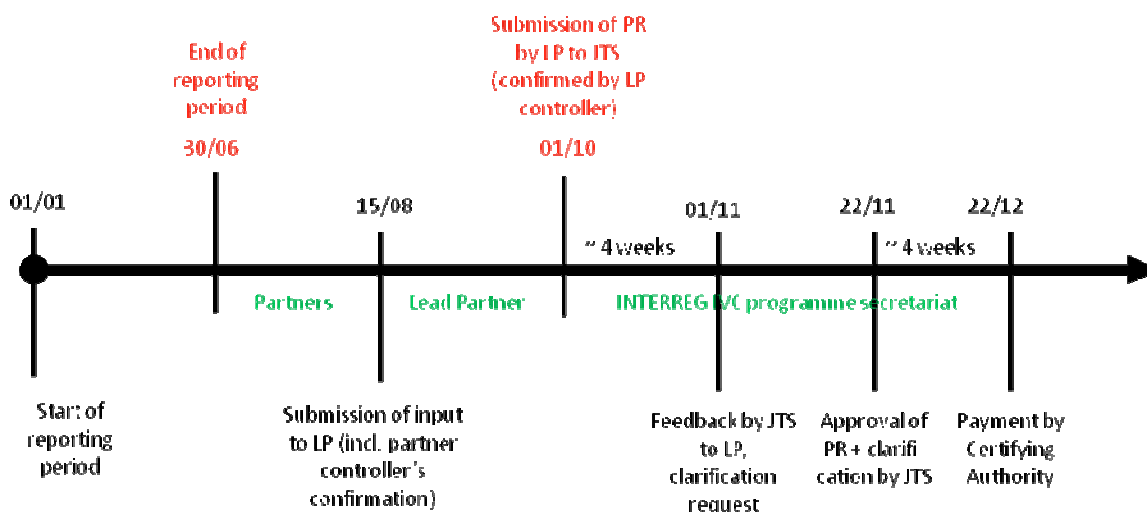
Cluster 7

- The operation's activities have started and are implemented in accordance with the stipulations of § 5(1) of the Subsidy contract.

Please carefully read section 4.3.4.2 of the programme manual about the role of the first level controller and the relevant EU-regulations and directives.

12. When do we get reimbursed from the EU?

You can expect your ERDF-payments (via the Lead Partner) earliest 6 months after the end of the reporting deadline. Example of a reporting and reimbursement timeline of the INTERREG IVC programme:



PART C: COMMUNICATION AND PUBLICITY

13. Introduction: Communication – a hot topic in our team

All over Europe thousands of lives have changed as a result of projects funded by Regional Policy. Behind every project there is a story to tell. The ERDF-money flows out into projects around the EU with one clear aim - improving the daily life of those living in the regions. Effective communication of the activities of INTERREG projects is as important as effective financial control: both reassure the tax payer that a third of the EU's budget is being properly and effectively spent.¹ It is therefore legally required by the INTERREG IVC programme to actively promote the project to all relevant stakeholders in the partner regions and beyond.²

The issue "communication" ranges among the most crucial issues when it comes to the future success of our project. "Communication" appears in our project under two different aspects which deserve a differentiated handling:

- **External and Internal Communication of the project "WaterCoRe":** This is our duty following the application form. Here, the responsibility of co-ordination and initiation of appropriate activities lies in the hands of component 2 leader, the Ministry of Aragon. They will develop e.g the external communication instruments of the project like the website. Of course, all partners are asked to contribute their input and lots of issues are financed under the shared cost model.
- **Communication as an instrument for drought management.** Here, sharing of regional experiences of all partners flow together under the respective working group of which REC is the Working Group leader. As Working Group leader, REC is responsible for co-ordinating the work and input of all the nominated participants of this working groups both within and also between the working group meetings in a creative way.

The current chapter focuses on our external communication tasks.

To increase the impact of the WaterCoRe project, the benefits and results should be clearly visible - not only to you as project partners, but also to external stakeholders, e.g. the European Commission, other national, regional or local actors.

14. Tools to help you

The communication plan provides a short situation analysis with strengths, weaknesses, opportunities and threats related to the project's communication actions. It provides the framework for all communication actions: planning, budget and monitoring. It also describes the communication objectives, specifies the target groups, tools and tactics and the roles and task division between partners and the Lead Partner.

Media and non-media related tools will be developed by the Project Secretariat to support the external communication activities in your region (see application form and communication plan for more details):

- a) A digital corporate identity to be used by all WaterCoRe partners for the project communication
- b) A project website, including a login-function for exchange, accumulation and dissemination of information by partners.
- c) A brochure at the start of the project about who we are and what we do.

¹ Dirk Ahner (Director General, European Commission, Directorate-General for Regional Policy) in: Panorama Info regio Nr. 32, pag. 3.

² See chapter 4.6 of the INTERREG IVC Programme Manual.

- d) Print and online publications
- e) Dissemination events organised by WaterCoRe
- f) Support for your regional communication actions by the communication advisor from the Project Secretariat whenever that is needed.

15. What are the most important information and publicity rules to comply with?

15.1 Legal basis

You must always comply with the publicity and information requirements laid down in the Commission Regulation (EC) No 1828/2006 (Articles 8 and 9) of 8 December 2006 and in the subsidy contract signed between the lead partner and the managing authority (Article 7) of which you received a copy. It is up to you to ensure that you have the latest version of the publicity guidelines and ensure they are followed. The regulation can be downloaded from the INTERREG IVC website (www.interreg4c.eu).

Furthermore, you need to send three copies of all publicity material about the project to the Lead Partner. The Lead Partner is obliged to submit this to the INTERREG IVC programme bodies, which are authorised to use this material in promoting the programme.

The publicity requirements should be implemented with great care (especially the logo-requirements as described below in paragraph 16.2). If they are not taken into account you might risk losing ERDF funds since (part of) your expenditures might not be considered eligible.

15.2 Use of logos

Please include the WaterCoRe project logo on all your publications and obey the corporate identity of the project. As soon as the corporate identity is ready, you will receive detailed information on how to use the logo and digital templates.

The use of the INTERREG IVC logo and EU emblem is compulsory on all communication materials and tools produced by you during the project. It is also necessary to indicate on all communication materials a reference to the contribution of the ERDF and the INTERREG IVC programme. This could be for example the phrase “co-financed by the European Regional Development Fund and made possible by the INTERREG IVC programme”. Where the EC regulation 1828/2006 speaks of a statement by the managing authority, please note that this statement is already integrated into the programme logo: “Regions of Europe sharing solutions”.

The elements can be downloaded from the INTERREG IVC website (www.interreg4c.eu) in high definition vectorial format for printing use (EPS format). JPEG, GIF or other low-definition formats should only be used for electronic versions of documents.

15.3 Envisaged results and target indicators as to our project application

The WaterCoRe communication plan aims at fulfilling the communication targets set in the application form. The output and result indicators are monitored by the INTERREG IVC programme secretariat in Lille. In the half-yearly progress reports the Lead Partner cumulates the indicator values achieved by all partners.

Please to always bear in mind our envisaged results as well as our target indicators in our application form at the beginning of each respective component description. Furthermore, the following table shows where the programme management requested additional information on our number of articles in press and media:

7. The figure reported in section 3.2.1 for “number of articles in press and media” should be reflected in more detail in the work plan of component 2.

Within the development phase, all envisaged results have been clearly justified by a paper prepared by the consortium which can be provided to the JTS on request.

As to the number mentioned, the figure has been developed taking into account different sorts of media representing regional, national and international outreach. However, there is information lacking on the distribution between the different media used which makes the figure clearer. The number of articles has been understood as “number of publications” and the word “media and press” does refer to online media, online press as well as print magazines, corporate newsletters and scientific journals. If split up in this more detailed way, the high number can be better understood:

Print Publications:

Scientific/Technical journals:	2 Publications
Independent magazines/newspapers, regional level:	7 (1 per Region)
National or international newspapers	1
Publications in Corporate Newsletters of the participating institutions:	8

Online-Publications

Publication of e-learning modules with link to websites of ENCORE, WISE, ICPDR etc	49 modules (7 modules in 7 languages)
Project summary online	7
Project brochure online (English)	1
Project results summary online (English)	1
TOTAL	76

OK. Condition fulfilled.

Source: WaterCoRe Conditions Form, 27.01.2010

16. Outreach to further stakeholders

Of course, every partner institution disposes of a widespread outreach to stakeholders and we would like to encourage you to use these channels. Furthermore, partners have access to institutions that could support communication to the outside world. As an example, the project has raised the interest of the German Development Institution INWENT that holds e-learning courses around the whole world and would be highly interested to also use our products.

ANNEX ONE - Example of a time sheet

MONTHLY TIMESHEET FORMAT (EXAMPLE)

PROJECT NUMBER: PROJECT ACRONYM: Name of employee: Name of partner institution:	
--	--

Reporting period:	DD/MM/YY - DD/MM/YY
-------------------	---------------------

Month / Day	Worked hours on the project	Comp onent**	Description of tasks
Total worked hours	0		
Hourly rate**:	EUR 0,00		
Total EUR:	EUR 0,00		

Signature of Employee

Date:

Signature of Employer

Date:

** Calculation of hourly rate:

Employee's annual gross salary (incl. employer's contributions):	X
Actual annual days worked:	Y
Daily rate:	X/Y
Hourly rate:	(X/Y) / daily hours worked

*Type of Component:

Component 1. Management and coordination
Component 2. Communication and dissemination
Component 3. Exchange of experiences
Component 4. Pilot experiments

ANNEX TWO – COLLECTIVE COST MODEL

<To be printed on an official letterhead of the partner institution>

Approval of the model to finance collective costs

INTERREG IVC project 'WaterCoRe'

<**insert the name of the partner institution in official English translation**>,
listed as partner no **insert number** in Annex I of the Application Form,

1. We hereby certify our partner budget and our share to the collective costs to the WaterCoRe project budget as stated in the application form and set out on the next page³.
2. We approve to contract and pay our share to collective costs to the WaterCoRe project budget according to the procedure to finance these cost as described in the partnership agreement and worked out in further details in the WaterCoRe project handbook.

.....
Signature

.....
Location and date

.....
Name of the Signatory

.....
Title of the Signatory



Official stamp of the partner institution

³ With consent of the WATERCORE partner organisations and taking into account the rules of the INTERREG IVC Programme, small deviations may be possible as long as the overall % of collective costs and individual costs remains the same. Also changes of the contracting and payment procedure as described in the project handbook may be agreed with all partners organizations as long as they comply with the rules of the INTERREG IVC Programme.



Acronym

WATER CoRe

Title of the project

Water scarcity and droughts; coordinated actions in European regions

Type of intervention

Type 1: 'Regional Initiative Project'

☒

Type 2: 'Capitalisation Project'

☐

Colour code

white field

Fields to be completed by Applicant

grey field

Fields not to be completed or data automatically transferred / calculated from another field

**The Excel protection must not be removed.
Damaged Application Forms will be declared ineligible.**

Table of Contents

Cover Page

General Instructions for filling in the application form

Checklist for submission

Section 1: Project Summary

Section 2: Detailed Description of the Project

2.1 Rationale

2.2 Policy context

2.3 Management and coordination

Section 3: Components

3.0 Component 'Preparation activities'

3.1 Component 1

3.2 Component 2

3.3 Component 3

3.4 Component 4

3.5 Component 5

Section 4: Budget

4.1 Budget overview by budget lines and components (in EUR)

4.2 Payment forecast

4.3 Specification of budget line 'External expertise and services'

4.4 Specification of budget line 'Equipment'

Section 5: Partnership

General Instructions for filling in the application form

This application form is part of the "application pack" for INTERREG IVC applicants. Before filling in this Form, please also read all programme related documents, especially:

- a) the INTERREG IVC **Operational Programme** and
- b) the **programme manual**.

In particular, the programme manual will provide you with further guidance on the way to develop an INTERREG IVC project and to prepare the application form. The two above mentioned documents are available on the programme web site (www.interreg4c.eu).

Paper version

Application form

The application form must be completed, printed out, dated, signed by a duly authorised representative of the Lead Partner, and stamped with the stamp of the Lead Partner's institution. It should be sent together with the annexes (co-financing statements) by mail/courier to the INTERREG IVC Joint Technical Secretariat (JTS) at the latest by the end date of the call. This will be checked through the date of postal stamp on the envelope. The JTS address can be found on the programme's web site: www.interreg4c.eu

Co-financing statements

Co-financing Statements in original or fax version must be included in the mail sent to the JTS for all partners listed in Section 5 of the application form. The standard form of the co-financing statement available on the Programme website must be used, no amendments to the text are allowed. Any amendments to the text of the form will lead to the ineligibility of the application. The amount of national co-financing indicated in the co-financing statements must be **identical** to the amount indicated for each partner in section 5 of the application form.

Electronic version

An electronic version of the completed application form must be sent by email to the JTS at the latest by the end date of the call at the following address: application@interreg4c.eu

The electronic and paper version of the application form must be identical.

Technical instructions

- Applicants are asked to complete only the white fields of this application form. For technical reasons, most of the white fields have been split up into 2 or 3 sub-fields. As soon as the first sub-field is filled in, please continue in the next sub-field.
- Grey fields are not to be completed. For the grey fields, certain information will automatically be transferred to these sections after details are entered in other fields of the application form. Formulae for automatic calculations have been included in the relevant fields. These fields cannot be changed or edited.
- All input fields (white fields) are locked in order to ensure that all applicants have the same amount of space for describing their project and answering the questions. The number of characters (with spaces) is limited to 1000 characters per field. Any text exceeding this space will not be visible in the printout and therefore cannot be taken into account when assessing the operations.
- All input fields must be filled in unless stated otherwise in the instructions field. As different Sections of the application form depend on the type of interventions, it is strongly recommended that the applicants start by selecting the type of intervention they are applying to.
- Certain questions in the application form must be answered by marking a tick-box. When clicking on the box, an arrow will appear. Please click on the arrow and select the option provided in the drop-down field, which will appear on the screen.
- If you want to use a bullet point list in any of the input fields, please press 'Alt+Enter'.
- **If you want to paste and copy information in the document, please select the content of the cell and not the cell itself.**

Application forms with error messages or with uncompleted sections will automatically be declared ineligible.

Checklist for submission

Please make sure that you have fulfilled the requirements listed below before submitting the documents.

- ☒ 1. The electronic version of the completed application form is submitted via e-mail to application@interreg4c.eu by the end date of the call at the latest.
- ☒ 2. The paper version of the completed application form and the relevant annexes (co-financing statements) is sent to the JTS in Lille by the end date of the call at the latest (proof of the sending date has to be provided).
- ☒ 3. The electronic and paper versions of the application are identical.
- ☒ 4. All documents are in the working language of the programme (English).
- ☒ 5. The paper version includes the completed application form and the relevant annexes (co-financing statements) in one single package/envelope.
- ☒ 6. The paper version is not bound in order to ease later photocopying for the JTS.
- ☒ 7. Co-financing statements in original or fax version are submitted for all partners including the Lead partner. They are dated and signed by hand. The standard form presented in the programme manual has been used and besides the fields to be filled no amendments to the text have been made. The information in the fields to be filled (acronym, title, name of institution, partner no and co-financing amount) corresponds exactly to the information provided in the application form.
- ☒ 8. All partners participating in the operation, i.e. including partners from third countries, are listed in section 5 of the application form with their institution's name in original and English languages.
- ☒ 9. The application form is dated and signed by hand by a duly authorised representative of the Lead Partner.
- ☒ 10. The application form is dated and if available stamped.
- ☒ 11. The applicant has verified the compliance of the application with the eligibility criteria of the INTERREG IVC programme described in the programme manual.
- ☒ 12. The applicant has verified that all fields have been filled in and no error messages appear.
- ☒ 13. The Lead Applicant is involved either as partner or as lead partner in a maximum of **five** applications submitted in the same call.

Section 1: Project Summary

1.1 Acronym:

WATER CoRe

1.2 Title of the project:

Water scarcity and droughts; coordinated actions in European regions

1.3 Type of intervention:

Regional Initiative Project

1.4 Duration

Please indicate when the operation will start and finalise its activities. Concerning the start date, the following elements should be taken into consideration. Projects should be ready to start their implementation as soon as possible after the decision of the IVC Monitoring Committee and in any case within a maximum of two months from the date of decisions. Decisions on projects are expected to be taken within eight months after the end date of each call. For the recommended duration of projects, please refer to the programme manual.

Start: beginning of 01 2010

Closure: end of 04 2013

TOTAL N° MONTHS: 40

1.5 Sub-theme selected:

Please select the sub-theme the project focuses on. Please note that only one sub-theme can be chosen.

Priority: 2: Environment and risk prevention

Sub-theme: Water management

1.6 Brief summary of the project

Please provide a brief summary of the project's background, objectives, partnership, main activities and expected outputs and results. It is strongly advised that this field is filled in after the entire Application Form has been completed. Should the project be approved, this summary will be published on the programme's website. Thus, it should be clear, self-explanatory and without references to other parts of the Application Form or to other documents.

With agreement of their respective Ministers three of the leading regions in Europe in the field of sustainable water management, Aragon, Emilia-Romagna and Hessen initiated in 2007 in Bologna an interregional cooperation on the issue water scarcity and droughts resulting in WATER CoRe. This initiative has been consolidated in a continuous standing platform of ministers, that will meet once a year, follow the project and decide concretely on regional implementation of results.

Water CoRe intends to provide an exchange platform for water scarcity and drought issues on regional and local level for all European regions. It will function as a kind of market place for participating regions where good practice examples can be 'bought or sold' from one region in order to adapt these to the local/regional situation in another region. Special attention will be given to regions in central and eastern Europe by establishing a focal point on water scarcity and droughts in Hungary.

Policies and practical experiences related to management of water scarcity and droughts do already exist in Europe. Water CoRe will compile this knowledge and make it accessible for all regional and local actors in the EU in order to create their own tailor made approaches.

Topics covered in thematic working groups concern water demand-side management, handling drought periods, climate change effects and public awareness and participation. Each working group will follow the following project phases: collecting existing experiences, exchange experiences and match partners for transfer, transfer of best practices via e-learning and training sessions, evaluate 'lessons learnt' and formulate policy recommendations.

Planned meetings and activities are an interregional kick-off event followed by opening sessions in each partner region, study visits, thematic workshops, bi-lateral contacts between 'buying-selling' partners, interregional mid-term event, >

> technical training sessions in each region, interregional evaluation and exchange meeting, interregional final event followed by closing sessions in each region.

Expected outputs are a digital exchange platform, good practice handbook, survey to specify 'buying/ selling' opportunities within the partnership, regional action plans to transfer experiences between regions, e-learning programme with thematic modules and policy recommendations.

Water CoRe leads to improved water scarcity and drought management policies and instruments in partner regions. Regional politicians of the partner regions underlined their commitment to this project in a Memorandum of Understanding. Via the project homepage the results are accessible to everybody. The good practice handbook and the e-learning course will also be spread via networks like ENCORE. The overall objective is to create tools for responsible authorities in order to improve water management in all regions of Europe.

1.7 Partnership information

Number of partners not financed under INTERREG

Number of partners financed under INTERREG IVC

IVC

EU-MS: 0

Switzerland: 0

Others: 0

Austria: 0

Belgium: 0

Bulgaria: 0

Cyprus: 0

Czech Republic: 0

Denmark: 0

Estonia: 0

Finland: 0

France: 1

Germany: 2

Greece: 0

Hungary: 3

Ireland: 0

Italy: 2

Latvia: 0

Lithuania: 0

Luxembourg: 0

Malta: 0

Netherlands: 1

Poland: 0

Portugal: 0

Romania: 3

Slovak Republic: 0

Slovenia: 0

Spain: 2

Sweden: 0

United Kingdom: 0

Total: 14

Norway: 0

Total number of partners: 14

Overview of project partners (details of the partnership have to be filled in in Section 5)

	Institution	country	Partner budget			
<u>LP</u>	Ministry of Environment, Energy, Agriculture and Consumer Protection of Hessen	DE	ERDF Funding: 213.256,53 €	EU Nat. Cofi 71.085,51 €	Other: 0,00 €	TOTAL: 284.342,04 €
<u>P2</u>	Agency of Environment and Geology of Hessen	DE	ERDF Funding: 95.316,60 €	EU Nat. Cofi 31.772,20 €	Other: 0,00 €	TOTAL: 127.088,80 €
<u>P3</u>	Ministry for Environment of the Government of Aragon	ES	ERDF Funding: 144.981,78 €	EU Nat. Cofi 48.327,26 €	Other: 0,00 €	TOTAL: 193.309,04 €
<u>P4</u>	Aragonese Water Institute	ES	ERDF Funding: 77.848,29 €	EU Nat. Cofi 25.949,43 €	Other: 0,00 €	TOTAL: 103.797,72 €

							Acronym: WATER CoRe
<u>P20</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P21</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P22</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P23</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P24</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P25</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P26</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P27</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P28</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P29</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P30</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P31</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P32</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P33</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
<u>P34</u>			ERDF Funding: 0,00 €	EU Nat. Cofi 0,00 €	Other: 0,00 €	TOTAL: 0,00 €	
-9-							

1.8 Project budget (in EUR) (based on the partner budget described in Section 5)

	Amount
ERDF Funding	2.002.884,24 €
National Public Co-financing	544.974,74 €
Total budget eligible to ERDF	2.547.858,98 €
Norwegian Funding	0,00 €
Norwegian Co-financing	0,00 €
Total Budget Norway	0,00 €
INTERREG IVC BUDGET	2.547.858,98 €
Other funding	0,00 €
TOTAL BUDGET	2.547.858,98 €

1.9 Lead Partner confirmation

By signing the Application Form the Lead Partner hereby confirms that

- the project neither in whole nor in part has or will receive any other complementary EU funding (except for the funding indicated in this Application form) during the whole duration of the project.
- the project is in line with the relevant EU and national legislation and policies of the countries involved.
- all partners in the partnership receiving funding from the INTERREG IVC programme (ERDF or Norwegian funding) fulfil the criterion of a public body or a body governed by public law as defined in the Programme Manual.
- all partners described in Section 5 of the Application Form are committed to taking part in the projects' activities
- the information is accurate and true to the best knowledge of the Lead Partner

Signature of the Lead Partner	Official stamp of the Lead Partner's institution if available
Name of the signatory	Wenzel Mayer
Title of the signatory	Director for Water and Soil Protection
Lead Partner's institution	Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und
Date of signature	27. Jan 10

Section 2: Detailed Description of the Project

2.1 Rationale

2.1.1 Brief history of the project

Please describe how the project idea and partnership was developed and how the partners were involved in developing the project proposal.

The project idea was initiated through informal contacts between the environmental Ministers of Hessen, Aragon and Emilia-Romagna in Bologna in March 2007. These regions are actively involved in the ENCORE network. To prepare the WATER CoRe project application intensive contacts have taken place between the initiating regions:

- Meeting to explore cooperation in Bologna in March 2007
- International conference in Bologna in October 2007
- Project preparation meeting in Bologna in March 2008
- Project preparation meeting in Brussels in April 2008
- ENCORE conference in Zaragoza in June 2008
- Project preparation meeting in Zaragoza in September 2008
- INTERREG IVC Forum in Lille in October 2008
- Signing Memorandum of Understanding (MoU) in Brussels in December 2008

An MoU was signed by political representatives of the ministries for the environment of Aragon, Emilia-Romagna, Hessen and Romania and the Province of North-Brabant in Dec. '08/Jan. '09. The politicians underline their ambition to reduce and mitigate impacts caused by water scarcity and droughts in Eur. and their intention for a long-term regional coop. through the WATER CoRe project and beyond. They affirm that, within their budgetary possibilities and taking into account boundaries of existing legal frameworks, the project results will be impl. with great political support in their regions. They believe that the WATER CoRe project will lay foundations for improving collaboration between Eur. regions in the field of water scarcity and drought and they are hopeful that further Eur. regions will join their cooperation in the future.

Partner search activities around summer 2008 resulted in a consortium consisting of 14 partners in 7 different Member States. The consortium consists of >

> a good mix of regions with different levels of exp. and geogr. spread across Europe: Aragon (ES), Covasna (RO), Emilia-Romagna (IT), Hérault (FR), Hessen (DE), Lower-Tisza (HU) and North-Brabant (NL). The wide geogr. coverage shows that drought issues are not limited to the Mediterranean countries only, but due to climate change these problems occur all over Europe.

The project application (comp. work plans, task division and resp., budget details etc.) was prepared in an intensive 'bottom up' joint coop. process with all 14 partners via email, phone calls, VOIP and 6 joint phone conf. (May '08, July '08, Aug. '08, Oct. '08, Nov. '08 and Jan. '09). A 'quick scan' of existing good pract. in the partner regions and potential 'matching'-opportunities between regions was carried out in Nov. '08-Jan. '09 to feed the application form with practical examples. All partners approved the AF by email in Jan. '09.

2.1.2 Problem description / issue addressed

Please describe what problem(s) and/or issue(s) the project will address. Explain the background of the problem(s) / issue(s) and their relevance to the partnership and the INTERREG IVC programme. Please justify the choice of the selected sub-theme.

An increasing threat of problems related to water scarcity and droughts occurs across Europe. Due to climate change sustainable water management is no longer the problem of a few regions, but now concerns all 500 million Europeans. In 2007 the Eur. Commission published a Communication about the challenge of water scarcity and droughts in the EU. An integrated approach is needed and identification of appropriate and efficient options are required. 1st priority is to move towards a water-efficient and water-saving economy. Water efficiency could be improved by nearly 40% through technological improvements alone and changes in human behaviour or production patterns could increase such savings further. In Oct '08, MEPs urge the Comm. and Member States to acknowledge that deforestation and unrestrained urban development contribute to growing water scarcity. The Comm. states in Dec. '08 that a great deal still needs to be done to improve water demand man. more widely across Europe and to >

> avoid mismanagement of water resources in water-scarce areas.

WATER CoRe contributes to reducing and mitigating impacts of water scarcity and droughts in Hessen (DE), Aragon (ES), Emilia-Romagna (IT), Lower-Tisza (HU), Covasna (RO), North-Brabant (NL) and Hérault (FR). All project regions suffer from the effects of climate change resulting in problems with water availability and all partners have certain technical, organisational or political knowledge deficits in the field of water scarcity and droughts. Examples:

- Hessen: state of emergency on water in '91/'93. Economic damages of 20 Mio€.
- North-Brabant: degradation of rain-dependent nature (bogs, peat areas); reduction of soil nutrition and water retention capability; intrusion of salt water.
- Emilia-Romagna: shortage of fresh water, degradation of freshwater quality, interrelation between agriculture and env. preservation
- Hérault: extreme climatic phenomena leading to decreased aquifer recharges and increased water cons.

Examples of good practice experiences already available:

- Aragon: drought alarm plan.
- Emilia-Romagna: tariff systems for water supply and profound knowledge of irrigation methods in agriculture.
- Hessen: regional climate change modelling and financial functions of groundwater charge.
- Hérault: raising awareness of civil society.
- North-Brabant: stakeholder approach to tackle conflicting water demands in regions where rural and urban functions compete for limited resources and space.
- REC in Hungary: focal point for regions and municipalities of EU member states in Central and Eastern Europe.
- Environmental Protection Agency of Covasna: technical control of water demand-side management and raising awareness about water saving.

This offers a wealth of information to be exchanged and transferred between participating regions and outside of the partnership. All partners express their interest in learning techniques and political approaches from other regions.

The WATER CoRe project mainly addresses the sub-theme 'water management' under INTERREG IVC priority 2. An integrated and multi-stakeholder approach will be taken in the project. Topics dealt with are water demand-side management, handling drought periods, climate change and public awareness and involvement. Thus, this project supports 'integrated, sustainable and participatory approaches to inland (...) waters' and 'adapting to the effects of climate change which are relevant to the area of water management'.

A cross-sectoral approach with links to the sub-theme 'natural and technological risks' is foreseen: e.g. issues related to 'developing measures to deal with and raise awareness of climate change and the promotion of adapt. and mitigation policies' and 'developing tools and action plans and carrying out awareness-raising and capacity building actions in order to more effectively respond at all levels to all relevant natural and techn. risks' are addressed as well.

2.1.3 Objectives of the project

Please describe the overall objective and sub-objectives of the project.

Water scarcity and droughts, increasingly caused by climate change effects, will affect Europe on ecological, on economic as well as on social issues. These impacts affect Eur. citizens in particular on local and reg. level. Strategies on reg. policy level are required, in order to mitigate these climate change effects. In this respect support from reg. politicians is important and ensured in WATER CoRe through a signed MoU (see 2.1.1).

The overall objective of WATER CoRe is threefold:

- 1) to strengthen interreg. coop. among politicians, policy makers and experts in Eur. by providing a permanent and accessible platform to identify common strategies and instr. to face water scarcity, drought and climate change issues, applicable for any affected Eur. region.
- 2) to provide tools for public authorities to act on political and operational level during periods of water scarcity and drought in a sustainable way and to improve reg. policy strategies and instr. for anticipation/prevention.

- 3) to change behaviour of water consumers towards a more ecological and economic attitude to save water.

WATER CoRe will function as a kind of market place for participating regions where good practice examples on managing water scarcity and drought issues can be 'bought or sold' from one region in order to adapt these to the local/regional situation in another region. All 14 partners contribute their specific good practice exp. to the project. All 14 partners will play an active role in the 4 thematic working groups. Each region will identify at least 1 issue to adopt and implement. In addition, all gathered exp. will be published in a good practice handbook and an e-learning course with thematic modules and policy recomm. For that reason, all partners will benefit from Water CoRe, even if activities take place in only one region.

Sub-objectives:

- Provide a solid basis for long-term political cooperation across Europe via a standing platform of regional politicians (Ministers)
- Increase knowledge and capacity on technical level about how to deal with water scarcity and drought issues
- Compile and exchange problem-related know-how, tools and instruments (good practices)
- Demonstrate functionality of approaches and measures through transfer between regions
- Take coordinated actions through regional action plans and policy recommendations
- Initiate appropriate local investments to ensure policy implementation in partner regions
- Increased awareness and active stakeholder/public participation in handling drought related problems (improved sense of interrelated respons.)

The coherence of project activities with relevant EU policy and regulations such as the WFD 2000/60/CE and the EC Water Scarcity and Droughts Communication will be taken into account to ensure positive contributions to their objectives.

2.1.4 Expected outputs and results of the project

a) Please describe the outputs and results the project intends to produce. For further information, please refer to the Programme Manual.

(**Outputs** are tangible deliverables and visible outcomes or products of the project. They directly result from the activities carried out in the project. Output indicators are typically measured in concrete units such as number of seminars, study visits, conferences, participants, publications, good practices identified, policies addressed. **Results** are direct and immediate effects resulting from the project and from the production of the outputs. Compared to outputs, results imply a qualitative value. They should be also measured in concrete units such as the number of staff with increased capacity, the number of good practices successfully transferred, the number of policies improved.)

OUTPUTS:

- C1: 1 subs. contract; 13 partnership agreem.; 7 progr. reports; 1 final report; 3 Ministers' meetings (+minutes); 2 progress updates for regional politicians; 3 SC meetings (+minutes); 5 Presidium meetings (+minutes); 3 reports of kick-off, mid-term and final events; 17 phone conf. with Presidium

- C2: 1 comm. strategy; 1 logo and corp. design; 1 website; 1 extranet; 1 user's manual; 1 training session; 1 project intro. brochure, 700 copies diss.; 8 portable poster stands; 29 press releases; 25 press briefings; 12 dig. newsletters, 700 copies of each diss.; 6 articles; 1 good practice handbook published, 700 copies diss.; 3 sub-reports published, 700 copies of each diss.; 9 env. networks informed; 10 other EU projects contacted; 1 focal point for new EU MS installed; 100 authorities in new EU MS informed; 1 final report published, 2100 copies diss.; 1 results DVD; 2100 copies diss.; 1 results brochure, 2100 copies diss.; pres. of results in 3 EU fora and 6 ext. conf.

- C3: 4 interreg. events (+minutes); 8 study visits; 4 thematic working groups; 1 digital exchange platform; 35 datasheets completed on extranet; 4 thematic workshops (+minutes); 14 'buying/selling' surveys completed; 14 bi-lateral partner visits; 7 regional documents about Objective 1 or 2 funds; 7 politically adopted regional action plans; 1 e-learning course (consisting of 7 modules), 70 certified participants; 7 training sessions; 14 evaluation reports; 7 politically adopted policy recommendation documents.

EXPECTED RESULTS:

- Partners are informed about and have learnt from each other's existing water scarcity and drought management tasks, responsibilities, strategies, policy measures and good practice experiences.

- Water scarcity and drought management policy strategies and instruments in partner regions are influenced and improved by project activities and (joint) outputs.

- Awareness of inhabitants and stakeholders in partner regions about water saving potential has been increased through improved information, communication and public participation tools and methods.

- Relevant authorities in new EU Member States are aware of the newly established focal point on water scarcity and drought management.

- A permanent political Platform composed by the Ministers of all participating regions has been established, that could be potentially extended to other interested regions.

- Partner regions adopted a regional approach for sustainable and durable measures to manage water scarcity and drought issues (politically adopted regional action plans and policy recommendations incl. funding opportunities).

b) Please explain the innovative character of the expected results. In particular, for projects deriving from past INTERREG experiences (follow-up projects), please clarify the added-value of these results compared to the achievements of the previous experience.

Water man. traditionally focussed on more or less fixed climate conditions. Thus systems in tempered, arid, Mediterranean and continental conditions have evolved almost independently. Due to rapid climate change climate zones in Europe will shift and mix. This will present problems that can only be tackled by exchanging knowledge and experiences over traditional boundaries across Europe. WATER CoRe promotes this approach on a European scale by formulating policy recomm. that could be implemented in any Eur. region suffering from water scarcity and drought issues.

Unique elements:

- Involvement not only at technical/adm. level but also at a highly political level: a MoU has been signed during the preparation of the project by regional politicians to underline their commitment to cooperate.
- Involvement of stakeholders and other (local) public authorities in partner regions through intensive contacts via existing env. platforms and involvement of env. agencies as project partners.

- Involvement of regions from new EU MS: multiplier effect via focal point for water scarcity and droughts at REC (P9).
- A jointly developed and certified e-learning course with thematic modules on how to improve regional policies and instruments to reduce and mitigate water scarcity and drought effects resulting from climate change developments. The e-learning course will allow dissemination of collected good practices, proposed regional action plans and policy recomm. to other Eur. regions.

WATER CoRe is not a follow-up project of previous INTERREG experiences, but will take into account relevant results of previous projects as well as of ongoing projects, e.g. in the southern INTERREG IVB regions where many projects dealing with similar topics have been submitted. Their work is of interest and they will be invited to join the pooling of knowledge and to actively participate in meetings. A quick scan of relevant EU projects was already made and will be extended during the project.

2.1.5 Intensity of cooperation

Please describe the level of intensity of cooperation that you intend to achieve within your project (see chapter 2.1.1 of the programme manual)

A medium level of intensity of cooperation is intended by the partners in the WATER CoRe project. Partners do not only intend to exchange and disseminate their experiences to identify POTENTIAL transfer of practices between regions and POTENTIAL improvements of regional/local policies and strategies. The activities will go beyond the regular exchange and dissemination of experiences via conferences, study visits, thematic work shops, websites, newsletters, brochures and the production of a good practice guide (basic level of intensity of cooperation). The activities and outputs of the WATER CoRe project lead to DIRECT IMPROVEMENTS in regional policy strategies and instruments through SUCCESSFULL TRANSFER of practices between partners.

To give an example: partners from Aragon (ES) contribute their drought alarm plan to the Water CoRe partnership. They provide know-how about creation, implementation and application of this plan in the Aragon region. Partners from >

> Hessen (DE) identify the Aragonese drought alarm plan as a good practice that could be shared and transferred to Hessen, as Hessen has limited competences in this issue so far. Via exchange and transfer activities (thematic workshops, bi-lateral partner visits, e-learning, training sessions etc.) Hessen learns about the approach of Aragon. This approach is then adapted to respective requirements in Hessen resulting in the creation of their own specific and tailor made drought alarm plan. This would contribute considerably to an improvement of the regional policies of Hessen as for the first time in history a drought alarm plan would enter into force in Hessen. The exchange and transfer activities will be financed via the WATER CoRe project budget. The adaptation, development and implementation of the drought alarm plan in Hessen will be financed from other sources.

2.1.6 Approach and methodology

Please describe the approach and the methodology (e.g. sequence, combination and interrelation between the activities; logic behind the different Components) proposed to achieve the project's objectives and to produce the intended outputs and results.

The project is divided in 4 phases:

1. Collecting existing experiences
2. Exchange experiences and match partners for transfer
3. Transfer of best practices via e-learning and training sessions
4. Evaluate 'lessons learnt' and formulate policy recommendations.

Thematic working groups are established (Comp.3) covering the following aspects: water demand-side management, handling drought periods, climate change effects and public awareness and participation. All WGs follow the same work plan: after identifying good practices and uploading them in a digital database on the extranet, a 'buying-and-selling' survey is undertaken to match those partners who are interested to learn from each other's experiences. Reg. action plans are developed and adopted by regional politicians to allow for successful transfer of good practices between regions through bi-lateral contacts and a jointly developed e-learning course. The reg. action plans are used to prepare 'custom-made' technical >

> training sessions in each partner region for both staff of partner organisations as well as regional stakeholders and other public authorities. An interreg. evaluation meeting is held to prepare policy recommendations to be adopted by political representatives of each region during the final conference.

The e-learning course consists of thematic modules with a general introduction to the working group themes followed by reg. good practices examples and recomm. for improvement of reg. policies and instruments to reduce and mitigate the effects of water scarcity and droughts (e.g. technological and economical instruments, drought alarm plans, climate change modelling and water saving campaigns). The e-learning course will be certified and adopted by one or more universities/institutes to disseminate the project results across Europe.

Envisaged policy measures are mostly related to significant investments in regional development. This calls for a strong political involvement to take >

> action in a comprehensive approach. Political commitm. to the WATER CoRe project is ensured on a high level through a MoU signed before project application between resp. politicians from the partner regions. A standing platform of Ministers meets 3x during the project (Comp.1) to adopt regional action plans and policy recomm. A clear linkage to reg. Structural Fund progr. under Obj. 1 or 2 as well as alternative funding opportunities are explored during the project to support investments required to impl. the reg. action plans.

Ext. comm. activities (Comp.2) take place during the entire project based on an agreed comm. plan. Project opening and closing sessions are organised in each partner region to reach a wider target audience and regular project updates are provided to existing reg. stakeholder platforms. Ext. participants are invited to take part in the mid-term and final event, the e-learning course and technical training sessions. Newsletters are published quarterly.

2.1.7 Components of the project

Activities have to be organised logically into a certain number of components. The description of these components is provided in section 3 of the application form. For further information on the components, please refer to the programme manual.

Component 'Preparation Activities'	Title	Preparation activities
	Responsible partner	Ministry of Environment, Rural Affairs and Consumer Protection of Hessen
Component 1	Title	Management and coordination
	Responsible partner	Ministry of Environment, Rural Affairs and Consumer
	Planned results	A well managed project reaching its objectives, without serious conflict between the partners, without irregularities and with smooth reporting to the programme
Component 2	Title	Communication and dissemination
	Responsible partner	Ministry for Environment of the Government of Aragon
	Planned results	Smooth communication between partners supporting exchange and transfer of experiences; Ext. stakeholders and politicians informed about project activities and outputs; Freely available outputs through project website and final
Component 3	Title	Exchange of experiences dedicated to the identification and analysis of good practices
	Responsible partner	Emilia-Romagna Region, General Directorate for
	Planned results	Partners learned from each other's good practice experiences; water scarcity and drought man. policies and instruments improved in partner regions; Good pract. handbook, e-learning course, reports and policy recomm.
Component 4	Title	
	Responsible partner	
	Planned results	
Component 5	Title	
	Responsible partner	
	Planned results	

Acronym: WATER CoRe

2.1.8 Durability of the project results

Please describe how the durability of the project's achievements will be ensured. How, when and by whom will the outputs be used and how will they be maintained after the end of the project? How will the results/impacts of the project be sustained?

The results and impacts of this project will be sustained across Europe as follows:

- WATER CoRe will provide a solid basis for further political contacts and cooperation between the partner regions through a permanent political platform with periodical meetings. The horizon of the MoU signed before project application clearly extends beyond the project duration. Regional Ministers stated that they intend to further develop the WATER CoRe network and make their relationships increasingly productive and fruitful. Further European regions are explicitly invited to join this cooperation in the future.

- Politically adopted regional approaches (incl. action plans and investment opportunities) about how to reduce and mitigate water scarcity and drought effects will have a long-term impact on the partner regions through improved regional environmental policies and increased awareness of civil society regarding water saving opportunities.

- The results of WATER CoRe are anchored in the partner regions via existing stakeholder fora. Through information (website and newsletters), consultation and participation in selected project meetings interested regional and local authorities outside of the consortium are involved. This clearly allows the activities and results of this project to be of benefit to other Eur. regions as well.

- The REC (P9) is committed to continue providing information about water scarcity and droughts to interested public authorities and stakeholders in Central and Eastern Europe after duration of the project through the WATER CoRe focal point on water scarcity and droughts. This fits to the mission of REC to assist in solving environm. problems in Central and Eastern Europe. The REC fulfils this mission by promoting cooperation among NGO's, governments, businesses and other environmental stakeholders, and by supporting the free exchange of inform. and public particip. in environm. decision making.

- The e-learning course compiling all relevant good practices and regional approaches will be certified and adopted by one or more universities/institutes to ensure further dissemination of the project results across Europe after the end of the WATER CoRe project. The universities/institutes are involved from the beginning of the project when the concept of the e-learning course is defined and they take responsibility for continuing the e-learning course by offering it to students/practitioners after the project. Each region makes a contract or agreement with their institution/university to ensure that the information is freely available for everybody.

- The Lead Partner will ensure that the WATER CoRe website will continue to be online for a duration of 5 years after the end of the project.

2.2 Policy context

2.2.1 Contribution to the programme's objectives and to the Lisbon and Gothenburg agendas

Please describe how the project will help to achieve the objectives of the INTERREG IVC programme and contribute to the Lisbon and Gothenburg agendas. What added value will interregional cooperation bring in this context?

Interregional cooperation in the WATER CoRe project contributes to a common understanding of European policy agendas and their objectives. Every partner learns and profits from experiences from other regions regarding water resource management, especially in the reduction of water scarcity and mitigation of droughts. Interreg. coop. induces 2 kinds of added value:

- project partners open their professional/technical/political horizons by receiving know how and exp. from partners from other regions.
 - experienced partners give their knowledge to other partners of a region where environm. policies regarding water man. are still less-developed.
- Thus, interreg. coop. leads to the improvem. of efficiency of reg. policies and to a greater cohesion of Eur. Regions.

Through the already existing strong coop. between policy actors from the participating reg. ministries the foundation is given for exchanging, sharing and transferring policy exp. and good >

> pract. related to water scarcity and droughts. The activities and outputs of the WATER CoRe project intend to support this interreg. exchange process on reg. political level (project level) as well as to communicate the European wide problem of water scarcity and droughts beyond the project to other reg. policy admin., to nat. and Eur. political levels, to practice and to the public. The project achievements will improve the long-lasting effectiveness of reg. development policies in the field of environment and risk prevention. Thus the participating policy actors pick up innovative policy strat. and instr., which ensure a more efficient water man., gained from other partners within an intense interreg. exchange of exp. and knowledge and try to implement them into their own regional policy context.

Good pract., related to technical and political water saving measures, transferred between regions also contribute to an improved efficiency of reg. environm. policies. They further >

> induce the developm. of innovative and more competitive tools to reduce water scarcity and to mitigate droughts on reg. level which in turn supports the obj. of the EU's Lisbon and Gothenburg Agendas.

The Lisbon Agenda envisages to make the EU the most dynamic and competitive knowledge-based economy in the world by 2010. The WATER CoRe project can contribute to this insofar as the interreg. exchange of knowledge and the project results directly influence reg. decision making bodies in the field of environm. and risk prevention. Based on this knowledge the policy actors can further develop and create future policy strat. which much more fit with the overall aim of the Lisbon Agenda for a more competitive EU in part. in environm. issues and in resource man. These policy strategies will consider, e.g. more innovative tools for mitigating water scarcity and to save the water potential in a sustainable manner.

Water is the elixir of every creature. Without water we can't >

> preserve life. The water resource determines the quality of life of every human being and has to be protected and managed sustainable to ensure the same quality of life for our future generations, which is a central obj. of the Gothenburg Agenda. Facing the reduction of water scarcity and droughts to secure the water resource in a long-term the partners of WATER CoRe directly contribute to the Gothenburg obj. to manage and use resources efficiently and to ensure environmental protection. On the one hand this will be reached by giving policy recommendations to regional environmental policies how to better manage the water resource and on the other hand by communicating and informing policy actors, technicians and the overall public how to save water potentials and how to increase water efficiency.

The project activities of WATER CoRe will also contribute to other EU Directives and Regulations regarding water scarcity and drought, e.g. the Water Framework Directive 2000/60/CE.

2.2.2 Involvement of the relevant policy makers

For the Capitalisation Projects, please explain how, in each participating region, the relevant bodies responsible for the Operational Programme will be involved? These explanations will be complementary to the information provided in section 5 ('Relevance of the partner'). For further information, please refer to the programme manual.

Acronym: WATER CoRe

2.2.3 Consistency of the project with EU horizontal policies

a) Equal opportunities

Please state if the project will:

- ☐ have its main focus on equal opportunities
☐ be positive in terms of equal opportunities
☒ be neutral in terms of equal opportunities

b) Environmental sustainability

Please state if the project will:

- ☒ have its main focus on environmental sustainability
☐ be positive in terms of environmental sustainability
☐ be neutral in terms of environmental sustainability

c) Consistency of the project's theme with EU horizontal policies

Please explain how the theme tackled by your project will address directly or indirectly each of the two EU horizontal policies.

The theme tackled by the WATER CoRe project, reduction and mitigation of impacts caused by water scarcity and droughts, will be neutral in terms of equal opportunities. As the problem of water scarcity and droughts threatens every kind of human being the project generally regards all humans equally and does not imply a selection process regarding race, origin, gender, skin colour etc. The communication from the European Commission of 21 February 1996 demands to incorporate equal opportunities for women and men (gender perspective) into all Community policies and activities. The WATER CoRe project will contribute to this incorporation of equal opportunities by formulating recommendations for regional environmental policies regarding strategies and tools how to mitigate water scarcity and droughts neglecting all kinds of differences between the conditions, situations and needs of women and men.

The theme tackled by the WATER CoRe project has its main focus on environmental sustainability. It directly deals with problems related to water scarcity and droughts and tries to find sustainable strategies and tools how to protect and manage the important resource water which is a decisive contribution to the management of EU's environmental resources. The mitigation of water scarcity and droughts through interregional cooperation also ensures the present economic and social needs without jeopardizing, through resource misuse, the development possibilities of future generations as postulated by the EU's environment programme „Environment 2010 – Our Future, Our Choice“.

d) Consistency of the project's implementation with EU horizontal policies

Please explain how the day-to-day implementation of your project may address equal opportunities and how it may impact the environment.

EQUAL OPPORTUNITIES:

An important aspect of equal opportunities within the project implementation WATER CoRe will be gender mainstreaming which means the equal integration of men and women managing and working in the project, exchanging policy strategies, transferring and further developing good practice examples.

The regional action plans and policy recommendations developed within WATER CoRe will be implemented into regional environmental policies with the aim of improving the living conditions in the regions, which populations are generally characterized by a range of nationalities, cultures and customs. The outputs of this project will not differentiate in race, origine, gender, skin color etc.

ENVIRONMENTAL IMPACT:

In the day-to-day project implementation, modern communication technology means such as VOIP (e.g. Skype) will be used for phone conferences, thus avoiding unnecessary travelling across Europe. The sub-reports, final report, brochures, newsletters etc. will be printed on recycled paper to limit any potential negative environmental impact as much as possible.

All activities and outputs will have sustainable approach ensuring high quality living conditions and a healthy environment for future generations. Policy strategies and instrument to reduce and mitigate water scarcity and droughts developed within the project and implemented by public authorities in their regions lead to technical innovations, investments and publicity in securing water resources in each region in the long term. Thus the project is expected to have a positive impact on the environment and its protection, political and social perception in the participating regions.

2.3 Management and coordination

2.3.1 Coordination

a) Will coordination be sub-contracted?

yes

b) Details of the coordinator

Name			
Institution			
Address			
Postal code			
Town			
Country			
Phone (office)		(mobile)	
Fax			
Email			

c) Management and coordination

Please describe the main coordination tasks and the way the day-to-day management of the project will be organised.

A project secretariat will be responsible for day-to-day management and coordination of the WaterCoRe project. The project secretariat consists of a project manager and a financial manager appointed by the Lead Partner.

The project manager will monitor the progress of the project activities to ensure a sound development of project outputs and results in accordance with the application form. He/she prepares the steering committee meetings and ensures close ongoing liaison with all project partners, especially with Aragon for the implementation of communication and dissemination activities and with Emilia-Romagna for the implementation of activities to exchange and transfer experiences between partner regions. He/she will support the project partners in organising meetings for the Platform of Ministers and coordinates the logistical organisation and programme preparations for all interregional project meetings.

The financial manager will work in close collaboration with the project manager. He/she will be responsible for accounting, book-keeping, internal procedures in connection with finances and ERDF funding, control of book-keeping, the eligibility of costs as well as overall financial control. Part of the project cost will be shared (see under chapter 4. budget).

The project manager and financial manager compile the half-yearly progress reports and make sure they are delivered in due time to the INTERREG IV-C programme secretariat. They will also provide troubleshooting assistance to deal with problems which may arise (e.g. incomplete delivery of thematic outputs by partners, late submission of financial statements, disputes between partners etc.). In case the project and financial manager will not be able to solve an operational problem, they will ask the Presidium consisting of the Lead Partner, Component coordinators and Working Group leaders to take a decision.

2.3.2 Financial management

a) Will financial management be sub-contracted?

yes

b) Details of the Financial Manager

Name			
Institution			
Address			
Postal code			
Town			
Country			
Phone (office)		(mobile)	
Fax			
Email			

c) Financial management

Please describe the main tasks of the financial manager and the way the day-to-day financial management of the project will be organised.

The financial manager appointed by the Lead Partner will support the project manager in all administrative and financial procedures and is responsible for compiling and auditing financial statements for the partnership and submitting them timely to the INTERREG IV-C Secretariat.

Main tasks of the financial manager are:

- Structuring the financial management (project budget, partner budgets, reporting, management & coordination);
- Structuring the reporting and monitoring system of the financial management;
- Managing the partner budgets and training all project partners financial management;
- Prepare and direct contracts which need to be concluded;
- Coaching and coordinating the project partners concerning all financial issues regarding the project;
- Present the half yearly financial state of affairs to the Steering Committee and the project partners;
- Managing and reporting the budget for management and coordination;

- Reporting of all finances to the IVC JTS and coordinating all ERDF payments to the project partners;
- Maintaining contact with the IVC JTS; national auditors and independent auditors of the project partners;
- Intermediate surveys and assisting the project manager, Presidium and SC;
- Daily management of the project secretariat together with the project manager.

The project budget consists of the following parts:

1. Regional project budget (individual cost): budget available for staff, travel and accomm. and equipment for the partner organisations. To be contracted, paid and reported by partners individually.
2. Interregional project budget (collective cost):
 - a) All partners benefit from man. and coord., overall project comm. tools (e.g. website, posters, brochures, newsletters etc.), logistical organisation of interreg. events and e-learning course. So all partners equally share these cost. The amount per partner is related to the share (%) of each partner in the total >

> project budget (based on individual cost only). Exception: Emilia-Romagna does not share in the interreg. / coll. cost because this could cause problems in the Italian national auditing procedures. To compensate this P.5 individually finances all cost for final event and thematic workshop A, preparation of datasheets and survey (inventory of good practices), preparation of sub- and final-reports, and design and production of sub-reports, good practice book and final report. P.6 individually finances project brochures, posters and final results DVD.

b) Other interregional project tasks (e.g. Component coordination, Working Group leadership, communication strategy, cooperation with universities, translation cost, staff hours to organise interregional events) are divided as fairly and equally as possible over all partners. Since these interregional project tasks are more or less equally divided amongst partners, the cost for these project tasks don't have to be shared.

2.3.3 Strategic level

Please describe the decision-making, monitoring and evaluation structure of the project, including the composition of the steering group, its competences and procedures.

A standing platform of regional politicians follows the WATER CoRe project closely on a regular basis. The regional politicians meet 3 times during the project through Ministers' meetings (start, mid-term and final event) and are updated via progress reports in between. As stated in the MoU, the involvement of regional politicians ensures the results of this project to be implemented in the regions with great political support.

Strategic decisions are made by the Steering Committee (SC). The chairperson is appointed by the Lead Partner. The SC is composed of representatives of all project partners on management/director level. Therefore all 14 partners are involved in the decision making process. The SC meets 3 times during the project (start, mid-term and final event). Apart from monitoring the progress of the project activities on a strategic level, the SC also approves all sub-products and end-products of the project. In the last meeting the SC discusses the results of an >

> internal evaluation survey completed by all project partners. The conclusions serve as input for the final report to the JTS which needs to be prepared by the project secretariat within 3 months after project closure.

The component coordinators and working group leaders are presidium members in charge of day-to-day decision making. They will have regular contacts with the project and financial manager about the progress of the planned activities. The Presidium approves the communication plan, discusses intercultural cooperation issues, solves problems which couldn't be solved by the project secretariat and prepares the Steering Committee meetings as well as the regional Ministers' meetings. Each component coordinator reports about the progress of him/her component work plan in the Steering Committee.

External stakeholders are involved in the project through existing environmental stakeholder platforms in each region.

2.3.4 Roles and tasks among the partners

Please describe if there is any division of roles and tasks among the partners as far as coordination is concerned (e.g. partners responsible for administrative and/or financial tasks, components and/or activities).

Responsibilities for coordination and implementation of component activities:

- C1: Ministry of Environment of Hessen (Lead Partner) responsible for administrative and financial tasks
- C2: Ministry of Environment of Aragon (P.3) responsible for communication and dissemination tasks
- C3: Ministry of Environment of Emilia-Romagna (P.5) responsible for exchange and transfer tasks

Responsibilities for coordination of thematic working groups:

- WG-A: Ministry of Environment of Emilia-Romagna (P.5)
- WG-B: Aragonese Water Institute (P.4)
- WG-C: Ministry of Environment of Hessen (LP)
- WG-D: Regional Environmental Center for Central and Eastern Europe (P.9)

The Ministry of Environment of Hessen (Lead Partner) is responsible for coordinating and developing an e-learning course. The content of the e-learning modules will be prepared by all partner regions jointly and is based on identified and exchanged know-how within the partner consortium.

Responsibilities for organisation of project meetings:

- Kick-off event: P.3; Mid-term event: P.1; Final event: P.5
- Thematic workshop A: P.5; Thematic workshop B: P.3 and 14; Thematic workshop C: P.1; Thematic workshop D: P.9.
- Training sessions: P.1, 3, 5, 9, 10, 13, 14.
- Evaluation meeting: P.13.

All partners are responsible for:

- presence of staff during all interregional events and involvement of regional politicians during kick-off, mid-term and final events.
- organising regional opening and closing sessions
- completing datasheets with good practice examples
- presenting good practice examples during thematic workshops.
- completing survey to identify 'buying and selling' opportunities between partner regions.
- establishing bi-lateral contacts and organising bi-lateral visits with partner regions to transfer good practices.

- exploring possibilities of activation of Objective 1 or 2 funds in each region.
- developing regional action plans to transfer experiences between regions.
- providing input to develop e-learning modules.
- finding participants in each region to test e-learning course.
- preparing and organising training sessions in each region in combination with e-learning course.
- evaluating exchanged and transferred good practices.
- formulating policy recommendations for each region.
- increasing media and non-media awareness of the project in each region
- establishing links with stakeholder groups in each region
- disseminating quarterly project newsletters to stakeholder groups in each region
- disseminating project results to regional stakeholders, other public authorities and the general public

Section 3: Components

3.0 Component 'Preparation activities'

Title	Preparation activities	
Total eligible costs	30.000,00 €	
Responsible partner	Ministry of Environment, Rural Affairs and Consumer Protection of Hessen	

Please describe the preparation activities which have taken place

The project idea was initiated through informal contacts between Ministers of Hessen, Aragon and Emilia-Romagna in Bologna in March 2007.

Intensive contacts have taken place between the initiating regions:

- Meeting to explore cooperation in Bologna in March 2007
- International conference in Bologna in October 2007
- Project preparation meeting in Bologna in March 2008
- Project preparation meeting in Brussels in April 2008
- ENCORE conference in Zaragoza in June 2008
- Project preparation meeting in Zaragoza in September 2008
- INTERREG IVC Forum in Lille in October 2008
- Signing Memorandum of Understanding in Brussels in December 2008

Partner search activities resulted in 14 partners in 7 different regions. The project application was prepared in an intensive 'bottom up' procedure with all partners via email, phone calls, VOIP and 6 joint phone conferences (May '08, July '08, Aug. '08, Oct. '08, Nov. '08 and Jan. '09). The application form was approved by email by all partners.

3.1 Component 1

3.1.1 Component main features

Title	Management and coordination	
Total eligible costs	533.139,94 €	
Responsible partner	Ministry of Environment, Rural Affairs and Consumer Protection of Hessen	
Planned results	A well managed project reaching its objectives, without serious conflict between the partners, without irregularities and with smooth reporting to the programme	
Output indicators	Indicators	Target
	Average number of Steering Committee (SC) meetings organised per year	1

3.1.2 Component general description

Information on the way the management and coordination will be carried out has to be provided in section 2.3 of the Application Form.

3.1.3 Detailed work plan

Please describe as precisely as possible the activities planned per semester as well as the related outputs. Outputs should be quantified and in line with the information provided in sections 2.1.4 and 3.2.1 of the application (if no activities and outputs are planned in a semester, please indicate 'not applicable' in the relevant fields).

Activities Jan-Jun 2008	
Output(s)	
Activities Jul-Dec 2008	
Output(s)	
Activities Jan-Jun 2009	
Output(s)	

Acronym: WATER CoRe

		Acronym: WATER CoRe
Activities Jul-Dec 2009		
Output(s)		
Activities Jan-Jun 2010	Conclude subsidy contract between LP and INTERREG IVC JTS and partnership agreements between LP and project partners; prepare first Minister's Meeting, SC meeting and Presidium meeting (Feb. '10 in Aragon); organise phone conference with Presidium to prepare kick-off event in Feb 2010 in Aragon; inform all partners about formal reporting, auditing, contracting, bookkeeping, archiving and communication and dissemination requirements; support partners in organisation of regional project opening sessions (Feb 2010) and regional communication and dissemination activities. Starting phase: organisation of intensive with all partners to implement working routines. phone conferences with Presidium to discuss progress made; prepare 2nd Presidium meeting in April '10 in Szentedre in connection with thematic workshop about public awareness and participation; provide update for regional Ministers/political representatives in May '10.	
Output(s)	1 subsidy contract signed; 13 partnership agreements signed; 1 phone conference held with Presidium members to prepare kick-off; 1 Minister's Meeting held during kick-off event in Oct. '09 in Aragon; 1 Steering Committee meeting held at start of kick-off event in Feb. '10 in Aragon; 1 Presidium Meeting held at end of kick-off event in Feb 10 in Aragon; 1 report published on-line with conclusions of kick-off event and minutes of Ministers' Meeting, SC and Presidium uploaded on extranet.	
Activities Jul-Dec 2010	Prepare first half-yearly progress report, support partners to report in due time and submit half-yearly report in due time to JTS; weekly contacts with Component Coordinators (P.3 and P.5) about implemenation of work plan and to ensure that outputs are achieved; monthly contacts with partners about financial management, regional communication and dissemination tasks, exchange activities and regional action plans; bi-monthly phone conferences with Presidium to discuss progress made; prepare 2nd Ministers' Meeting, 2nd SC meeting and 3rd Presidium meeting and mid-term event (Feb. '11 in Wiesbaden).	
Output(s)	1 half-yearly progress report submitted in due time to JTS; 3 phone conferences with Presidium members (every 2 months) to discuss progress made (minutes circulated). Draft documentation for 2nd minister's meeting, 2nd SC meeting, 3rd presidium meeting and mid-term event.	

-30-

Activities Jan-Jun 2011	Prepare second half-yearly progress report, support partners to report in due time and submit half-yearly report in due time to JTS; weekly contacts with Component Coordinators (P.3 and P.5) about implementation of work plan and to ensure that outputs are achieved; monthly contacts with partners about financial management, regional communication and dissemination tasks, transfer activities and e-learning modules; bi-monthly phone conferences with Presidium to discuss progress made; prepare 2nd Ministers' Meeting, 2nd SC meeting and 3rd Presidium meeting and mid-term event (Juni. '11 in Wiesbaden).
Output(s)	1 half-yearly progress report submitted in due time to JTS, 3 phone conferences with Presidium members (every 2 months) to discuss progress made (minutes circulated); 1 Minister's Meeting held during mid-term event in Feb. '11 in Wiesbaden; 1 SC meeting held at the start of the mid-term event; 1 Presidium Meeting held at the end of the mid-term event; 1 report published on-line with conclusions of mid-term event; minutes of Ministers' Meeting, SC and Presidium uploaded on extranet.
Activities Jul-Dec 2011	Prepare third half-yearly progress report, support partners to report in due time and submit half-yearly report in due time to JTS; weekly contacts with Component Coordinators (P.3 and P.5) about implementation of work plan and to ensure that outputs are achieved; monthly contacts with partners about financial management, regional communication and dissemination tasks and training sessions; prepare 4th Presidium meeting in Oct. '11 in Romania in connection with training session; provide update for regional Ministers/political representatives in Nov. '11.
Output(s)	1 half-yearly progress report submitted in due time to JTS; 3 phone conferences with Presidium members (every 2 months) to discuss progress made (minutes circulated); 1 report with minutes of Presidium Meeting uploaded on extranet; information base for regional Ministers/political representatives updated.
Activities Jan-Jun 2012	Prepare fourth half-yearly progress report, support partners to report in due time and submit half-yearly report in due time to JTS; weekly contacts with Component Coordinators (P.3 and P.5) about implementation of work plan and to ensure that outputs are achieved, coordinate contents of final project report; monthly contacts with partners about financial management, regional communication and dissemination tasks, evaluation of 'lessons learned' and formulation of policy recommendations; bi-monthly phone conferences with Presidium to discuss progress made; support partners in organisation of regional project closing sessions (July '12). 4th Presidium meeting Feb 2012 takes place.
Output(s)	1 half-yearly progress report submitted in due time to JTS; 3 phone conferences with Presidium members (every 2 months) to discuss progress made (minutes circulated);

Activities Jul-Dec 2012	Weekly contacts with Coordinator of Component 2 (P.3) about implementation of PR activities to disseminate the project results outside of the partnership (according to communication strategy); support partners in their regional communication and dissemination activities; prepare 3rd Ministers' Meeting, 3rd SC meeting and 4th Presidium meeting and final event October '12 in Emilia-Romagna), support partners in organisation of regional project closing sessions (July '12). Preparation of the progress report to the JTS.
Output(s)	1 half-yearly progress report submitted in due time to JTS; 1 phone conference with Presidium members, 1 Presidium Meeting held at the end of the final event; 1 report published on-line with conclusions of final event; minutes of Ministers' Meeting, SC and Presidium uploaded on extranet. 1 Minister's Meeting held during final event in June '12 in Bologna; 1 SC meeting held at start of final event; 1 Presidium Meeting held
Activities Jan-Jun 2013	Prepare 2 progress reports, support partners to report in due time and submit half-yearly reports in due time to JTS; prepare final report and submit in due time to JTS, 1 phone conference (in August '12) with Presidium members to discuss and approve final report. weekly contacts with Coordinator of Component 2 (P.3) about implementation of PR activities to disseminate the project results outside of the partnership (according to communication strategy); support partners in their regional communication and dissemination activities;
Output(s)	2 progress report submitted in due time to JTS; 1 phone conference with Presidium members, 1 final report submitted in due time to JTS.
Activities Jul-Dec 2013	
Output(s)	

Activities Jan-Jun 2014	
Output(s)	
Activities Jul-Dec 2014	
Output(s)	

3.2 Component 2

3.2.1 Component main features

Title	Communication and dissemination	
Total eligible costs	535.898,57 €	
Responsible partner	Ministry for Environment of the Government of Aragon	
Planned results	Smooth communication between partners supporting exchange and transfer of experiences; Ext. stakeholders and politicians informed about project activities and outputs; Freely available outputs through project website and final report.	
Output indicators	Indicators	Target
	N° of press releases disseminated	29
	N° of brochures created	2
	N° of copies of brochure disseminated	4200
	N° of newsletters created	12
	N° of copies of newsletters disseminated	16800
	N° of dissemination events organised	8
	N° of other events participated in	13
Possible additional output indicators	No of communication strategies	1
	No of project posters (1 in each project language)	7
	No of focal points for new EU member states established	1
	No of project result DVDs (1) disseminated	2100
	No of final reports disseminated	2100
Result indicators	Indicators	Target
	N° of articles/appearances in press and media	76
	Estimated n° of participants in events	895
	Average n° of visits per month on operation's website	700
Possible additional result indicators	No of authorities in new EU MS informed on focal point	100
	No of regional politicians present in project meetings (3)	7
	No ext. participants in workshops, trainings, final events	196
	No of ext. participants in e-learning programme	35
	No of contacts established with other EU projects	10

3.2.2 Component general description

Please describe the content of this component in further detail (e.g. issue tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

Key factor for success of the project is a correct political and technical communication and dissemination of outputs and results of the project. Therefore a communication strategy will be developed at the start of the project, identifying key messages, (inter)regional target groups, tools, tactics and (inter)regional PR opportunities to present the project externally. The communication strategy is presented, discussed and adopted during the kick-off event. Regular adjustments will be made during the project. Regional PR coordinators will be appointed who closely cooperate with the coordinator of Comp. 2 (P.3) to ensure media and non-media awareness of the project, establish links with regional stakeholder groups and disseminate the project results in each region. Regional opening and closing sessions are organised to draw attention of regional stakeholders. Special attention is given to reach out to new EU Member States via a focal point on water scarcity and droughts.

Target groups of the project are politicians and public administrations (policy advisers and technical experts) on regional level as well as civil society in areas affected by water scarcity and/or drought problems. Regional politicians responsible for implementing water and climate change policies in participating project regions will be actively involved during the project via a Ministers' Platform at start, mid-term and end of the project. Inhabitants of the project areas will be informed about the activities, outputs and results of this project through media attention generated by the partnership. They will benefit from this project through improvement of policies, tools and tactics by public authorities in their region (e.g. tools to raise awareness and train adults and children on water saving potentials). Existing regional stakeholder platforms will be used to provide regularly updates to interested professionals about the progress made and results achieved during the project.

Nature of the planned activities and communication tools:

- Internal communication between partner organisations to exchange and transfer knowledge and good practices: interregional meetings with live personal contacts (opening, mid-term and closing sessions, Ministers' Platform, Steering Committee, Presidium, thematic workshops, study visits, bilateral visits, technical training sessions) and regular virtual contacts (digital exchange of information via email, internet/extranet platform, chat and phone conferences via VOIP as well as e-learning modules).
- External communication with target audiences to disseminate the outputs and results of the project: website, press-releases, articles in regional and national media, exhibition stands and presentations on European and world-wide events, regular status reports in existing regional environmental stakeholder platforms, contacts to other relevant EU projects dealing with water scarcity and drought related issues.

3.2.3 Detailed work plan

Please describe as precisely as possible the activities planned per semester as well as the related outputs. Outputs should be quantified and in line with the information provided in sections 2.1.4 and 3.2.1 of the application (if no activities and outputs are planned in a semester, please indicate 'not applicable' in the relevant fields).

Activities Jan-Jun 2008	
Output(s)	
Activities Jul-Dec 2008	
Output(s)	
Activities Jan-Jun 2009	
Output(s)	

Acronym: WATER CoRe

		Acronym: WATER CoRe
Activities Jul-Dec 2009		
Output(s)		
Activities Jan-Jun 2010	Develop comm. strategy; design project 'house style' with project logo for stationary , set up operational basic structure for project website and extranet; produce simple users' guide for website; prepare short training session during kick-off event on internal communication processes; provide communication support for interregional kick-off in Aragon in Feb '10 and for regional opening sessions in each partner region design and produce brochures and portable poster stands about the project in all project languages; design and produce first edition of digital quarterly newsletter about kick-off event and regional opening sessions; inform existing European, national and regional environment networks about project; contact other relevant EU projects. Support (press releases etc.) for interregional thematic workshops (during IFAT in Munich in May 2010); provide communication support for designing and producing good practice handbook and sub-report about collecting experiences;	
Output(s)	1 comm. strategy adopted by SC during kick-off in Aragon in Oct. '09; 1 logo and 'house style' designed for stationary; 1 website and 1 extranet; 1 users' manual press briefings held during kick-off and regional opening sessions; 1 digital newsletter produced, 4 press releases about thematic workshops disseminated; 700 copies of good practice handbook disseminated; 1 sub-report published on internet	
Activities Jul-Dec 2010	Update Comm. strategy; write article for publication in magazine; design and produce fourth and fifth edition of digital quarterly newsletter about regional action plans; inform existing European, national and regional environment networks about progress of project activities and good practice handbook; cooperate with other relevant EU projects to create synergy (e.g. invite for mid-term event); establish focal point on water scarcity and droughts for authorities in new EU Member States; provide communication support (press releases, press briefing etc.) for interregional mid-term event in Wiesbaden in Feb. '11.	
Output(s)	1 updated comm. strategy; 1 published article in magazine; 2 digital newsletter produced, 700 copies of each disseminated; 7 regional and 2 European environmental networks informed about progress and outputs; 10 other EU projects contacted; 1 focal point established at the headquarters of the Regional Environmental Center in Szentendre; press releases	

-37-

Activities Jan-Jun 2011	Update comm. strategy; write article for publication in magazine; design and produce sixth and seventh edition of digital quarterly newsletter about focal point for authorities in new EU Member States and mid-term event; inform existing European, national and regional environment networks about progress of project activities and regional action plans; cooperate with other relevant EU projects to create synergy (e.g. participation in mid-term event, invitation to take part in e-learning programme); provide communication support for organisation of interregional mid-term event in Wiesbaden in July. '11 (press releases, press briefing etc.); provide communication support to inform relevant regional and local environmental and water management authorities in new EU Member States about services of focal point on water scarcity and droughts; provide communication support for designing and producing sub-report about exchange of experiences and regional action plans
Output(s)	1 updated comm. strategy; 1 published article in magazine; 2 digital newsletter produced, 700 copies of each disseminated; 7 regional and 2 European environmental networks informed about progress and outputs; 3 other EU projects participated in mid-term event; 1 press release disseminated about mid-term event; 1 press briefing held during mid-term event; 25 authorities in new EU Member States informed about focal point; 1 sub-report published on internet
Activities Jul-Dec 2011	Update comm. strategy; write article for publication in magazine; design and produce 8th and 9th edition of digital quarterly newsletter about e-learning progr. and training sessions; provide communication support (press releases, press briefing etc.) for organisation of training sessions in each partner region (in Feb '12 in Bologna, in March 2012 in Szeged, in April 2012 in Wiesbaden, in May, June and July 2012 in other partner cities); provide comm. support to inform relevant regional and local environmental and water management authorities in new EU Member States about services of focal point on water scarcity and droughts; provide communication support for designing and producing sub-report about e-learning progr. and training sessions provide communication support for organisation of interregional mid-term event in Wiesbaden in July. '11 (press releases, press briefing etc.)
Output(s)	7 press releases disseminated and 7 press briefings held during regional training sessions; 25 authorities in new EU Member States informed about focal point; 1 sub-report published on internet; 1 press release disseminated about mid-term event; updated communication strategy; 1 public article in magazine; 2 newsletters.
Activities Jan-Jun 2012	Update comm. strategy; write article for publication in magazine; design and produce tenth and eleventh edition of digital quarterly newsletter about e-learning programme and training sessions; provide communication support for designing and producing final-report and DVD about project results; design and produce brochure about project results; provide communication support for organisation of final event in Emilia-Romagna in June '12 and for regional closing sessions in each partner region in Nov '12 (press releases, press briefing etc.); presentation of project results in EU fora (Green Week, Open Days etc.); active participation at fairs and conferences; inform relevant water management authorities in new EU Member States about project results via focal point.
Output(s)	1 updated comm. strategy; 1 published article in magazine; 2 digital newsletter produced, 700 copies of each disseminated; 2 press releases disseminated, 2 press briefings held during interreg. evaluation meeting and final event; 1 final report published on internet; 1 DVD with project results produced; 1 brochure about project results produced; project results presented in 2 EU fora; presentations at 3 external fairs/conferences; 50 authorities in new EU MS informed about project results

		Acronym: WATER CoRe
Activities Jul-Dec 2012	Update comm. strategy; write article for publication in magazine; design and produce final edition of digital quarterly newsletter about project results; inform existing European, national and regional environment networks about project results; cooperate with other relevant EU projects to create synergy in disseminating and publishing project results (e.g. presentation at final events of other EU projects or joint articles in magazines); active participation at fairs and conferences; ensure that project website will continue to exist for 5 years after project duration. provide communication support (press releases, press briefing etc.) for organisation of interregional evaluation meeting in Den Bosch in Oct '12 Organise classroom on wheels	
Output(s)	1 updated comm. strategy; 1 published article in magazine; 1 digital newsletter produced, 700 copies disseminated; 7 press releases disseminated; 7 press briefings held during regional closing events; 7 regional and 2 European environmental networks informed about progress and outputs; presentation of project results at 3 external fairs/conferences; 2100 final reports diss. (500 per region), 2100 DVDs diss ; 2100 copies of results brochure diss. ; "Classroom on wheels" implemented	
Activities Jan-Jun 2013	Prepare and hold interregional final event (Feb 2013) inform existing European, national and regional environment networks about project results; cooperate with other relevant EU projects to create synergy in disseminating and publishing project results (e.g. presentation at final events of other EU projects or joint articles in magazines); active participation at fairs and conferences; ensure that project website will continue to exist for 5 years after project duration.	
Output(s)	interregional final event held in Feb 2013; networks informed/updated; co-operation activities with other projects implemented; participation at fairs and conferences; long-term sustainability of project website.	
Activities Jul-Dec 2013		
Output(s)		

-39-

Activities Jan-Jun 2014	
Output(s)	
Activities Jul-Dec 2014	
Output(s)	

3.3 Component 3		
3.3.1 Component main features		
Title	Exchange of experiences dedicated to the identification and analysis of good practices	
Total eligible costs	1.448.820,47 €	
Responsible partner	Emilia-Romagna Region, General Directorate for Environment and for Soil and Coast Protection	
Planned results	Partners learned from each other's good practice experiences; water scarcity and drought man. policies and instruments improved in partner regions; Good pract. handbook, e-learning course, reports and policy recomm. realised.	
Output indicators	Indicators	Target
	N° of interregional events (seminars, workshops, study visits, etc.) organised by the project to exchange experience	8
	Total N° of participants in all these interregional events	330
	N° of good practices identified	35
	N° of regional/local policies and instruments addressed in the field tackled by the operation	30
Possible additional output indicators	No of thematic working groups established	4
	No of digital exchange platforms to exchange know-how	1
	No of good practice guides produced	1
	No of e-learning modules to transfer know-how	7
	No of sub- and final reports produced	3
Result indicators	Indicators	Target
	N° of staff members with increased capacity (awareness / knowledge / skills) resulting from the exchange of experience at interregional events	28
	N° of good practices successfully transferred (if applicable)	4
	N° of regional/local policies and instruments improved in the field tackled by the operation	7
Possible additional result indicators	No of regional action plans adopted by regional politicians	7
	No of policy recomm. adopted by regional politicians	7

-41-

3.3.2 Component general description

Please describe the content of this component in further detail (e.g. issue tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

The project deals with the entire field of water scarcity and drought management. To acknowledge the different disciplines and aspects related to this subject, four thematic working groups are created to facilitate pooling, exchange and transfer of know-how between partner regions:

- WG-A: Improving water demand-side management strategies for all sectors (private households, services, industry, public buildings) - coordinated by P.5. Both technological measures (e.g. use of innovative water saving techniques, reduction of water losses, rainwater and grey water use, waste water reuse and water recycl., efficient irrigation and water efficient gardening) and financial functions (e.g. water charge systems, water pricing and tariffing aspects, cooperation with financial institutions, consumer economic benefit schemes from water reuse) will be analysed.

- WG-B: Handling drought periods and mitigate drought effects - coordinated by P.3 This comprises issues such as drought management and >

> alarm plan, drought indicators, thresholds for water quality and water quantity management, alert levels, risk evaluation and corrective measures, institutional cooperation for minimising drought effects etc.

WG-C: Adapting to climate change effects on water management - coordinated by P.1.

WG-D: Strengthening public participation and raising awareness with civil society and authorities about water saving – coordinated by P.9. This working group includes issues such as public communication, information and education tools to train civil society.

The work plan for each working group consists of the following project phases: >

> 1. Identify and collect existing experiences. Activities: digital exchange platform and interregional thematic workshops. Output: good practice handbook freely available for any other public authority in Europe.

2. Exchange experiences and match partners for transfer of good practices. Activities: 'buying and selling' survey, bi-lateral contacts between partners, explore activation of Objective 1 or 2 funds, present regional action plans at interregional mid-term event. Output: politically adopted regional action plans.

3. Transfer good practices between regions. Activities: interregional e-learning modules and technical training sessions. Outputs: certified and freely available e-learning programme.

4. Evaluate 'lessons learnt' and formulate policy recommendations. Activities: discuss lessons learnt during interregional evaluation meeting, formulate policy recomm. for each region. Outputs: politically adopted policy recomm. and final report.

3.3.3 Detailed work plan

Please describe as precisely as possible the activities planned per semester as well as the related outputs. Outputs should be quantified and in line with the information provided in sections 2.1.4 and 3.3.1 of the application (if no activities and outputs are planned in a semester, please indicate 'not applicable' in the relevant fields).

Activities Jan-Jun 2008	
Output(s)	
Activities Jul-Dec 2008	
Output(s)	
Activities Jan-Jun 2009	
Output(s)	

Acronym: WATER CoRe

		Acronym: WATER CoRe
Activities Jul-Dec 2009		
Output(s)		
Activities Jan-Jun 2010	Organise interregional kick-off event in Feb '10 in Aragon (30 part.) - Start project phase 'identifying and collecting existing experiences': Complete and exchange data sheets of good practice experiences per region. Organise all thematic workshop on IFAT in Munich in May 2010 Design digital structure (programming) for e-learning modules (Nov. '09-Feb. '10); Compile input for general parts of e-learning modules (partially by external authors); Prepare good practice handbook about thematic working group themes using good practices in digital exchange platform and workshop reports; prepare sub-report to conclude project phase 'identifying and collecting existing experiences'.	
Output(s)	1 kick-off event held in Oct. '09 in Aragon; 4 thematic workshops held; 4 study visits held; 4 reports of workshops uploaded on internet; 14 additional datasheets completed and uploaded on extranet; 1 draft digital structure for e-learning course delivered to Lead Partner in Feb.'10; 7 general parts of e-learning modules ready (introduction and modules 2-7); 1 good practice handbook printed (700 copies) and published on internet; 1 sub-report printed (700 copies) and published on internet.	
Activities Jul-Dec 2010	Start of project phase 'exchanging experiences and matching partners for transfer of good practices': Prepare and carry out survey to specify 'buying-selling' opportunities to match partners (July-August '10); Make appointments for bi-lateral contacts between 'buying-selling' partners (July-August '10); Carry out bi-lateral contacts (personal visits, email, phone, VOIP, digital exchange platform on extranet (Sept.-Dec. '10); Explore possibilities of activation of Objective 1 or 2 funds in each region; Develop regional action plans to transfer experiences between regions; Collect input from partners for regional parts of e-learning modules based on completed datasheets, thematic workshops, regional action plans etc.; Adjust digital structure (programming) for e-learning modules according to needs of partners (Nov.-Dec. '10); Prepare organisation of interregional mid-term event in Wiesbaden (in Feb. '11).	
Output(s)	1 survey created to identify 'buying and selling' opportunities; 14 surveys completed by partners; 14 appointments for bi-lateral contacts made between partners; 14 bi-lateral partner visits carried out; 7 regional documents about possibilities to activate Objective 1 or 2 funds in each region uploaded on extranet; 7 regional action plans developed; 6 regional parts of e-learning modules ready (modules 2-7); 1 adjusted digital structure for e-learning course delivered.	

-44-

Activities Jan-Jun 2011	Start of project phase 'exchanging experiences and matching partners for transfer of good practices': Prepare and carry out survey to specify 'buying-selling' opportunities to match partners (July-August '10); Make appointments for bi-lateral contacts between 'buying-selling' partners (July-August '10); Carry out bi-lateral contacts (personal visits, email, phone, VOIP, digital exchange platform on extranet (Sept.-Dec. '10); Explore possibilities of activation of Objective 1 or 2 funds in each region; Develop regional action plans to transfer experiences between regions; Collect input from partners for regional parts of e-learning modules based on completed datasheets, thematic workshops, regional action plans etc.; Adjust digital structure (programming) for e-learning modules according to needs of partners (Nov.-Dec. '10); Prepare organisation of interregional mid-term event in Wiesbaden (in Feb. '11).
Output(s)	1 survey created to identify 'buying and selling' opportunities; 14 surveys completed by partners; 14 appointments for bi-lateral contacts made between partners; 14 bi-lateral partner visits carried out; 7 regional documents about possibilities to activate Objective 1 or 2 funds in each region uploaded on extranet; 7 regional action plans developed; 6 regional parts of e-learning modules ready (modules 2-7); 1 adjusted digital structure for e-learning course delivered.
Activities Jul-Dec 2011	Organise interregional mid-term event in Wiesbaden in Feb. '11 (50 participants) incl. study visit; Adoption of regional action plans to transfer experiences between regions by regional politicians (Platform of Ministers) during mid-term event; Present sub-report about exchanged good practices and transfer plans per region during mid-term event to conclude project phase 'exchanging experiences and matching partners for transfer of good practices'; Start project phase 'transferring good practices between regions': Run first edition of e-learning course with about 10 (5 internal and 5 external) participants from each partner region (1 module every 2-3 weeks: Jan.-Jun. '11); Prepare training sessions in each partner region (to be held between Sept-Dec. '11) to benefit from experiences of other partner regions, to support implementation of regional action plans and to conclude e-learning course for regional participants (incl. study visit).
Output(s)	1 mid-term event held in Wiesbaden in Aug. '11; 1 study visit held; 7 politically adopted regional action plans (one for each partner region); 1 sub-report printed (700 copies) and published on internet; e-learning course completed by 70 participants.
Activities Jan-Jun 2012	Organise training sessions in each partner region with 25 (both internal and external) participants (in Feb 2012 in Bologna, in March 2012 in Szeged, in April, May and June in other partner cities. Structure (programming) for e-learning modules (Sept.-Oct. '11); Evaluate e-learning course by participants, adjust and finalise contents of e-learning modules using feedback from participants; Prepare sub-report about e-learning course and training sessions to conclude project phase 'exchanging experiences and matching partners for transfer of good practices'. Prepare interregional evaluation meeting to be held in Den Bosch in Oct. '12; Prepare interregional final event to be held in Emilia-Romagna in June '12.
Output(s)	5 training sessions held (one in each partner region); 1 adjusted digital structure for e-learning course delivered; 70 feedback forms about e-learning course completed by participants; 7 e-learning modules adjusted; 1 sub-report printed (700 copies) and published on internet.

Activities Jul-Dec 2012	Start project phase 'evaluate lessons learnt and formulate policy recommendations': All partners evaluate their exchanged and transferred good practices (lessons learnt); All partner regions identify policy recommendations for EU, national, regional and local level; Organise interregional evaluation meeting incl. study visit in Den Bosch (20 participants) to discuss lessons learnt and policy recommendations; Finalise policy recommendations and write final report (summary of project activities, good practice guide and policy recommendations); Organise interregional final event incl. study visit in Bologna in (75 internal and external participants) to close project and disseminate project results to external stakeholders and other public authorities; Adoption of policy recommendations by regional politicians (Platform of Ministers) during final event; Certification of participants e-learning course during final event; organise 2 more training sessions
Output(s)	14 evaluation reports uploaded on extranet; 7 draft policy recommendation documents uploaded on extranet (for internal use); 1 interregional evaluation meeting held in Den Bosch in Feb. '12; 1 final report printed (2100 copies) and published on internet; 1 interregional final event held in Bologna in June '12; 2 study visits held; 7 politically adopted policy recommendation documents (one for each partner region); 70 certified participants of e-learning course; 2 more training sessions.
Activities Jan-Jun 2013	Adoption of policy recommendations by regional politicians during final event; Present project results
Output(s)	Policy recommendations adopted
Activities Jul-Dec 2013	
Output(s)	

		Acronym: WATER CoRe
Activities Jan-Jun 2014		
Output(s)		
Activities Jul-Dec 2014		
Output(s)		

3.4 Component 4

3.4.1 Component main features

Title		
Total eligible costs	0,00 €	
Responsible partner		
Planned results		
Output indicators	Indicators	Target
Result indicators	Indicators	Target

Acronym: WATER CoRe

3.4.2 Component general description

Please describe the content of this component in further detail (e.g. issues to be tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

Acronym: WATER CoRe

3.4.3 Detailed work plan <i>Please describe as precisely as possible the activities planned per semester as well as the related outputs. Outputs should be quantified and in line with the information provided in sections 2.1.4 and 3.3.1 of the application (if no activities and outputs are planned in a semester, please indicate 'not applicable' in the relevant fields).</i>		Acronym: WATER CoRe
Activities Jan-Jun 2008		
Output(s)		
Activities Jul-Dec 2008		
Output(s)		
Activities Jan-Jun 2009		
Output(s)		

Activities Jul-Dec 2009	
Output(s)	
Activities Jan-Jun 2010	
Output(s)	
Activities Jul-Dec 2010	
Output(s)	
-51-	

Activities Jan-Jun 2011	
Output(s)	
Activities Jul-Dec 2011	
Output(s)	
Activities Jan-Jun 2012	
Output(s)	

Activities Jul-Dec 2012	
Output(s)	
Activities Jan-Jun 2013	
Output(s)	
Activities Jul-Dec 2013	
Output(s)	

Activities Jan-Jun 2014	
Output(s)	
Activities Jul-Dec 2014	
Output(s)	

3.5 Component 5

3.5.1 Component main features

Title		
Total eligible costs	0,00 €	
Responsible partner		
Planned results		
Output indicators	Indicators	Target
Result indicators	Indicators	Target

Acronym: WATER CoRe

3.5.2 Component general description

Please describe the content of this component in further detail (e.g. issues tackled, proposed approach, nature of the planned activities). For further information on the components, please refer to the programme manual.

Acronym: WATER CoRe

3.5.3 Detailed work plan

Please describe as precisely as possible the activities planned per semester as well as the related outputs. Outputs should be quantified and in line with the information provided in sections 2.1.4 and 3.5.1 of the application (if no activities and outputs are planned in a semester, please indicate 'not applicable' in the relevant fields).

Activities Jan-Jun 2008	
Output(s)	
Activities Jul-Dec 2008	
Output(s)	
Activities Jan-Jun 2009	
Output(s)	

Acronym: WATER CoRe

Activities Jul-Dec 2009	
Output(s)	
Activities Jan-Jun 2010	
Output(s)	
Activities Jul-Dec 2010	
Output(s)	

Activities Jan-Jun 2011	
Output(s)	
Activities Jul-Dec 2011	
Output(s)	
Activities Jan-Jun 2012	
Output(s)	

Activities Jul-Dec 2012	
Output(s)	
Activities Jan-Jun 2013	
Output(s)	
Activities Jul-Dec 2013	
Output(s)	

Activities Jan-Jun 2014	
Output(s)	
Activities Jul-Dec 2014	
Output(s)	

Section 4: Budget

4.1 Budget overview by budget lines and components (in EUR)

Please provide a detailed budget by budget line and component for the partners from the EU-MS and Norway to be financed under INTERREG IVC. The amounts for the budget categories "External expertise and services" and "Equipment" have to be provided under Sections 4.3 and 4.4. Figures reported under these sections will automatically be transferred into the table below.

For further information concerning the definition of budget lines and components, please refer to the programme manual.

	Preparation activities	CP1	CP2	CP3	CP4	CP5	TOTAL per budget line	
		Management and coordination	Communication and dissemination	Exchange of experiences dedicated to the identification and analysis of good practices			EUR	%
Staff	1.751,73	129.540,00	219.060,00	1.026.037,14	0,00	0,00	1.376.388,87	54,02 %
Administration	0,00	62.100,00	0,00	0,00	0,00	0,00	62.100,00	2,44 %
Travel and accommodation	800,00	50.500,00	54.600,00	190.450,00	0,00	0,00	296.350,00	11,63 %
External expertise and services (see 4.3)	27.448,27	269.100,00	262.238,57	232.333,33	0,00	0,00	791.120,17	31,05 %
Equipment (see 4.4)	0,00	21.899,94	0,00	0,00	0,00	0,00	21.899,94	0,86 %
Sub-projects					0,00	0,00	0,00	0,00 %
TOTAL per CP	EUR	30.000,00	533.139,94	535.898,57	1.448.820,47	0,00	2.547.858,98	100 %
	%	1,18 %	20,93 %	21,03 %	56,86 %	0,00 %	100 %	

Remark: if preparation costs are reported, Section 3.0 must be filled in.

4.2 Payment forecast

Please provide in the table below the expected amounts to be paid and reported by semester.

	Jan-Jun 2008	Jul-Dec 2008	Jan-Jun 2009	Jul-Dec 2009	Jan-Jun 2010	Jul-Dec 2010	Jan-Jun 2011
EUR	0,00	0,00	0,00	0,00	250.000,00	410.000,00	350.000,00
%	0,00 %	0,00 %	0,00 %	0,00 %	9,81 %	16,09 %	13,74 %
	Jul-Dec 2011	Jan-Jun 2012	Jul-Dec 2012	Jan-Jun 2013	Jul-Dec 2013	Jan-Jun 2014	Jul-Dec 2014
EUR	470.000,00	420.000,00	480.000,00	167.858,98	0,00	0,00	0,00
%	18,45 %	16,48 %	18,84 %	6,59 %	0,00 %	0,00 %	0,00 %
Total	2.547.858,98						

Preparation costs to be added in first reporting period

4.3 Specification of budget line 'External expertise and services'

				Acronym: WATER CoRe
	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N° with whom costs are to be shared (if applicable)	Amount (EUR)
Preparation	Contract: support for project development	1	-	18.640,68
	Minister's Meeting in Brussels 04.12.2008 (interpreting, catering, photographer)	1	-	8.807,59
Sub-total				27.448,27
Component 1	Project and financial management incl. half-yearly reporting to JTS	1	all (not 5,6)	170.000,00
	Audit cost Lead Partner (half-yearly progress reports to JTS)	1	all (not 5,6)	5.600,00
	External support for half-yearly reporting for project partners 7,8,11	7,8,11	-	20.400,00
	External audit cost for project partners 1,2,14	1,2,14	-	45.600,00
	Organisation of Presidium meetings, SC meetings and Ministers' Platform meetings	1	all (not 5,6)	27.500,00
Sub-total				269.100,00
Component 2	Increase (non-)media awareness in partner regions	5,6	-	22.928,57
	Organise regional opening and closing sessions (contracted by P.1,3,5,9,11,13,14)	5,9,11,1	-	26.500,00
	Establish links with stakeholder groups in partner regions	5	-	10.000,00
	Dissemination of the project results in partner regions	5,6	-	13.200,00
	Design of project logo, digital stationary (letterhead, fax, memo, report, etc.)	3	all (not 5,6)	5.000,00
	Website and extranet (design, hosting, maintenance)	3	all (not 5,6)	30.000,00
	Project brochures (one at the beginning and one at the end of the project)	6	-	10.500,00
	Poster in all 7 project languages (as portable display stand)	6	-	3.010,00
	Project results DVD	6	-	5.000,00
	Editing of books/papers/publications	3	all (not 5,6)	3.500,00
	Quarterly newsletter (digital)	3	all (not 5,6)	7.600,00
	Design and production of sub-reports and good practice book	5	-	45.000,00
	Design and production of final report	5	-	50.000,00
	Logistics final event	5	-	30.000,00
Sub-total				262.238,57

	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N° with whom costs are to be shared (if applicable)	Amount (EUR)
Component 3	Logistics kick-off event	3	all (not 5,6)	15.000,00
	Logistics mid-term event	1	all (not 5,6)	15.000,00
	Logistics thematic workshop WG-A (incl. study visit)	5	-	5.000,00
	Logistics thematic workshop WG-B, WG-C and WG-D (incl. study visits)	14,1,9	all (not 5,6)	17.500,00
	Logistics training sessions in each region (contracted by P.1,3,5,9,11,13,14)	5,9,11,1	-	44.000,00
	Meetings to discuss regional action plan, adoption and implementation	8,9	-	2.500,00
	Translation of good practices for exchange and transfer act. (contr. by P.1,2,3,7,8)	1,2,3,7,8		23.500,00
	Central coordinator for e-learning modules (education and IT-specialist)	1	all (not 5,6)	40.000,00
	Cooperation with universities for e-learning modules (contr. by P. 1,3,6,9,11,13,14)	5,9,11,1	-	32.833,33
	Translation cost for e-learning modules (contracted by P. 1,3,6,9,11,13,14)	5,9,11,1	-	23.000,00
	Logistics interregional evaluation and exchange meeting	13	all (not 5,6)	10.000,00
	Travel and accommodation for participants from new EU member state	9	all (not 5,6)	4.000,00
			Sub-total	232.333,33
Component 4				
			Sub-total	0,00

	Description of external expertise / services to be contracted. Please be as precise as possible on the nature of the expertise required (if necessary, two lines can be used for the description of the same cost).	Contracting partner N°	Partners N° with whom costs are to be shared (if applicable)
			Amount (EUR)
Component 5			
Sub-total			0,00
Total			791.120,17

4.4 Specification of budget line 'Equipment'				Acronym: WATER CoRe
	Description of 'Equipment'. Please be as precise as possible on the nature of the equipment and number required.	Contracting partner N°	Amount (EUR)	
Preparation				
Sub-total			0,00	
Component 1	Computer workstation for project coordination and communication, incl. headset	1	2.500,00	
	Computer workstation for project coordination and communication, incl. headset	2	2.500,00	
	Laptop and video projector for component coordination, incl. headset	5	2.500,00	
	Laptop with mobile internet connection (3 years) for project coordination	7	1.599,94	
	2 laptops, incl. headset	8	2.500,00	
	2 laptops and mobile phones	9	2.500,00	
	Mobile printer, video projector, notebook	10	4.000,00	
	Laptop and video projector for project coordination and presentations, incl. headset	12	2.800,00	
	Video camera to record lectures for e-learning modules	1	1.000,00	
Sub-total			21.899,94	
Component 2				
Sub-total			0,00	

			Amount (EUR)
Description of 'Equipment'. Please be as precise as possible on the nature of the equipment and number required.			Contracting partner N°
Component 3			
Sub-total			0,00
Component 4			
Sub-total			0,00
Component 5			
Sub-total			0,00
Total			21.899,94

Section 5: Partnership**Contact details of the Lead Partner**

Institution (original language)	Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und Verbraucherschutz		
Institution (EN)	Ministry of Environment, Energy, Agriculture and Consumer Protection of H		
Legal status	Regional Public Authority		
Address	Mainzer Strasse 80		
Postal code	65189		
Town	Wiesbaden		
Country	DE		
NUTS Level 1 *	HESSEN		
NUTS Level 2 *	Darmstadt		
NUTS Level 3 *	Wiesbaden, Kreisfreie Stadt		
Phone (office)	0049 (0)611 815 1300	(mobile)	
Fax	0049 611 815 1941		
Email	Barbara.ehrle-manthey@umwelt.hessen.de; Arnold.quadflieg@hmuelv.hessen.de		
Website	www.hmuelv.hessen.de		
Contact person	Barbara Ehrle-Manthey, Dr. Arnold Quadflieg		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Germany has chosen a decentralised control system. An independent external controller either from the public sector or from the private sector will be commissioned. A corresponding budget is foreseen. Recently the national Approbation-Body in Hessen changed as follows: Hessisches Ministerium für Wirtschaft, Verkehr und Landesentwicklung, Abteilung I, Referat I1 (old: I2), Tel.: +49 (0) 611 815 2916, Kaiser-Friedrich-Ring 75, 65185 Wiesbaden.		

Bank details

Bank name	HCC-Umweltministerium, Landesbank Hessen-Thüringen		
Address	Neue Mainzer Strasse 52-58		
Postal code	60311		
Town	Frankfurt am Main		
Country	DE		
IBAN	DE 745 005 000 000 010 063 03		
SWIFT code	HELADEFFXXX		
Internal reference			
Holder of the account	Land Hessen		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	284.342,04 €
ERDF Funding:	213.256,53 €
EU National Co-financing:	71.085,51 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? How will the partner contribute to the content of the cooperation and benefit from it? What is the capacity of the partner to directly influence local / regional policies? In the case of a Norwegian Lead Partner, please justify the reason why this partner has to be the Lead Partner.

The Ministry of Environment, Rural Affairs and Consumer Protection of Hessen is the highest administrative level in the German Federal State of Hessen. The Ministry is responsible for the creation of general conditions (policies and regulations):

- 1) for the improvement of the protection and utilization of nature and resources,
- 2) for the protection of people against hygienic and sanitary hazards,
- 3) for the conservation and development of the rural areas.

The Ministry will play an active and coordinating role in the project as Lead Partner.

The Ministry will focus on the following issues to contribute to and benefit from this project:

- 1) Caused by the climate change, water scarcity and drought could affect the landscape, economy and health of the people in Hessen. The Ministry is responsible for improving the general conditions and intends to create adaption methodologies against these potential effects. Hessen's potential benefit of the project would be the improvement of its existing instruments as well as the development of new instruments.
- 2) Hessen gained a lot of experience in the fields of technical and financial control of the water demand side management, benchmarking as well as multimedia campaigns. Hessen will contribute its experience in these fields of action to the partners

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Ministry of Environment, Rural Affairs and Consumer Protection of Hessen has a long lasting experience in the field of interregional cooperation, especially in the fields of flood protection and prevention since INTERREG IIB. The latest project called "Nature Oriented Flood Damage Prevention" was developed under the INTERREG IIIB programme. The Ministry had the responsibility of Lead Partner in this project.

Together with the Agency for Environment and Geology of Hessen (P.2) the Ministry is active in Twinning programmes. These are predominantly focused on the implementation of the EU Water Framework Directive and took place in Slovenia, in Serbia, in Hungary and in Bulgaria. At present a Twinning project proceeds in Croatia.

The Ministry also participated in other interregional cooperations and programmes (e.g. LIFE) in all kinds of environmental issues.

* The postal address of the partner determines the selection of the NUTS levels.

A list to all NUTS levels is available under http://ec.europa.eu/eurostat/ramon/nuts/codelist_en.cfm?list=nuts

Contact details of partner 2

Institution (original language)	Hessisches Landesamt für Umwelt und Geologie		
Institution (EN)	Agency of Environment and Geology of Hessen		
Legal status	Regional Public Authority		
Address	Rheingastrasse 186		
Postal code	65203		
Town	Wiesbaden		
Country	DE		
NUTS Level 1	HESSEN		
NUTS Level 2	Darmstadt		
NUTS Level 3	Wiesbaden, Kreisfreie Stadt		
Phone (office)	0049 (0) 611 6939 100	(mobile)	
Fax	0049 (0) 611 6939 555		
Email	r.fuchs@hlug.de		
Website	www.hlug.de		
Contact person	Rainer Fuchs		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Germany has chosen a decentralised control system. An independent external controller either from the public sector or from the private sector will be commissioned. A corresponding budget is foreseen. Recently the national Approbation-Body in Hessen changed as follows: Hessisches Ministerium für Wirtschaft, Verkehr und Landesentwicklung, Abteilung I, Referat I1 (old: I2), Tel.: +49 (0) 611 815 2916, Kaiser-Friedrich-Ring 75, 65185 Wiesbaden.		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	127.088,80 €
ERDF Funding:	95.316,60 €
EU National Co-financing:	31.772,20 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence local / regional policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Agency of Environment and Geology of Hessen is a technical, engineering and scientific environmental authority in the German State of Hessen. It is integrated within the organizational framework of the highest administrative level, the Ministry of Environment of Hessen (P.1) and can thus directly influence reg. policies in Hessen.

Professionals of various disciplines are working together in order to investigate and evaluate the key media of our environment – water, soil and air. They are in charge of key tasks as for instance the further development of the geodata infrastructure.

The Agency is resp. for recording, collecting, processing, evaluating as well as publishing data and information on the condition and change of the environmental media. Based on these data, the Agency develops adaption concepts, policy recommendations as well as expert opinions. The Agency also provides scientific, expert and practically orientated advice to the Ministry and to other authorities.

In the WATER CoRe project the Agency will mainly focus on the following topics:

- 1) Caused by climate change, water scarcity and drought could affect the landscape, economy and health of people in Hessen. The Agency is responsible to advice the Ministry, who is responsible for improving the general conditions and the creation of adaption methodologies for these potential effects. Potential benefit from the project would be the improvement of its existing instruments as well as the development of new instruments.
- 2) The Agency of Environment and Geology of Hessen gained a lot of experience in the fields of technical and financial control of the water demand side management, benchmarking as well as multimedia campaigns. They will contribute their experiences in these fields of action to the partners.

The Agency's benefit from WATER CoRe would be to improve its methodology in 1) developing further adaptation approaches in Hessen and 2) procedures for mitigation of climate change effect.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Agency of Environment and Geology of Hessen has a long lasting experience in the field of interregional cooperation, especially in the fields of flood protection and prevention since INTERREG IIB. The latest project called "Nature Oriented Flood Damage Prevention" was developed under the INTERREG IIIB program.

Together for the Ministry of Environment, Rural Affairs and Consumer Protection of Hessen the Agency takes part in Twinning programmes. These are predominantly focused on the implementation of the EU Water Framework Directive and took place in Hungary and in Bulgaria. At present a Twinning project proceeds in Croatia.

The Agency of Environment and Geology of Hessen also participated in many other interregional cooperation activities dealing with environmental issues such as radio-activity, waste management etc.

Contact details of partner 3

Institution (original language)	Departamento de Medio Ambiente del Gobierno de Aragón		
Institution (EN)	Ministry for Environment of the Government of Aragón		
Legal status	Regional Public Authority		
Address	Edificio Pignatelli. Paseo Maria Agustín, 36		
Postal code	50071		
Town	ZARAGOZA		
Country	ES		
NUTS Level 1	NORESTE		
NUTS Level 2	Aragón		
NUTS Level 3	Zaragoza		
Phone (office)	+34 976714000	(mobile)	
Fax	+34 976714115		
Email	mvecino@sodemasa.com; nvera@sodemasa.com		
Website	http://portal.aragon.es/portal/page/portal/DGA/DPTOS/MEDIOAMBIENTE		
Contact person	Maria Vecino, Natalia Vera		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Spain has chosen a decentralized control system. In Aragón, the internal financial controller is as follows: Contact person within the Ministry for this issue is Ms. Isabel Forcada Val (iforcada@aragon.es , Tel: +34 976 716659).		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	193.309,04 €
ERDF Funding:	144.981,78 €
EU National Co-financing:	48.327,26 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence local / regional policies? How will the partner contribute to the content of the cooperation and benefit from it?

Aragon is one of the 19 Autonomous Communities in Spain with almost all competences in environm. issues: env. quality, climate change, forestry, sust. develop., water man., biodiversity and env. management. The Ministry for the Environment of the Government of the Region has the competence to approve environmental laws and execute them within in its territory.

Water Treatment and Water Quality Plans stand out as the main activities of the Ministry for the Environment of Aragon. The Special Water Treatment Plan is one of the most ambitious of all Europe, with an investment of 1,500 millions of euros, constitutes an extraordinary global action in wastewater treatment that has been used as a good practice example by the OECD. Moreover, Aragon has expertise on env. social awareness campaigns, which have been subject of interest of DG Communication at EU Commission, as well as on giving out env. training to social society and achieving social participation at regional env. policies.

The extreme water conditions in Aragon region as well as the particular geographical conditions make of Aragon an excellent partner for the exchange of experiences with other EU regions. 28% of the Aragonese territory suffers a high level of risk desertification and 50% suffers a medium risk. The hydrologic balance in Aragon is negative in a 92% of the territory as the 300 liters of annual rain water are mainly lost due to evaporation. All these circumstances make of Aragon an expert on water scarcity and drought management. Thanks to this project Aragon will improve its policy on water and climate change issues management and will implement both technical and political improvements in the mentioned fields. The main aim is to improve social society quality of life as well as to allow people to enjoy a healthy environment with sufficient water and water of quality.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Ministry for Environment of the Government of Aragon has a broad experience in European cooperation projects:

a) lead partner in the INTERREG IIIA Project Por un Pirineo Vivo - Pyrénées Vivantes. Overall objective of the project was to develop common and sustainable methodologies which promote a concerted management of biodiversity in mountainous areas and an environmental education, all on the basis of the bearded vulture protection program

b) numerous LIFE Nature Projects, e.g:

— LIFE00 NAT/E/007297 Conservation of Falco naumanni nesting habitat in Aragon aimed at impr. the habitat of this species, part. in Los Monegros.

— LIFE04 NAT/ES/000034 Adaptation of the electric power lines in the SPA of Aragón to avoid electrocution and collision risks to threatened bird species. This project is currently being impl. in 16 SPA of Aragón, incl. some in Los Monegros.

— LIFE04 NAT/ES/000033 Conservation of the Margaritifera auricularia in Aragon. It was impl. 01-01-04 until 31-12-07.

Contact details of partner 4

Institution (original language)	INSTITUTO ARAGONÉS DEL AGUA		
Institution (EN)	Aragonese Water Institute		
Legal status	Body governed by public law		
Address	C/Capitán Portolés, 1-3-5, 8ª planta		
Postal code	50004		
Town	ZARAGOZA		
Country	ES		
NUTS Level 1	NORESTE		
NUTS Level 2	Aragón		
NUTS Level 3	Zaragoza		
Phone (office)	+34 976 71 66 55	(mobile)	
Fax	+34 976 71 66 51		
Email	iaa@aragon.es		
Website	http://portal.aragon.es/portal/page/portal/IAA		
Contact person	Rafael Izquierdo		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Spain has chosen a decentralized control system. In Aragón, the internal financial controller is as follows: Contact person is Ms. Isabel Forcada Val (iforcada@aragon.es, Tel: +34 976 716659)		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	103.797,72 €
ERDF Funding:	77.848,29 €
EU National Co-financing:	25.949,43 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Aragonese Water Institute is a public entity belonging to the Ministry for the Environment of the Government of Aragon, whose aim is to impl. the regional powers in water issues, incl.:

1. Manage, plan and construct hydraulic infrastr. to ensure water quality for population and sanitation and treatment of wastewater.
2. Participation at national water policy.
3. Instrument for citizen participation in discussing and solving water problems.

So the Aragonese Water Institute is responsible of proposing the Aragonese water policies that afterwards are approved by the regional Ministry, Government and Parliament. In this sense, the role of the Aragonese Water Institute is very important as future regional water policies are born within this Institute. The Institute also holds an important role regarding civil society and social participation in water policies. It has developed important and successful awareness campaigns such as Ríos Limpios de Aragón (Clean Rivers in Aragón), >

> counting with Aragonese relevant people (singers, actors) or Ríos de Calidad (Quality Rivers) about the practical benefits that the Special Water Treatment Plan represent to citizens. Also, the Institute has enabled social particip. in creating water policies through the establishing the Water Commission: a discussion and decision making board where all water stakeholders (farmers, enterprises, NGO's, decision-makers, scientists etc) sit down together and decide together about the design of water policies. This experience was taken into consideration for the Stockholm Prize on Water in 2006 and has been very well valued in different nat. and foreign fora.

Thanks to WATER CoRe, the Institute intends to share its good results and experiences in social awareness and social participation regarding water with other Eur. regions. It also intends to improve its own policies and working mechanisms via exp. of other regions, aiming at improving health and life quality of Aragonese citizens.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Aragonese Water Institute has long experience in dealing with EU Cohesion Funds and FEDER funds. More specifically, the IAA has managed Cohesion Funds for the period 2000-2006 and has built sanitation and supplying infrastructures that have covered most of the region needs in a 3 term period of work. Moreover, FEDER funds have been used to create sanitation and supplying infrastructures as well as river channelling works, reservoirs, basin control works, cleaning of precipices, piping works, dike building or the improvement of the political lines of water management.

Contact details of partner 5

Institution (original language)	Direzione Generale Ambiente e Difesa del Suolo e della Costa		
Institution (EN)	General Directorate for Environment and for Soil and Coast Protection of E		
Legal status	Regional Public Authority		
Address	Via Dei Mille, 21		
Postal code	40121		
Town	Bologna		
Country	IT		
NUTS Level 1	NORD-EST		
NUTS Level 2	Emilia-Romagna		
NUTS Level 3	Bologna		
Phone (office)	+39.051.6396886	(mobile)	
Fax	+39.0516396991		
Email	dgambsegr@regione.emilia-romagna.it		
Website	www.regione.emilia-romagna.it		
Contact person	Katia Raffaelli – Emanuele Cimatti		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Italy has chosen a decentralised control system. In Emilia-Romagna an internal controller is chosen. The request for the approbation of the internal controller has to be submitted to: Dott. Fortunato Varone - Dip. Programmazione Nazionale e Comunitaria - Regione Calabria - Via Molè 88100 Catanzaro - flcinterregivc@regione.calabria.it		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	335.050,00 €
ERDF Funding:	251.287,50 €
EU National Co-financing:	83.762,50 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

In 2005 the Emilia-Romagna Government approved the regional Water Protection Plan, which represents the main tool to achieve the objectives defined by the Water Framework Directive by 2015. The regional strategy is based on an integrated approach which connects the qualitative and the quantitative aspects ("twin track approach"). The Water Saving and Conservation Program is part of the Water Protection Plan. The Emilia-Romagna Government has developed concrete experiences in the following sectors: Communication and Dissemination (Contribution to the Stakeholder Forum in the framework of EU Communications on Water Scarcity and Drought; National Water Saving Forum; Water saving campaigns; Water saving kit distributions; Water saving spots; Fairs, workshops, seminars and exhibitions); Water Saving Pilot Projects; Eco-Incentives in the industrial sector; New and innovative regional domestic tariff method; Reduction water losses.

Several Emilia-Romagna case studies will be used as good practice examples of applied models of water saving and conservation tools. All sectors (urban, industrial, agricultural, etc.) will benefit from the results, which will be transferable to other regions. In the same way, Emilia-Romagna Region will benefit from the exp. of the other partners, especially in the field of climate change mitigation and adaptation strategies and water saving communication activity. A detailed evaluation and comparison between the different exp. of partner regions will be done. The good practices collected will be supported by specific data and quantitative indicators/indexes. The innovative network platform model will represent a crucial tool to divulgate and to disseminate political approaches and exp. about water saving and conservation topics. The policy awareness on water scarcity and drought will increase in Emilia-Romagna through the project, at every institutional level (regional and local).

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Region Emilia-Romagna has long experience in international and cross-border co-operation in particular in the INTERREG A-B-C, INTERACT, IPA Programmes. The Emilia-Romagna Region has participated in 33 projects as Lead partners and in 102 projects as project partner. The General Direction for Environment and Soil and Coast Protection has been involved in several projects focused on different environmental issues and in particular on the development of new approaches to water management. Among the most recent projects there are:

- PlanCoast - Interreg III B CADSES (PP) ;
- Beachmed - Interreg III C South (PP)
- Cadsealand – Interreg III B CADSES (PP)
- BVM - Interreg III B MEDOCC (PP).
- Aqualabel – Life03 programme (PP).
- SeqCure – Life06 programme (PP).
- SedNet Demand driven, European Sediment Research Network - 5° Framework Programme.
- eWATER – eContentplus programme (PP).

Contact details of partner 6

Institution (original language)	Servizio IdroMeteoClima		
Institution (EN)	Environmental Agency of Emilia-Romagna – Hydro-Meteo-Climate Service		
Legal status	Body governed by public law		
Address	Viale Silvani, 6		
Postal code	40122		
Town	Bologna		
Country	IT		
NUTS Level 1	NORD-EST		
NUTS Level 2	Emilia-Romagna		
NUTS Level 3	Bologna		
Phone (office)	+39 0516497511	(mobile)	
Fax	+39 0516497501		
Email	lbotarelli@arpa.emr.it; bramponi@arpa.emr.it		
Website	www.arpa.emr.it/sim		
Contact person	Lucio Botarelli, Barbara Ramponi		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> Italy has chosen a decentralised control system. In Emilia-Romagna an internal controller is chosen. The request for the approbation of the internal controller has to be submitted to: Dott. Fortunato Varone - Dip. Programmazione Nazionale e Comunitaria - Regione Calabria - Via Molè 88100 Catanzaro - flcinterregivc@regione.calabria.it		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	168.848,56 €
ERDF Funding:	126.636,42 €
EU National Co-financing:	42.212,14 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Hydro-Meteo-Climate Service of the Environmental Agency of Emilia-Romagna (ARPA-SIMC) carries out operational activities, research and development in meteorology, climatology, agrometeorology, radarmeteorology and environmental meteorology. ARPA-SIMC manages a regional hydro-meteo-pluviometric network and produces daily weather forecasts using meteorological limited area models. The development and implementation activities in ARPA-SIMC regard: the numerical model forecasting at high spatial resolution and the probabilistic forecasting system at the medium range for meteo-hydrological risks; the nowcasting system for very short-range weather forecasts for extreme weather events; the hydrological-hydraulic modelling to support the regional and interregional basins authorities; the integrated systems, based on both GIS techniques and mathematical models to support decisions by the regional government in agro-environmental policies; the seasonal forecasting techniques for regional>

> and national purposes; the regionalisation studies of global climate change. ARPA-SIMC participates to the EU programmes, to the European Centre for Medium-range Weather Forecasts and to other international organisations.

ARPA-SIMC is an operational body of the regional government, established to collect information and data on environmental components for the development and test of regional policy. ARPA-SIMC has been recognized as the main technical body for supporting the regional communication on environmental issues.

Based on the acquired experiences, ARPA-SIMC will share data and know-how in meteorology, climatology and hydrology with the Water CoRe partners, focusing on drought, extreme events and climate change and their relationship.

ARPA-SIMC will benefit of the project results increasing its capability of develop products and supports for the local and regional stakeholders and within the co-ordinated system of regional hydro-meteorological services in Italy.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

ARPA-SIMC is/was partner of several eur. projects on drought and flood modelling, monitoring and prevention. INTERREG IIIB: e.g. SEDEMED I and II on drought and desertification in the mediterranean basin; DESERTNET for monitoring and fighting against desertification in euro-mediterranean region; MIP AIS on methodologies and instruments for irrigation planning and management at territorial and local scale in drought conditions; RISK AWARE, CADSEALAND; HYDROPTIMET, AMPHORE, MIP AIS. The EU FP5 projects STARDEX on studies on climate change and meteorological extremes at local scale and DEMETER for developing a multi-model seasonal forecast system. The FP 6 projects ENSEMBLES for an ensemble based predictions of climate changes and their impacts and PREVIEW on promoting the use of satellite data for testing and developing image processing methods for windstorms e medium-range plain flood. INTERREG IIIA: e.g. ADRIAMET, REQUISITE. INTERREG IIIC: e.g. BEACHMED.

Contact details of partner 7

Institution (original language)	Környezetvédelmi és Vízügyi Minisztérium		
Institution (EN)	Ministry of Environment and Water, Hungary		
Legal status	National Public Authority		
Address	Fő utca 44-50.		
Postal code	H-1011		
Town	Budapest		
Country	HU		
NUTS Level 1	KOZEP-MAGYARORSZAG		
NUTS Level 2	Kozep-Magyarország		
NUTS Level 3	Budapest		
Phone (office)	+36-1-457-3580	(mobile)	+36-30-919-3821
Fax	+36-1-201-4008		
Email	kovacsp@mail.kvvm.hu		
Website	www.kvvm.hu		
Contact person	Mr. Péter Kovács		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> In Hungary, the first level control for all INTERREG IVC projects is carried out by VÁTI, INTERREG Directorate. VÁTI Hungarian Nonprofit Company for Regional Development and Town Planning, Central Control Unit, Gellérthegy u. 30-32. Hungary – 1016 Budapest Contact persons: Ms. Andrea Krämer, Tel.: +36 1 224 3234, e-mail: akramer@vati.hu Ms. Márta Gordos, Tel: + 36 1 224 32 10, Fax: + 36 1 224 32 91, e-mail: mgordos@vati.hu		

Partner budget (in EUR)

ERDF co-financing rate:	85%
Total amount:	107.579,26 €
ERDF Funding:	91.442,37 €
EU National Co-financing:	16.136,89 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Ministry is the main responsible organisation and competent authority in Hungary for the implementation of the requirements of the Water Framework Directive. Drought management has a significant role in water management planning especially in the Middle-Danube region. The Ministry is also supervising and coordinating all activities concerning the relation between water management and climate change on country level. The National Climate Change and Drought management policy directly influences the regional and local activities. Our experts are participating on bi and multilateral level (Danube basin and EU level) in various working groups. The Ministry provides support (financial and technical) for local bodies to participate in different project schemes in the frame of ICPDR activities. The Ministry is also responsible for the elaboration of drought management policy for the regions taking into account climate change.

In WATER CoRe the Ministry is responsible for dissemination of the project results, for exchange of experiences and for harmonisation and coordination with other relevant initiatives. The Ministry can contribute to the WATER CoRe project implementation via sharing experiences gained during other cooperations. It can benefit from the other countries experience, especially from Romania, which is sharing the same watersheds.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Ministry has long experience as a coordinator in the use of ISPA, EU Cohesion and Structural Funds for the improvement of waste water treatment facilities, drinking water supply. It is also a supervisory body in all interregional cooperation projects performed by the local Water Directorates (e.g. INTERREG projects.) The Ministry also participated in projects concerning the implementation of the Water Framework Directive in a form of Twinning Project with Germany, France. The Ministry has taken active role in interregional and transboundary activities with the neighbouring countries and in the frame of interregional organisation (e.g. ICPDR) on water management related projects.

Acronym: WATER CoRe

Contact details of partner 8

Institution (original language)	Alsó –Tisza vidéki Környezetvédelmi és Vízügyi Igazgatóság		
Institution (EN)	Directorate for Environmental Protection and Water Management of Lower		
Legal status	Regional Public Authority		
Address	Stefánia 4.		
Postal code	H-6720		
Town	Szeged		
Country	HU		
NUTS Level 1	ALFOLD ES ESZAK		
NUTS Level 2	Del-Alfold		
NUTS Level 3	Csongrad		
Phone (office)	+36-62-599-599	(mobile)	
Fax	+36- 420-774		
Email	kozakp@atikovizig.hu		
Website	www.atikovizig.hu		
Contact person	Dr. Péter Kozák		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> In Hungary, the first level control for all INTERREG IVC projects is carried out by VÁTI, INTERREG Directorate. VÁTI Hungarian Nonprofit Company for Regional Development and Town Planning, Central Control Unit, Gellérthegy u. 30-32. Hungary – 1016 Budapest Contact persons: Ms. Andrea Krämer, Tel.: +36 1 224 3234, e-mail: akramer@vati.hu Ms. Márta Gordos, Tel: + 36 1 224 32 10, Fax: + 36 1 224 32 91, e-mail: mgordos@vati.hu		

Partner budget (in EUR)

ERDF co-financing rate:	85%
Total amount:	123.173,40 €
ERDF Funding:	104.697,39 €
EU National Co-financing:	18.476,01 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The most affected area by water scarcity and drought consequences in Hungary is the Danube-Tisza Interstice. This area covers a major part of the activity field of the Directorate for Environmental Protection and Water Management of Lower Tisza District. In this area the Directorate has the responsibility for sustainable development of surface water. The Directorate plays a role in the development of regional water policies as an expert of water management on behalf of Ministry of Water. Experts from the Directorate developed a methodology of water balance's continuous evaluation.

During the frame of the WATER CoRe project the Directorate will improve the regional development processes, and will execute those operational measures which result from the interregional exchange and transfer activities. Experts from the Directorate will make efforts to exchange and disseminate their experiences in connection water balance monitoring and mitigation of drought consequences.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Directorate for Environmental Protection and Water Management of Lower Tisza District has previous experiences in INTERREG and other relevant EU funded projects. Three INTERREG projects dealing with sustainable development of ground waters and surface waters were closed in 2008:

- 1) Action plan for environmental and flood protection on the north border region,
- 2) The sustainable development of the ground waters in the Hungarian-Serbian cross border region.
- 3) Flood Awareness and Prevention Policies in border areas (FLAPP)

The Directorate closed a PHARE-CBC project in the Hungarian-Romanian cross border region in 2005: Development of flood protection network in the Maros river basin in Hungary.

Contact details of partner 9

Institution (original language)	Regional Environmental Center for Central and Eastern Europe (REC), Hu		
Institution (EN)	Regional Environmental Center for Central and Eastern Europe (REC), Hu		
Legal status	Body governed by public law		
Address	Ady Endre ut 9-11		
Postal code	H-2000		
Town	Szentendre		
Country	HU		
NUTS Level 1	KOZEP-MAGYARORSZAG		
NUTS Level 2	Kozep-Magyarország		
NUTS Level 3	Pest		
Phone (office)	+36 26 504 000	(mobile)	
Fax	+36 26 311 294		
Email	jignjatovic@rec.org		
Website	www.rec.org		
Contact person	Jovanka Ignjatovic, Project Manager		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> In Hungary, the first level control for all INTERREG IVC projects is carried out by VÁTI, INTERREG Directorate. VÁTI Hungarian Nonprofit Company for Regional Development and Town Planning, Central Control Unit, Gellérthegy u. 30-32. Hungary – 1016 Budapest Contact persons: Ms. Andrea Krämer, Tel.: +36 1 224 3234, e-mail: akramer@vati.hu Ms. Márta Gordos, Tel: + 36 1 224 32 10, Fax: + 36 1 224 32 91, e-mail: mgordos@vati.hu		

Partner budget (in EUR)

ERDF co-financing rate:	85%
Total amount:	272.095,80 €
ERDF Funding:	231.281,43 €
EU National Co-financing:	40.814,37 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

REC is an international organization with a mission to assist in solving environmental problems by promoting cooperation among environmental stakeholders and by free exchange of information and public participation in environmental decision making, thanks to its 19 offices in 17 Central and Eastern Europe countries and a head office in Hungary. REC has extensive experience in managing large, multi-country projects supporting development and implementation of policies and legislation, capacity-building, public involvement, information diss., communication and awareness-raising in the field of environm. protection and sustainable development.

REC has outstanding expertise on water management regularly contributing to all major European, global and national processes, as the ICPDR activities in developing RBM Plans and public participation strategy in the Danube basin and impl. various projects on water related directives in new MS and SEE. REC supports the authorities in developing >

> and implementing climate change policies and assists stakeholders in the CEE and SEE implementing of UNFCCC and Kyoto Protocol. REC is to serve as the regional focal point of Article 6 for UNFCCC on education, training, information dissemination, stakeholder involvement and awareness raising; is a part of the EEA ETC/ACC, member of the ENEA and chairs the WG "Climate Change and Cohesion policy".

As a project partner, REC will contribute to the development of project outputs, seminars, and capacity-building sessions, also coordinate input from new EU MS and CEE, collecting good practices examples, ensure participation of various regional stakeholders, and disseminate project results throughout the region.

REC's potential benefit of the project would be a further building up of knowledge, improvement of its existing instruments as well as the development of new ones that will spread understanding and skills within beneficiary countries and beyond and endorse REC's mission.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

REC has been partner in several INTERREG projects:

- ChangeLAB Learning for sustainable living, (INTERREG IIIC project 4W01081)
- GRDP - Greening regional development programmes, (INTERREG IIIC 3W0090N)
- Implementation of Promotional Activities, (INTERREG IIIA Slovenia/Italy)
- Common best practices in spatial planning for the promotion of sustainable POLYcentric DEVELOPMENT – POLY.DEV" (INTERREG IIIB CADSES)
- Regions for Sustainable Change, as lead partner (INTERREG IVC)

LIFE:

- "Sustainable urban development and mitigation of negative impacts of climate change to quality of life and to the environment"

Large-scale international projects:

- Regional Environmental Accession Project;
- The Regional Environmental Reconstruction Programme (REReP) for South East Europe

Contact details of partner 10

Institution (original language)	MINISTERUL MEDIULUI ROMANIA		
Institution (EN)	Ministry of Environment - Romania		
Legal status	National Public Authority		
Address	12 Libertatii Blvd		
Postal code	040129		
Town	Bucharest		
Country	RO		
NUTS Level 1	Macroregiunea trei		
NUTS Level 2	Bucuresti - Ilfov		
NUTS Level 3	Bucuresti		
Phone (office)	0040-21-311.71.85	(mobile)	
Fax	0040-21-316.02.82		
Email	mj.adler@mmediu.ro		
Website	www.mmediu.ro		
Contact person	Mary-Jeanne ADLER		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> For the First Level Control Requirements Romania will set up a centralized control system under the coordination of the Ministry of Regional Development and House, Contact Person is Ms.Mariete Enache, tel: 0040-749.196 175, e-mail address: mariete.enache@mdrl.ro and Mr.George Coman. Tel: 0040 756.065.210, e-mail address: gheorghe.coman@mdrl.ro . The FLC will be free of charge for the Romanian project partners.		

Partner budget (in EUR)

ERDF co-financing rate:	85%
Total amount:	159.029,29 €
ERDF Funding:	135.174,89 €
EU National Co-financing:	23.854,40 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Ministry is responsible for water management and risk management on the national level in Romania. The Romanian Ministry of Environment promotes a unitary, coherent environmental policy setting. Some major targets to achieve: integration of environmental requirements in sectorial strategies, monitoring and diminishing climate change risks, risk management and prevention of drought associated disasters, raising public awareness and strengthening cooperation with environmental non-governmental associations. Representatives of the Ministry represent Romania in relevant working groups and panels on European level in the water scarcity and drought domain. Since the Ministry has to coordinate all actions regarding situations of hydrological drought and water scarcity it is necessary to bring up to date plans of restriction and water utilization in times of water scarcity.

During the frame of this project the Ministry will improve the regional development processes, and will contribute with operational measures such as Drought Emergency Plans for the River Basin Districts and other measures which result from the interregional exchange and transfer activities. The Ministry will coordinate activities at the level of Water Directorates for drought monitoring, forecasting, warning and for emergency planning. In the frame of the ICPDR activities the Ministry is responsible for the elaboration of the drought management policy for the regions by analysing water balance and climate change impacts on seasonal water resources. Increasing capacity by contributing to a training program is another advantage in the framework of the WATER CoRe cooperation.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Research EC Project: "Prevention et prevension des risque di inondation" - FLOODAWARE-EV-5V93-932139, Research EC Project: "Impact of Climate Change on Hydrological Regimes and Water Resoruces in Europe Project" - EV5V-CT93-0293 and EV5V-CT97-932139, PHARE Project: "MEASUREMENT Systems for Environment parameters - mobile laboratory" - RO 9602-02-01-L014/21.07.1198, INTERREG III CADSES Program: CADSESLAND, HYDROCARE Projects, INTERREG IV: EDUCATE!Projects, as well lead partners in ENV/RO/0006697/LIFE99MOSYM and ENV/RO/000668/LIFE, PHARE Projects: PHARE 2005 / 017 – 690.01.01 "Contributions to the developments of the flood risk management strategy", PHARE Projects: PHARE 2005/017 – 690.01.05 "Support to MEWM regarding the preparation of projects for protection against floods".

Contact details of partner 11

Institution (original language)	ADMINISTRATIA NATIONALA DE METEOROLOGIE		
Institution (EN)	NATIONAL METEOROLOGICAL ADMINISTRATION Romania		
Legal status	Body governed by public law		
Address	SOS. BUCURESTI-PLOIESTI 97		
Postal code	013686		
Town	BUCHAREST		
Country	RO		
NUTS Level 1	Macroregiunea trei		
NUTS Level 2	Bucuresti - Ilfov		
NUTS Level 3	Bucuresti		
Phone (office)	+40-21-316 31 16	(mobile)	
Fax	+40-21-316 31 43		
Email	relatii@meteoromania.ro		
Website	http://www.meteoromania.ro		
Contact person	Dr. Elena MATEESCU		
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection. For the First Level Control Requirements Romania will set up a centralized control system under the coordination of the Ministry of Regional Development and House, Contact Person is Ms.Mariete Enache, tel: 0040-749.196 175, e-mail address: mariete.enache@mdrl.ro and Mr.George Coman. Tel: 0040 756.065.210, e-mail address: gheorghe.coman@mdrl.ro . The FLC will be free of charge for the Romanian project partners.		

Partner budget (in EUR)

ERDF co-financing rate: 85%

Total amount:	148.794,26 €
ERDF Funding:	126.475,12 €
EU National Co-financing:	22.319,14 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Romania has vast exp. in monitoring and control of extreme events at nat. level by observations, forecasts and case studies performed by NMA. The agrometeo. activity undergoing within NMA, integrates important and complex issues e.g. evolution of the water supply of soils and vegetation state of the crops with respect to the meteorological evolution parameters. Final objective is to provide better decision support man. NMA's agrometeo. observation network provides weekly in-situ monitoring. Info. is collected, analyzed and disseminated to decision makers and regional stakeholders as early-warning and advisories. During extremely dry years this service enables monitoring of drought dynamics and assessing the spatial extent and intensity of the drought phenomenon.

The NMA influences regional policies e.g. by developing approaches to diss. forecasts to authorities and community, respond through effective emergency planning, adaptation analyses, recomm. and developm. of man. options.

At national and regional levels, adaptation strategies are needed to offer the policy support for local adaptation activities and to ensure that such activities are pursued in a cost-effectiveness and sustainable manner.

The main contributions of NMA to the project concern the exchange of information, methodologies and tools between institutions and experts working on disaster-risk man. and climate change for diminishing the impacts of natural disasters and improving the sustainability of development process. Increased recognition within internat. cooperation and coordination could generate feasible low cost procedures for Romania to approach and solve regional and local problems, especially in the case of calamities produced by extreme meteorological phenomena like droughts. Through WATER CoRe we aim at making decision makers and regional stakeholders sensitive to possible consequences of climate change and to offer suggestions in taking appropriate adaptation and mitigation options.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Agrometeorological Laboratory from NMA has previous experience in interregional cooperation like INTERREG IIIB CADSES Program / ACCRETe Project - Agriculture and Climate Change: how to reduce human effects and Threats (2005-2007). Also, we are partner in FP6 project CECILIA - Central and Eastern Europe Climate Change Impact and Vulnerability Assessment (2006-2009), respectively WP6 - Climate change impacts on agriculture and forestry sectors. The main activities including the assessment of climate change on water use efficiency in different agricultural crop production using the CERES type simulation models and different climate scenarios, the validation of CERES models for current climate using climatic data provided by the regional model RegCM, the elaboration of specific measures for adaptation to climate change and for mitigation of agricultural impacts on climate, particularly good practices for farmer benefits.

Contact details of partner 12

Institution (original language)	Agenția pentru Protecția Mediului Covasna		
Institution (EN)	Environmental Protection Agency Covasna, Romania		
Legal status	Local Public Authority		
Address	Grigore Balan 10		
Postal code	520013		
Town	Sfintu Gheorghe		
Country	RO		
NUTS Level 1	Macroregiunea unu		
NUTS Level 2	Centru		
NUTS Level 3	Covasna		
Phone (office)	004 0267 323 701	(mobile)	004 0746 24 86 14
Fax	004 0267 324 181		
Email	office@apmcv.ro; luminita@apmcv.ro		
Website	www.apmcv.ro		
Contact person	Luminița Ileana Cornea		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> For the First Level Control Requirements Romania will set up a centralized control system under the coordination of the Ministry of Regional Development and House, Contact Person is Ms.Mariete Enache, tel: 0040-749.196 175, e-mail address: mariete.enache@mdrl.ro and Mr.George Coman. Tel: 0040 756.065.210, e-mail address: gheorghe.coman@mdrl.ro . The FLC will be free of charge for the Romanian project partners.		

Partner budget (in EUR)

ERDF co-financing rate:	85%
Total amount:	109.228,19 €
ERDF Funding:	92.843,96 €
EU National Co-financing:	16.384,23 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Environmental Protection Agency (EPA) Covasna is a public authority responsible for environment protection at the county level. It has a staff of 40 people and most of them are engineers in different fields of expertise like: chemistry, hydrology, forestry, geology, agronomy, physics, civil constructions. There are also ecologists, biologists, geographers, economists. The overall responsibility of the institution is to implement and to enforce the national environmental legislation and the EU Directives including Water Directives. One specific responsibility of the Agency is to record, collect, process and evaluate data and information on the condition and change of the environmental media – water, air and soil. Based on these data, the Agency develops annual environmental state reports published on website, strategies and action plans. One example is the Local Action Plan for Environment (LAPE) that was developed in 2004.

The objectives of the LAPE are to assure a clean environment, a better life conditions and sustainable development for the people of Covasna County. Climate change, water scarcity and drought are almost new problems that we are facing with and these problems have to be included in the Local Action for Environment. Participation in the Water CoRe project will be an opportunity for the institution and for our experts to share experience and to learn from our more experienced partners about improving water demand-side management strategies, adapting to climate change effects on water management and handling drought periods and mitigate drought effects. After that we will be able to tackle these issues in the LAPE. On the other hand, the Environmental Protection Agency Covasna will contribute its own experience in technical control of the water demand and side management as well as in actions for strengthening public participation and raising awareness about water saving.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

The Environmental Protection Agency Covasna has been partner in 2 PHARE projects:

- PHARE RO 0006.14.03 – Technical Assistance for strengthening the Local Environmental protection Agencies
- PHARE RO 2004-IB-EN-02 – Implementation and Enforcement of the Environmental Acquis Focussed on Nature Protection

The Environmental Protection Agency Covasna has been also involved in other projects focused on different environmental issues, one of them being "Involvement of citizens in protection and conservation of natural habitats", financend by Romanian Environmental Partnership Foundation.

Contact details of partner 13

Institution (original language)	Provincie Noord-Brabant		
Institution (EN)	Province of North-Brabant		
Legal status	Regional Public Authority		
Address	Brabantlaan 1 / PO Box 90151		
Postal code	5200 MC		
Town	s-Hertogenbosch		
Country	NL		
NUTS Level 1	ZUID-NEDERLAND		
NUTS Level 2	Noord-Brabant		
NUTS Level 3	Midden-Noord-Brabant		
Phone (office)	+31736812868	(mobile)	
Fax	+31 73 6807641		
Email	fvlamoen@brabant.nl		
Website	www.brabant.nl		
Contact person	Frank van Lamoen		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> The Netherlands has chosen for a decentralised control system. An internal auditor (Mrs. C. den Otter) will be proposed to the Ministry of Housing, Spatial Planning and the Environment. This body needs to authorize the proposed controller.		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	223.198,86 €
ERDF Funding:	167.399,14 €
EU National Co-financing:	55.799,72 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The Province is competent authority for ground water management and regional water policy development. Concerning water scarcity and droughts we are responsible for setting regulations for ground water use and nature management. Moreover we are working on adaptation strategies for coping with climate change and sustainable regional development.

We will contribute to the content of this project through best practices and techniques in both policy development and real life cases. At policy level, our region will benefit from this project by strengthening our policies on water management and climate change adaptation by using experiences and best practices from the partners.

South- and East European partners may feed us with their extensive experience in dealing with conflicting water demands in dry climates. Both technical and organisational solutions may be adapted to North-West European settings. In this proces we can team up with other North European partners. On the other hand we can share our experiences with conflicting water demands in regions where rural and urban functions compete for limited resources and space.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Interactive Watermanagement – Interreg IVA Flanders-Netherlands; Improving water quality and quantity management in 20 pilot projects (lead partner); SOLABIO– Interreg IVA Flanders-Netherlands; Improving biodiversity (partner); NOFDP – Interreg IIIB; Nature orientated flood damage prevention (partner); Lifescape your landscape – Interreg IIIB; Regional development and branding (partner); ALFA – Interreg IVB Adaptive land use and flood alleviation (partner); Sufalnet – Interreg IIIC; Sustainable use of former and abandoned landfills (lead partner) GROW – Interreg IIIC; Sustainable development and innovative economies (partner); More 4 NRG – Interreg IVCExchange of knowledge on sustainable energy policies (partner); POWER – Interreg IVC; Building a CO2 neutral economy in connection to regional sustainable development (partner).

Contact details of partner 14

Institution (original language)	Conseil général de l'Hérault		
Institution (EN)	General Council of Herault		
Legal status	Local Public Authority		
Address	1000 rue d'Alco		
Postal code	34087		
Town	Montpellier		
Country	FR		
NUTS Level 1	MÉDITERRANÉE		
NUTS Level 2	Languedoc-Roussillon		
NUTS Level 3	Hérault		
Phone (office)	04 67 67 67 69	(mobile)	
Fax	04 67 67 75 84		
Email	gwofff@cg34.fr		
Website	www.herault.fr		
Contact person	Gerard Wolff		
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i> France has chosen a decentralised control system. The General Council of Herault will submit his proposal for the FLC to the Region Nord Pas de Calais. According to an email sent by c.uliasz@nordpasdecals.fr at 17.11.2009, the Local Authority will contact the JTS after the final selection in order to settle this point, by letting approve an internal independent financial controller. No specific cost was reported in the budget for the General Council of Herault in the Component 1.		

Partner budget (in EUR)

ERDF co-financing rate:	75%
Total amount:	192.323,76 €
ERDF Funding:	144.242,82 €
EU National Co-financing:	48.080,94 €

If, in exceptional case, the participation of this partner is not to be financed from INTERREG IVC but from its Convergence or Competitiveness programmes (see programme manual for further information), please click in the box below:

☐

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

The General Council takes into account the difficulties to manage the peak period in a context of dry season with a large increase of population and tourists on coastal territories. It is largely involved in:

- monitoring the underground water resources linked with rain data throughout a quality and quantity piezometric network to foresee droughts
- forecast schemes for drinking water needs (5M€/year subsidies)
- developing drinking water researches and policies to control the water consumption (in compliance with the Regional Council and the National Services)

The General Council is responsible for analysing different resources as options to the coastal water infrastructures and for participating in financial support. Surveys have already been undertaken with river basin management structures and especially in a large regional diversifying water resource policies called "Aqua Domitia".

Being one of the key members in the political partnership in the region Languedoc-Roussillon, the General Council of Herault influences regional policies.

In WATER CoRe the General Council will focus mainly on technical, economic and social approaches for new strategies dealing with management of water scarcity, matching the WFD on an operational level in the river basin:

- Improve the knowledge of water uses based on experiences of other regions in order to master the water demand in the Herault region.
- Estimation of economic, social regulation and health components of water savings that impact water companies or public services. Both water savings and replacement of water resources (rain, grey or raw water) will be highlighted.
- Share experiences of awareness for children in primary and junior schools based on a previous campaign.

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Water management AQUAMED (IIIB Medoc) and AQUANET-Lead partner- (IIIB Medoc). Main topic : implementation of the Water Framework Directive. The first project was focused on sustainable and decision making management, and on a comparison between national standards of the WFD. The second, on diffused pollution. INUNDA (IIIC South) has achieved a flood prevention plan and an economic assessment in cities. Forest and agricultural management: Incendi Regional Framework Operation (IIIC South-sub-partner-) and Extramet(IIIB Medoc), dealing respectively with forest fire risks and farming analysis in cities surroundings.

Technological field:

- BEACHMED (IIIC South) on coast line management
- LIFE Aware : optimization of spreading device of pesticides on vineyards in order to prevent the underground water from diffuse pollutions,
- COSCO (IIIC North): algae collect and research on use as raw material in a global lagoons management plan.

Contact details of partner 15

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 16

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 17

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 18

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 19

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 20

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 21

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 22

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 23

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 24

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 25

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 26

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 27

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 28

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 29

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 30

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 31

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 32

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 33

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 34

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 35

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 36

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 37

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	<i>Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.</i>		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 38

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 39

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Contact details of partner 40

Institution (original language)			
Institution (EN)			
Legal status			
Address			
Postal code			
Town			
Country			
NUTS Level 1			
NUTS Level 2			
NUTS Level 3			
Phone (office)		(mobile)	
Fax			
Email			
Website			
Contact person			
Independent financial controller	Please indicate the way you plan to carry out the first level control. Please refer to the country specific information section on the INTERREG IVC website for further details concerning the country specific requirements for first level control. If already known (and selection is not subject to public procurement), the contact details of the independent controller should be provided. Otherwise, just indicate the type of controller and procedure for selection.		

Partner budget (in EUR)

ERDF co-financing rate:	0%
Total amount:	0,00 €
ERDF Funding:	0,00 €
EU National Co-financing:	0,00 €

Please describe the relevance of this partner in the proposed project: What are the partner's competences and experiences in the field tackled? What is the capacity of the partner to directly influence regional / local policies? How will the partner contribute to the content of the cooperation and benefit from it?

Please describe the previous experience of the partner in interregional cooperation and Structural Funds financed projects (if any).

Subsidy Contract/Contrat de Subvention

for the implementation of the
INTERREG IVC project

pour la mise en œuvre du
 projet **INTERREG IVC**

**0541R2 Water scarcity and droughts; coordinated actions in European regions
 (WATER CoRe)**

The following contract between

Le contrat ci-dessous conclu entre

Région Nord-Pas de Calais

Hôtel de Région, 151, avenue du Président Hoover, 59555 LILLE Cedex, France

acting as Managing Authority of the European
 Territorial Cooperation programme
 INTERREG IVC, hereinafter referred to as MA
 (assisted by the INTERREG IVC Joint
 Technical Secretariat, hereinafter referred to
 as JTS) and

agissant en tant qu'Autorité de gestion du
 programme européen de coopération
 territoriale INTERREG IVC, ci-après
 dénommée AG (assistée par le Secrétariat
 technique conjoint INTERREG IVC, ci-après
 dénommé STC), et

**Ministry of Environment, Energy,
 Agriculture and Consumer Protection of
 Hessen** with its office at
 Mainzer Strasse 80
 65189
 Wiesbaden
 DE

**Ministry of Environment, Energy,
 Agriculture and Consumer Protection of
 Hessen** ayant son siège à
 Mainzer Strasse 80
 65189
 Wiesbaden
 DE

acting as Lead Beneficiary as referred to in
 article 20 of Regulation (EC) No 1080/2006
 amended by Regulation (EC) 397/2009 of
 6 May 2009 (OJ L 126, 21.5.2009, p. 3), and
 hereinafter referred to as **Lead Partner (LP)**, .

agissant en tant que Bénéficiaire chef de file
 comme décrit à l'Article 20 du règlement
 N°1080/2006, modifié par le règlement
 N°397/2009 du 6 mai 2009 (JO L 126,
 21.5.2009, p. 3), et ci-après dénommé **Chef de
 file (CF)**,

is concluded on the basis of

est conclu sur la base de ce qui suit :

- the EU Regulations laying down provisions
 on the Structural Funds, in particular
 Council Regulation (EC) No 1083/2006 of
 11 July 2006 (OJ L 210, 31.7.2006, p. 25),
 as last amended by Regulation (EC)
 No 1989/2006 of 21 December 2006 (OJ L
 411, 30.12.2006, p. 6) and amended by
 Regulation (EC) 284/2009 of 7 April 2009
 (OJ L 94, 8.4.2009, p. 10), Regulation
 (EC) No 1080/2006 of the European
 Parliament and of the Council of 5 July
 2006 (OJ L 210, 31.7.2006, p. 1) amended
 by Regulation (EC) 397/2009 of

- les règlements européens portant
 dispositions sur les Fonds structurels, et
 en particulier le règlement (CE)
 N°1083/2006 du Conseil du 11 juillet 2006
 (JO L 210, 31.7.2006, p. 25) tel
 qu'amendé en dernier lieu par le
 règlement (CE) N° 1989/2006 du
 21 décembre 2006 (JO L 411, 30.12.2006,
 p. 6), modifié par le règlement 284/2009
 du 7 avril 2009 (JO L 94, 8.4.2009, p. 10),
 le règlement (CE) N° 1080/2006 du
 Parlement européen et du Conseil du
 5 juillet 2006 (JO L 210, 31.7.2006, p. 1),

6 May 2009 (OJ L 126, 21.5.2009, p. 3), Commission Regulation (EC) No 1828/2006 of 8 December 2006 (OJ L 371, 27.12.2006, p. 1) amended by Regulation (EC) 846/2009 of 1 September 2009 (OJ L 250, 23.9.2009, p. 1), No 643/2000 of 28 March 2000 (OJ L 78, 29.03.2000, p. 4)

modifié par le règlement 397/2009 du 6 mai 2009 (JO L 126, 21.5.2009, p. 3), le règlement (CE) N° 1828/2006 de la Commission du 8 décembre 2006 (JO L 371, 27.12.2006, p. 1), modifié par le règlement 846/2009 du 1^{er} septembre 2009 (JO L 250, 23.9.2009, p. 1) et le règlement N° 643/2000 du 28 mars 2000 (JO L 78, 29.03.2000, p. 4) ;

- the EU legislation laying down provisions on public procurement, in particular Directive 2004/17/EC of the European Parliament and of the Council of 31 March 2004 (OJ L 134, 30.4.2004, p. 1–113), as last amended by Council Directive 2006/97/EC of 20 November 2006 (OJ L 363, 20.12.2006, p. 107–128), Directive 2004/18/EC of the European Parliament and of the Council of 31 March 2004 (OJ L 134, 30.4.2004, p. 114–240) as last amended by Council Directive 2006/97/EC of 20 November 2006 (OJ L 363, 20.12.2006, p. 107–128), Commission Regulation (EC) No 1564/2005 of 7 September 2005 (OJ L 257, 1.10.2005, p. 1–126), as last amended by Commission Regulation (EC) No 1792/2006 of 23 October 2006 (OJ L 362, 20.12.2006, p. 1–66), Commission Directive 2005/51/EC of 7 September 2005 (OJ L 257, 1.10.2005, p. 127–128), Council Directive 92/13/EEC of 25 February 1992 (OJ L 76, 23.3.1992, p. 14–20) as last amended by Council Directive 2006/97/EC of 20 November 2006 (OJ L 363, 20.12.2006, p. 107–128), Council Directive 89/665/EEC of 21 December 1989 (OJ L 395, 30.12.1989, p. 33–35) as last amended by Council Directive 92/50/EEC of 18 June 1992, OJ L 209, 24.7.1992, p. 1–24.
- la réglementation communautaire portant dispositions sur les marchés publics, et en particulier la Directive 2004/17/CE du Parlement européen et du Conseil du 31 mars 2004 (JO L 134, 30.4.2004, p. 1–113) telle qu'amendée en dernier lieu par la Directive 2006/97/CE du Conseil du 20 novembre 2006 (JO L 363, 20.12.2006, p. 107–128), la Directive 2004/18/CE du Parlement européen et du Conseil du 31 mars 2004 (JO L 134, 30.4.2004, p. 114–240) telle qu'amendée en dernier lieu par la Directive 2006/97/CE du Conseil du 20 novembre 2006 (JO L 363, 20.12.2006, p. 107–128), le règlement (CE) N°1564/2005 de la Commission du 7 septembre 2005 (JO L 257, 1.10.2005, p. 1–126), telle qu'amendée en dernier lieu par le règlement (CE) N°1792/2006 de la Commission du 23 octobre 2006 (JO L 362, 20.12.2006, p. 1–66), la Directive 2005/51/CE de la Commission du 7 septembre 2005 (JO L 257, 1.10.2005, p. 127–128), la Directive 92/13/CEE du Conseil du 25 février 1992 (JO L 76, 23.3.1992, p. 14–20) telle qu'amendée en dernier lieu par la Directive 2006/97/CE du Conseil du 20 novembre 2006 (JO L 363, 20.12.2006, p. 107–128), la Directive 89/665/CEE du Conseil du 21 décembre 1989 (JO L 395, 30.12.1989, p. 33–35) telle qu'amendée en dernier lieu par la Directive 92/50/CEE du Conseil du 18 juin 1992, JO L 209, 24.7.1992, p. 1–24.
- the European Territorial Cooperation Operational Programme INTERREG IVC (Document No CCI 2007 CB 16 3 PO 046), approved by the European Commission on 11 September 2007
- le programme opérationnel européen de coopération territoriale INTERREG IVC (Document N°CCI 2007 CB 16 3 PO 046), approuvé par la Commission européenne le 11 septembre 2007
- the agreement between the EU Member States, Norway and Switzerland, the Managing Authority (Région Nord-Pas de Calais) and the Certifying Authority (Caisse des Dépôts et Consignations) on the implementation of the INTERREG IVC programme.
- l'accord entre les États membres de l'UE, la Norvège et la Suisse, l'Autorité de gestion (Région Nord-Pas de Calais) et l'Autorité de certification (Caisse des Dépôts et Consignations) sur la mise en œuvre du programme INTERREG IVC

- Programme-specific guidance laid down in the programme manual including the control guidelines as approved by the Monitoring Committee (hereinafter referred to as MC).
- l'orientation spécifique au programme définie dans le manuel du programme comprenant les lignes directrices de **contrôle** approuvé par le Comité de suivi (ci-après dénommé CS).

Article 1 Award of subsidy

1. In accordance with the decision of the MC of the programme, dated 05 11 2009, and the amendments as referred to in Article 2(2)(b) of this contract, an earmarked subsidy is awarded to the LP for the project 0541R2, Water scarcity and droughts; coordinated actions in European regions from funds of the European Territorial Cooperation programme INTERREG IVC.

Approved European Regional Development Fund (ERDF) contribution/
Contribution Fonds Européen de développement régional (FEDER)
approuvée:

EUR 2,002,884.24

Approved Norwegian funding/
Financement national norvégien approuvé:

EUR 0.00

Maximum amount of funding awarded
Montant maximum du financement
accordé:

EUR 2,002,884.24

Approved INTERREG IVC
budget of the project /
Budget INTERREG IVC du projet
approuvé:

EUR 2,547,858.98

Average grant rate of the funding (ERDF + Norwegian Funding) / Taux d'octroi moyen du financement (FEDER + financement norvégien):

78.61 %

2. The grant rate of the funding is understood as being the percentage rate which results from dividing the funding awarded from the programme (ERDF funding + Norwegian funding) by the INTERREG IVC budget of the project (ERDF funding + national cofinancing by EU Member States + Norwegian funding + Norwegian national cofinancing).

The grant rate can change in the course of the implementation of the project. However the maximum amount of approved ERDF

Article 1 Octroi de la subvention

1. Conformément à la décision du CS du programme, en date du 05 11 2009, et aux amendements mentionnés à l'Article 2(2)(b) du présent contrat, une subvention est accordée au CF pour le projet 0541R2, Water scarcity and droughts; coordinated actions in European regions en provenance des fonds du programme européen de coopération territoriale INTERREG IVC.

2. Le taux d'octroi désigne le pourcentage obtenu en divisant le financement octroyé par le programme (financement FEDER + financement norvégien) par le budget INTERREG IVC du projet (financement FEDER + cofinancement national par les États membres de l'UE + financement norvégien + cofinancement national norvégien).

Le taux d'octroi peut varier au cours de la mise en œuvre du projet. Cependant, le montant maximal approuvé de contribution

contribution and the maximum amount of approved Norwegian funding cannot be exceeded.

3. Based on Article 53 of Regulation (EC) No 1083/2006 and on Chapter 7.4 of the IVC Operational Programme, the grant rate for the project is up to 85% of the eligible expenditure for partners of the following EU Member States: Bulgaria, Czech Republic, Cyprus, Estonia, Greece, Hungary, Lithuania, Latvia, Malta, Poland, Portugal, Romania, Slovakia and Slovenia.

The grant rate for the project is up to 75% of the eligible expenditure for partners of the following EU Member States: Austria, Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Luxembourg, Netherlands, Spain, Sweden, UK.

For partners from Norway, the grant rate is 50%.

4. Disbursement of the subsidy is subject to the condition that the European Commission and, if Norwegian partners are participating in the project, the Kingdom of Norway make the funds available to the extent described above.
5. If the European Commission and/or the Kingdom of Norway fail to make the funds available, the MA is entitled to terminate this contract and any claim by the LP against the MA for whatever reason is excluded.
6. Disbursement of the subsidy is subject to the condition that this subsidy contract is signed by all parties to this contract.

Article 2

Object of use, eligibility of expenditure, reallocation

1. The subsidy is awarded exclusively to the project as it is described in the latest version of the Application Form approved by the MC. The approval decision including its annexes forms an integral part of this contract.

Expenditure, which qualifies for a subsidy

FEDER et le montant maximal approuvé de financement norvégien ne peut pas être dépassé.

3. Sur la base de l'Article 53 du règlement (CE) N° 1083/2006 et du Chapitre 7.4 du programme opérationnel IVC, le taux d'octroi pour le projet peut atteindre 85% des dépenses éligibles pour les partenaires des États membres de l'UE suivants : Bulgarie, Chypre, Estonie, Grèce, Hongrie, Lettonie, Lituanie, Malte, Pologne, Portugal, République tchèque, Roumanie, Slovaquie et Slovénie.

Le taux d'octroi pour le projet peut atteindre 75% des dépenses éligibles pour les partenaires des États membres de l'UE suivants : Allemagne, Autriche, Belgique, Danemark, Espagne, Finlande, France, Irlande, Italie, Luxembourg, Pays-Bas, Royaume-Uni, Suède.

Pour les partenaires établis en Norvège, le taux d'octroi est de 50%.

4. Le paiement de la subvention est soumis à la condition que la Commission européenne et, si des partenaires norvégiens participent au projet, le Royaume de Norvège, versent effectivement les fonds décrits ci-dessus.
5. Si la Commission européenne et/ou le Royaume de Norvège ne versent pas les fonds, l'AG aura le droit de résilier le présent contrat, et toute réclamation du CF à l'encontre de l'AG pour quelque motif que ce soit sera exclue.
6. Le paiement de la subvention est soumis à la condition que le présent contrat de subvention soit signé par toutes les parties au présent contrat.

Article 2

Objet de l'utilisation, éligibilité des dépenses, réaffectation

1. La subvention est octroyée exclusivement au projet telle qu'elle est décrite dans la plus récente version du formulaire de candidature approuvé par le CS. La décision d'approbation et ses annexes font partie intégrante du présent contrat.

Les dépenses qui peuvent faire l'objet

pursuant to Article 1(1), exclusively consists of eligible expenditure as listed in the latest approved version of the Application Form. The eligibility of expenditure for ERDF and Norwegian funding are regulated in Article 56 of Regulation (EC) No 1083/2006, in Article 7 of Regulation (EC) No 1080/2006, in Article 48 to 53 of Regulation (EC) No 1828/2006, national regulations and rules laid down in the latest version of the INTERREG IVC Programme Manual. In case of contradictions between the rules mentioned above, the stricter rule applies.

Activities and related expenditure for the project are eligible if they are carried out and paid from 05 11 2009 (date of approval by the MC) to the end of the month quoted as "finalisation month" in the latest approved version of the Application Form. Preparation costs can only be eligible if they were incurred on or after 1 January 2007 and before the date on which the first Application Form has been submitted. These costs must be paid out by the end of the first reporting period.

2. Changes in budget lines, component budgets and partner budgets are allowed as long as the maximum amount of ERDF and Norwegian funding awarded as stipulated in Article 1(1) is not exceeded.

a) Without prior notification of the MA, the LP is entitled to exceed the budget lines, the component budgets and the budgets of partners, as stated in the latest approved version of the Application Form. The excess spending is limited to a maximum of EUR 20,000, or 10% of the original amount in the respective budget line, component or partner budget, whichever is greater.

b) Only once during the project period and in duly justified cases, the LP is entitled to reallocate the budget between

d'une subvention en vertu de l'Article 1(1) sont exclusivement les dépenses éligibles qui sont mentionnées dans la plus récente version du formulaire de candidature. L'éligibilité des dépenses à un financement FEDER ou norvégien est régie par l'Article 56 du règlement (CE) N° 1083/2006, par l'Article 7 du règlement (CE) N° 1080/2006, par les Articles 48 à 53 du règlement (CE) N° 1828/2006, par la réglementation nationale et par les règles stipulées dans la version la plus récente du Manuel du Programme INTERREG IVC. En cas de contradiction entre les règles mentionnées ci-dessus, les règles les plus strictes s'appliquent.

Les activités et les dépenses correspondantes pour le projet sont éligibles si elles ont été effectuées et payées à partir de la date du 05 11 2009 (date de leur approbation par le CS) et jusqu'à la fin du mois désigné comme "mois de finalisation" dans la plus récente version approuvée du formulaire de candidature. Les coûts de préparation ne sont éligibles que s'ils ont été encourus entre le 1^{er} janvier 2007 inclus et avant la date à laquelle le premier formulaire de candidature a été soumis. Ces coûts doivent être payés au plus tard à la fin de la première période d'avancement.

2. Des modifications dans les lignes budgétaires, les budgets des composantes et les budgets des partenaires sont autorisées à condition de ne pas dépasser le montant maximal de financement FEDER et norvégien octroyé, comme stipulé à l'Article 1(1).

a) Sans notification préalable à l'AG, le CF a le droit de dépasser les lignes budgétaires, les budgets des composantes et les budgets des partenaires mentionnés dans la plus récente version approuvée du formulaire de candidature. Le dépassement budgétaire est limité à un montant maximal de 20 000 euros, ou 10% du montant initial de la ligne budgétaire, du budget de composante ou du budget de partenaire correspondant, selon celui qui est le plus élevé.

b) A une seule reprise pendant la durée du projet et dans des cas dûment justifiés, le CF aura le droit de

budget lines, components and partners up to 20 % of the total budget as stated in the latest approved version of the Application Form; such reallocation requires a request for approval from the MA. It will enter into force only after approval by the MA/JTS.

réaffecter le budget entre des lignes budgétaires, des composantes et des partenaires, jusqu'à 20% du budget total mentionné dans la plus récente version approuvée du formulaire de candidature ; une telle réaffectation doit faire l'objet d'une demande d'autorisation auprès de l'AG. Elle n'entrera en vigueur qu'après avoir été approuvée par l'AG/le STC.

Article 3 Request for payments

1. The LP may only request payments by providing proof of progress of the project as described in the latest approved version of the Application Form, in particular as described in the individual components of the latest approved version of the Application Form. Therefore the LP has to present progress reports, consisting of an activity report and a financial report, to the MA/JTS. The MA/JTS will provide reporting forms which must be used by the LP. Instructions as laid down in the reporting forms, in the latest version of the Programme documents must be observed.
2. Twice a year progress reports shall be submitted by the LP to the MA/JTS. These reports shall be submitted by 1 October for the reporting period of January to June and by 1 April of the following year for the reporting period of July to December. The progress report shall be submitted in both electronic and paper form to the JTS. The paper version is duly signed and stamped by the LP and the LP's controller.
3. The LP and LP's controller shall, in compliance with Regulation (EC) No 1080/2006, Article 20 (1) d, ensure that expenditure of its partners has been independently verified and confirmed in accordance with their Member State control requirements, as indicated on the INTERREG IVC website.
4. In addition, the progress reports shall be

Article 3 Demandes de paiements

1. Le CF ne peut demander des paiements qu'en fournissant des preuves de l'avancement du projet telle qu'elle est décrite dans la plus récente version approuvée du formulaire de candidature, en particulier comme elle est décrite dans les composantes individuelles de la plus récente version approuvée du formulaire de candidature. Par conséquent, le CF doit soumettre à l'AG/au STC des rapports d'étape, composés d'un rapport d'activité et d'un rapport financier. L'AG/le STC fourniront des formulaires de rapport qui devront être utilisés par le CF. Les consignes figurant dans les formulaires de rapport, dans la plus récente version des documents du programme, devront être respectées.
2. Deux fois par an, le CF devra soumettre les rapports d'étape à l'AG/au CF. Ces rapports devront être soumis au plus tard le 1^{er} octobre pour la période allant de janvier à juin et au plus tard le 1^{er} avril de l'année suivante pour la période allant de juillet à décembre. Le rapport d'étape doit être soumis au STC sous format électronique et sous format papier. La version papier doit être dûment signée et tamponnée par le CF et par le contrôleur du CF.
3. Le CF et le contrôleur du CF doivent, conformément au règlement (CE) N° 1080/2006, Article 20 (1) d, s'assurer que les dépenses des partenaires ont été vérifiées et confirmées de manière indépendante en conformité avec les exigences de contrôle de leur État membre, comme indiqué sur le site internet INTERREG IVC.
4. De plus, les rapports d'étape devront être

accompanied by the partners' individual controller's confirmations.

accompagnés des attestations de chacun des contrôleurs des partenaires.

5. Preparation costs as defined in section 2 of the latest version of the INTERREG IVC programme manual shall be reported in the first progress report of the project.

5. Les coûts de préparation, tels que définis dans la section 2 de la plus récente version du manuel du programme INTERREG IVC, doivent être déclarés dans le premier rapport d'étape concernant le projet.

6. Based on the fact that payments by the European Commission will only be made in accordance with the corresponding budget commitments (Title VII in conjunction with Articles 75(1) to 76(2) of Regulation (EC) No 1083/2006), the LP must request the payments as indicated in the following table:

6. Compte tenu du fait que les paiements effectués par la Commission européenne ne le seront que par rapport aux engagements budgétaires correspondants (Titre VII combiné aux Articles 75(1) et 76(2) du règlement (CE) N° 1083/2006), le CF doit faire ses demandes de paiement en conformité avec le tableau ci-dessous :

Year: reporting deadline Année : période de rapport	Expected total eligible expenditure to be reported Dépenses totales éligibles prévues à inclure dans le rapport	Expected funds (ERDF + Norwegian funding) to be claimed* Fonds attendus (FEDER + financement norvégien) à demander*
2008	0.00 EUR	0.00 EUR
2009	0.00 EUR	0.00 EUR
2010	660,000.00 EUR	518,829.18 EUR
2011	820,000.00 EUR	644,605.95 EUR
2012	900,000.00 EUR	707,494.34 EUR
2013	167,858.98 EUR	131,954.75 EUR
2014	0.00 EUR	0.00 EUR

* based on an average grant rate of 78.61 %

* sur la base d'un taux d'octroi moyen de 78.61 %

Payments not requested in time and in full as indicated in the payment forecast above may be lost.

Les paiements qui n'auront pas été demandés en temps et en heure par rapport aux prévisions de paiement ci-dessus pourront être perdus.

7. The funds will be disbursed in Euro (EUR; €) only and transferred to an account indicated by the LP without delay. Any exchange rate risk will be borne by the LP.

7. Les fonds seront payés uniquement en euros (EUR, ou €) et transférés sans délai sur un compte indiqué par le CF. Tout risque du taux de change sera supporté par le CF.

Article 4 **Project partnership**

Partners are listed in the latest approved version of the application form. Only expenditure paid and borne by organisations listed as partners in the approved latest version of the application form are eligible for ERDF and Norwegian funding. The only exception concerns the expenditure of participants in sub-projects of mini-programme which will be included in the expenditure of the main partner on whose territory the sub-project participant is located.

In accordance to Article 20 of Regulation (EC) No 1080/2006 the partnership shall be governed by a partnership agreement signed by all partners.

Article 5 **Representation of partners, liability**

1. The LP shall, in compliance with Article 20(1) of Regulation (EC) No 1080/2006 for each project:
 - a) be responsible for ensuring the implementation of the entire project
 - b) be responsible for transferring the ERDF and Norwegian funding to the partners participating in the project as soon as possible after receiving the payment from the Certifying Authority.
2. The LP guarantees that it is entitled to represent all partners participating in the project and that it will establish with the partners the division of the mutual responsibilities in the form of a partnership agreement. The LP guarantees furthermore that it has complied with all requirements under the law which applies to the LP and to its partners and that all necessary approvals have been obtained.
3. The LP is liable towards the MA for ensuring that all of its partners have a legal status that is in line with the definition given in the INTERREG IVC Operational Programme and in the latest version of the Programme Manual. Moreover the LP is liable towards the MA for ensuring that its partners fulfil their obligations under this

Article 4 **Partenariat du projet**

Les partenaires sont énumérés dans la plus récente version approuvée du formulaire de candidature. Seules les dépenses payées et encourues par les institutions figurant dans la liste des partenaires qui se trouve dans la plus récente version approuvée du formulaire de candidature sont éligibles à un financement FEDER et norvégien. La seule exception concerne les **dépenses de participants** à des sous-projets d'un mini-programme, qui seront incluses dans les dépenses du partenaire principal sur le territoire duquel le participant au sous-projet est basé.

Conformément à l'Article 20 du règlement (CE) N° 1080/2006, le partenariat doit être régi par un accord de partenariat signé par tous les partenaires.

Article 5 **Représentation des partenaires, responsabilité**

1. Pour chaque opération, le CF a la responsabilité, conformément à l'Article 20(1) du règlement (CE) N°1080/2006 :
 - a) de s'assurer de la mise en œuvre de l'intégralité du projet ;
 - b) de transférer les fonds FEDER et norvégiens aux partenaires participant au projet le plus rapidement possible après avoir reçu le paiement de la part de l'Autorité de certification.
2. Le CF garantit qu'il a le droit de représenter tous les partenaires qui participent au projet et qu'il effectuera avec les partenaires au projet une répartition des responsabilités mutuelles sous la forme d'un Accord de partenariat. Le CF garantit en outre qu'il s'est conformé à toutes les exigences de la réglementation qui s'applique au CF et à ses partenaires et que toutes les autorisations requises ont été obtenues.
3. Le CF est responsable vis-à-vis de l'AG de s'assurer que tous ses partenaires ont un statut juridique conforme à la définition qui se trouve dans le programme opérationnel INTERREG IVC et dans la plus récente version du Manuel du Programme. De plus, le CF est responsable vis-à-vis de l'AG de s'assurer que ses partenaires

contract. The LP is also liable towards the MA for infringements of obligations under this contract by its partners in the same way as for its own conduct.

4. If the MA demands repayment of subsidy funds in accordance with this contract (Article 8), the LP is liable towards the MA for the total amount of the subsidy.

Article 6 Additional obligations

In addition to the obligations of the LP as already stated the LP undertakes:

1. to implement the project according to the description in the latest approved version of the Application Form by the MC. The project activities may start on the date of approval by the MC.
2. to inform the MA/JTS immediately if costs are reduced, or one of the disbursement conditions ceases to be fulfilled, or circumstances arise which entitle the MA/JTS to reduce payment or to demand repayment of the subsidy wholly or in part;
3. to inform the MA/JTS through the six monthly progress reports on changes in the contact information, the rescheduling of activities and on budget deviations as regulated in Article 2 (2a);
4. to request approval from the MA if there are changes to: the partnership; the actions as described in the individual components in the latest approved version of the Application Form; or, in cases not regulated in Article 2(2), the budget of the project on which this contract is based;
5. to comply with the regulations referred to in the preamble to this contract as well as with relevant national legislation.

remplissent leurs obligations découlant du présent contrat. Le CF est également responsable vis-à-vis de l'AG des manquements aux obligations découlant du présent contrat de la part de ses partenaires tout comme de sa part.

4. Si l'AG exige un remboursement des subventions en vertu du présent contrat (Article 8), le CF est responsable vis-à-vis de l'AG pour le montant total de la subvention.

Article 6 Obligations supplémentaires

En plus des obligations du CF mentionnées ci-dessus, le CF s'engage :

1. à mettre en œuvre le projet conformément à la description qui se trouve dans la plus récente version du formulaire de candidature approuvée par le CS. Les activités du projet peuvent démarrer à compter de la date d'approbation par le CS.
2. à informer immédiatement l'AG/le STC si les coûts sont réduits ou si l'une des conditions de paiement cesse d'être remplie, ou si des circonstances qui donnent le droit à l'AG/au STC de diminuer le paiement ou d'exiger un remboursement partiel ou total de la subvention se produisent.
3. à informer l'AG/le STC, par le biais des rapports d'étape semestriels, des changements concernant les données de contact, la reprogrammation d'activités et les écarts budgétaires visés à l'Article 2 (2a) ;
4. à demander l'approbation de l'AG lorsque des changements sont apportés : au partenariat ; aux actions telles qu'elles ont été décrites dans les composantes individuelles qui se trouvent dans la plus récente version approuvée du formulaire de candidature ; ou, dans les cas non prévus par l'Article 2(2), au budget du projet sur lequel est basé le présent contrat.
5. à respecter la réglementation mentionnée dans le préambule du présent contrat ainsi que la législation nationale pertinente.

- | | |
|---|---|
| <p>6. to invite the MA/JTS in case of a mini-programme to their Steering Group meetings as an observer. Minutes of these meetings have to be sent to the MA/JTS.</p> <p>7. to ensure that the partners report expenditure checked and confirmed according to their Member State control requirements.</p> | <p>6. dans le cas d'un mini-programme, à inviter l'AG/le STC, en tant qu'observateur, aux réunions du Groupe de pilotage. Les comptes rendus de ces réunions devront être envoyés à l'AG/au STC.</p> <p>7. à s'assurer que les partenaires fournissent des dépenses vérifiées et confirmées conformément aux exigences de contrôle de leur État membre.</p> |
|---|---|

Article 7 Publicity

1. Unless the MA requests otherwise, any information and publicity measures aimed at beneficiaries, potential beneficiaries and the public must specify that the project has received a subsidy from the programme funds as defined in Article 1(1) within the framework of the European Territorial Cooperation programme INTERREG IVC. Provisions of Regulation (EC) No 1828/2006 of 27 December 2006, Chapter II, Section 1 (in particular articles 8 and 9) relating to information and publicity measures concerning assistance from the Structural Funds and the MA/JTS' guidelines as provided in the latest version of the programme manual and on the website must be observed.
2. Furthermore, it must be clearly stated that the project has been co-financed by ERDF through the INTERREG IVC programme in addition to using the European flag and programme logo and slogan.
3. The MA is not liable for any information published by the beneficiary.
4. The MA/JTS shall be authorised to publish, in whatever form and on or by whatever medium, including the Internet, the following information:
 - the name of the LP and its partners,
 - the purpose of the subsidy,
 - the amount granted and the proportion of the total cost of the project accounted for by the funding,
 - the geographical location of the project,

Article 7 Publicité

1. A moins que l'AG n'en décide autrement, toutes les mesures d'information et de publicité visant des bénéficiaires, des bénéficiaires potentiels et le grand public doivent indiquer que le projet a reçu une subvention des fonds du programme tels que définis à l'Article 1(1) dans le cadre du programme européen de coopération territoriale INTERREG IVC. Les dispositions du règlement (CE) N° 1828/2006 du 27 décembre 2006, Chapitre II, Section 1 (et en particulier les Articles 8 et 9) relatives aux mesures d'information et de publicité concernant l'assistance des fonds structurels et les lignes directrices de l'AG/du STC qui se trouvent dans la plus récente version du manuel du programme et sur le site internet doivent être respectées.
2. En outre, il doit être clairement indiqué que le projet a été cofinancé par le FEDER dans le cadre du programme INTERREG IVC, en plus de l'utilisation du drapeau européen et du logo et du slogan du programme.
3. L'AG ne peut en aucun cas être tenue responsable des informations publiées par le bénéficiaire.
4. L'AG/le STC est autorisé à publier, sous quelque forme et par quelque moyen que ce soit, y compris l'Internet, les informations suivantes :
 - le nom du CF et de ses partenaires,
 - l'objectif de la subvention,
 - le montant octroyé et pourcentage du coût total du projet couvert par le financement,
 - l'emplacement géographique du projet,

- | | |
|---|---|
| <ul style="list-style-type: none"> • progress reports including the final report, • whether and how the project has previously been publicised. | <ul style="list-style-type: none"> • rapports d'étape, y compris le rapport final, • si le projet a fait l'objet d'une publicité antérieure et sous quelle forme. |
|---|---|
-
- | | |
|---|--|
| <p>5. The project undertakes to send three (3) copies of the main publicity and information material produced to the JTS. The project furthermore authorises the JTS, MA and the European Commission to use this material to showcase how the subsidy is used.</p> <p>6. Any information, media appearance, or other publicity of the project shall be communicated to the JTS for potential website updates or showcases.</p> <p>7. The project shall ensure that at least one member of the MA/JTS will be invited to present the programme during the project's Final Conference or other closing event.</p> <p>8. Projects are requested to appoint a permanent contact for information and publicity purposes.</p> | <p>5. L'opération s'engage à envoyer au STC trois (3) exemplaires des principaux matériels publicitaires et d'information réalisés. En outre, le projet autorise le STC, l'AG et la Commission européenne à utiliser ce matériel pour montrer comment la subvention est utilisée.</p> <p>6. Toute information, toute apparition dans les médias ou toute publicité du projet doit être communiquée au STC pour des éventuelles mises à jour des sites Internet ou des vitrines.</p> <p>7. L'opération doit s'assurer qu'au moins un membre du AG/STC est invité à présenter le programme à l'occasion de la Conférence finale du projet ou de tout autre événement de clôture.</p> <p>8. Les projets doivent nommer une personne de contact permanente pour les questions d'information et de publicité.</p> |
|---|--|

Article 8 **Right of termination**

1. In addition to the right of termination as laid down in Article 1(5) the MA is entitled, in whole or in part, to terminate this contract and to demand repayment of subsidy, if
 - a) the LP has obtained the subsidy through false or incomplete statements; or
 - b) the project has not been or cannot be fully implemented by achieving the planned outputs and results, or it has not been or cannot be implemented in due time; or
 - c) the LP has failed to countersign this subsidy contract, or to submit required reports or proofs, or to supply necessary information, provided that the LP has received a written reminder setting an adequate deadline and explicitly specifying the legal consequences of a failure to comply

Article 8 **Droit de résiliation**

1. En plus du droit de résiliation défini à l'Article 1(5), l'AG a le droit, en totalité ou en partie, de résilier le présent contrat et d'exiger le remboursement de la subvention, si :
 - a) le CF a obtenu la subvention grâce à des déclarations fausses ou incomplètes ; ou
 - b) le projet n'a pas été entièrement mis en œuvre, ou ne peut pas l'être, en obtenant les résultats et les livrables prévus, ou elle n'a pas été ou ne peut pas être mise en œuvre en temps et en heure ; ou
 - c) le CF n'a pas signé le présent contrat de subvention, ou n'a pas soumis les preuves ou rapports requis, ou n'a pas fourni les informations requises, à condition que le CF ait reçu un rappel écrit fixant une date butoir appropriée et précisant de manière explicite les conséquences juridiques d'un non-

- | | |
|--|---|
| <p>with requirements, and has failed to comply with this deadline; or</p> <p>d) the LP has failed to immediately report events delaying or preventing the implementation of the project funded, or any circumstances leading to its modification; or</p> <p>e) the LP has impeded or prevented the auditing (Article 9); or</p> <p>f) the subsidy awarded has been partially or entirely misapplied for purposes other than those agreed upon; or</p> <p>g) insolvency proceedings are instituted against the assets of the LP or insolvency proceedings are dismissed due to lack of assets for cost recovery, provided that this appears to prevent or risk the implementation of the programme objectives, or the LP closes down; or</p> <p>h) subject to the provisions of Article 10(2) and (3) - the LP wholly or partly sells, leases or lets the project to a third party; or</p> <p>i) it has become impossible to verify that the final progress report is correct and thus the eligibility of the project for INTERREG IVC funding; or</p> <p>j) the LP has failed to fulfil any other conditions or requirements for assistance stipulated in this contract and the provisions it is based on, notably if these conditions or requirements are meant to guarantee the successful implementation of the programme objectives.</p> <p>2. If the MA exercises its right of termination, the LP is obliged to transfer the requested repayment of funds to the MA. The repayment of funds is due within one month following the date of the letter by which the MA asserts the repayment claim; the due date will be stated explicitly in the order for recovery.</p> | <p>respect des exigences, et qu'il n'ait pas respecté cette date butoir ; ou</p> <p>d) le CF n'a pas signalé immédiatement les événements retardant ou empêchant la mise en œuvre du projet financé, ou toute circonstance entraînant sa modification ; ou</p> <p>e) le CF a entravé ou empêché l'audit (Article 9) ; ou</p> <p>f) la subvention octroyée a été partiellement ou totalement détournée pour des buts autres que ceux convenus ; ou</p> <p>g) des procédures d'insolvabilité sont ouvertes à l'encontre des actifs du CF ou des procédures d'insolvabilité sont rejetées du fait d'un manque d'actifs par rapport aux montants à recouvrer, à condition que cela semble empêcher ou mettre en danger la mise en œuvre des objectifs du programme, ou si le CF ferme ; ou</p> <p>h) sous réserve des dispositions de l'Article 10(2) et (3) – le CF vend, cède ou loue tout ou partie du projet à un tiers ; ou</p> <p>i) il est devenu impossible de vérifier que le rapport d'étape final est correct, et donc de contrôler l'éligibilité du projet à un financement par le fonds INTERREG IVC ; ou</p> <p>j) le CF n'a pas rempli toute autre condition ou exigence en matière d'assistance stipulée dans le présent contrat et les dispositions sur lesquelles il se base, notamment si ces conditions ou exigences ont pour but de garantir la réussite de la mise en œuvre des objectifs du programme.</p> <p>2. Si l'AG exerce son droit de résiliation, le CF sera obligé de transférer à l'AG le remboursement des fonds demandé. Le remboursement des fonds doit être effectué dans le mois qui suit la date de la lettre dans laquelle l'AG demande le remboursement ; la date butoir sera explicitement indiquée dans la demande de remboursement.</p> |
|--|---|

- | | |
|--|---|
| <p>3. If the MA exercises its right of termination, the LP is only entitled to offset undisputed claims against the MA.</p> <p>4. If the MA exercises its right of termination, the amount repayable shall be subject to interest, starting on the day the payment was made and ending on the date of actual repayment. The interest rate will be determined in accordance with Regulation (EC) No 1083/2006, Article 102.</p> <p>5. If any of the circumstances indicated in Article 8(1) occurs before the full amount of subsidy has been paid to the LP, payments may be discontinued and there shall be no claims to payment of the remaining amount.</p> <p>6. Any further legal claims shall remain unaffected by the above provisions.</p> | <p>3. Si l'AG exerce son droit de résiliation, le CF n'aura le droit de déduire que les montants non contestés par l'AG.</p> <p>4. Si l'AG exerce son droit de résiliation, le montant remboursable sera productif d'intérêts qui courront du jour où le paiement a été effectué à la date du remboursement effectif. Le taux d'intérêt sera déterminé conformément à l'Article 102 du règlement (CE) N° 1083/2006.</p> <p>5. Si l'une quelconque des circonstances indiquées à l'Article 8(1) se produit avant que l'intégralité du montant n'ait été payée au CF, les paiements pourront être interrompus et il ne pourra pas y avoir de demandes de paiement pour le montant restant.</p> <p>6. Toute autre revendication juridique ne sera pas affectée par les dispositions ci-dessus.</p> |
|--|---|

Article 9

Audit rights, evaluation of the project

1. The responsible auditing bodies of the EU (notably the European Court of Auditors) and, within their responsibility, the auditing bodies of the participating EU Member States and the Kingdom of Norway or other national public auditing bodies as well as the MA/JTS/CA/AA are entitled to audit the proper use of funds by the LP or by its partners or arrange for such an audit to be carried out by authorised persons.
2. The LP and its partners will produce all documents required for the audit, provide necessary information and give access to their business premises. The LP and its partners are at all times obliged to retain for audit purposes all files, documents and data about the project on customary data storage media in a safe and orderly manner for a minimum period of three years after the payment of the final balance by the European Commission to the INTERREG IVC programme. This balance will only be transferred in an as yet unspecified period of time after 2015, when the programme implementation is finalised. This period shall be interrupted

Article 9

Droits d'audit, évaluation du projet

1. Les organismes d'audit européens responsables (notamment la Cour des comptes européenne) et, pour ce qui relève de leur compétence, les organismes d'audit des États membres de l'UE participants et du Royaume de Norvège ou tout autre organisme d'audit national public ainsi que le STC, l'AG, l'AC et l'AA ont le droit d'auditer la bonne utilisation des fonds par le CF ou ses partenaires, ou de faire en sorte qu'un tel audit soit effectué par des personnes autorisées.
2. Le CF et ses partenaires devront produire tous les documents requis par l'audit, fournir les informations nécessaires et donner accès à leurs locaux. Pour les besoins des audits, le CF et ses partenaires ont l'obligation de conserver de manière permanente tous les fichiers, documents et données relatifs au projet, sur des supports de stockage de données habituels et d'une manière sûre et ordonnée, pendant une période minimale de trois années après le paiement du solde final par la Commission européenne au programme INTERREG IVC. Ce solde ne sera transféré qu'au bout d'une durée non encore définie après 2015, lorsque la

either in the case of legal proceedings or at the duly motivated request of the Commission. Other possibly longer statutory retention periods, as might be stated by national law, remain unaffected.

mise en œuvre du programme aura été finalisée. Cette période sera interrompue soit en cas de procédures juridiques, soit sur demande expresse dûment motivée de la part de la Commission. Cette disposition n'affecte pas les éventuelles autres durées de conservation légale plus longues spécifiées par une réglementation nationale.

3. According to Article 48 of Regulation (EC) No 1083/2006 the LP undertakes to provide independent experts or bodies carrying out project evaluation with any document or information necessary to assist the evaluation.
3. Conformément à l'Article 48 du règlement (CE) N° 1083/2006, le CF s'engage à fournir aux organismes ou experts indépendants chargés de l'évaluation des projets du programme tous les documents ou informations requis pour permettre une telle évaluation.
4. The LP is obliged to guarantee that both the LP and all of its partners fulfil the duties stipulated above.
4. Le CF est obligé de garantir que le CF et tous ses partenaires satisfont aux obligations susmentionnées.

Article 10 Assignment, legal succession

1. The MA is entitled at any time to assign its rights under this contract. In case of assignment the MA will inform the LP without delay.
2. The LP is allowed to assign its duties and rights under this contract only after prior written consent of the MA and the MC.
3. In case of legal succession, e.g. where the LP changes its legal form, the LP is obliged to transfer all duties under this contract to the legal successor. The LP shall notify the MA about any change beforehand.

Article 11 Concluding provisions

1. All correspondence with the MA/JTS under this contract must be in the English language and has to be sent to the following address:

Article 10 Cession, succession légale

1. L'AG a le droit de céder à tout moment ses droits aux termes du présent contrat. En cas de cession, l'AG informera sans délai le CF.
2. Le CF ne peut céder ses droits et devoirs découlant du présent contrat qu'après y avoir été autorisé par écrit par l'AG et le CS.
3. En cas de succession légale, par exemple, si le CF modifie sa forme juridique, le CF est obligé de transférer tous ses devoirs découlant du présent contrat au successeur légal. Le CF devra au préalable informer l'AG de toute modification.

Article 11 Dispositions conclusives

1. Toute correspondance avec l'AG/le STC entrant dans le cadre du présent contrat doit être adressée en anglais à l'adresse suivante :

INTERREG IVC
Joint Technical Secretariat
Les Arcuriales –
Entrée D, 5ème étage
45, rue de Tournai
59800 Lille
France

INTERREG IVC
Secrétariat technique conjoint
Les Arcuriales –
Entrée D, 5ème étage
45, rue de Tournai
59800 Lille
France

2. If any provision in this contract should be wholly or partly ineffective, the parties to this contract undertake to replace the ineffective provision by an effective provision which comes as close as possible to the purpose of the ineffective provision.
2. Si une quelconque partie du présent contrat devait s'avérer partiellement ou totalement inapplicable, les parties au présent contrat s'engagent à remplacer la disposition inapplicable par une disposition applicable qui sera la plus proche possible de l'objectif de la disposition inapplicable.
3. Amendments and **supplements** to this contract must be in **written form**.
3. Les amendements et ajouts au présent contrat doivent être formulés par écrit.

Article 12
Applicable law - Disputes

Article 12
Droit applicable - Litiges

1. This contract is governed by French law.
1. Le présent contrat est régi par le droit français.
2. Any dispute between the parties which could not be resolved amicably concerning their contractual relationship and, more specifically, the interpretation, performance and termination of this contract, shall be referred to the Administrative Tribunal of Lille (Tribunal administratif de Lille) which shall have exclusive jurisdiction.
2. Tout litige entre les parties qui ne pourrait être résolu à l'amiable concernant leurs rapports contractuels et, plus précisément, l'interprétation, l'exécution et la résiliation du présent contrat, sera porté devant le Tribunal administratif de Lille, qui aura compétence exclusive.
3. According to French law No 94-665 of 4 August 1994, a French version of the contract shall also be provided. The English and French versions of the present contract shall be deemed authentic. The contracting parties will be able to avail of both versions.
3. Conformément à la loi française N°94-665 du 4 août 1994, une version française du contrat doit également être réalisée. Les versions anglaise et française du présent contrat font foi. Les parties contractantes pourront se prévaloir des deux versions.

Article 13
Signatures

This Subsidy Contract is issued in three copies. Each copy must be countersigned by the LP. To be considered valid, two copies of this subsidy contract shall be returned to the JTS, and one copy shall be kept by the LP.

Wiesbaden, 23.07.2010
(Place + Date)

Wenzel Mayer
(Name(s) Signer(s) Lead Partner)

Wenzel Mayer
(Signature + Stamp, if exists)

Hessisches Ministerium für
Umwelt, Energie, Landwirtschaft
und Verbraucherschutz
Mainzer Straße 80
65189 Wiesbaden

Article 13
Signatures

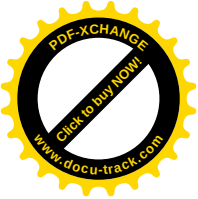
Le présent Contrat de subvention est réalisé en trois exemplaires. Chaque exemplaire doit être signé par le CF. Pour qu'il soit considéré comme valable, deux exemplaires du présent contrat de subvention doivent être envoyés au STC, et un exemplaire conservé par le CF.

Lille, 1.02.2010
(Place + Date)

Jean-Marie MAUREL
Directrice Adjointe
EUROPE ET CONTRAT DE PROJETS
(Name(s) Signer(s) MA)

Jean-Marie MAUREL
(Signature + Tampon, si il existe)

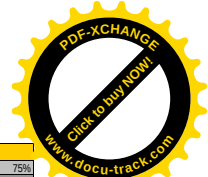
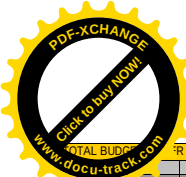


**TOTAL Budget plan WATER CoRe project**

PLEASE DO NOT ENTER ANYTHING - THIS WORK SHEET IS CALCULATED AUTOMATICALLY!

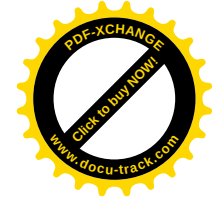
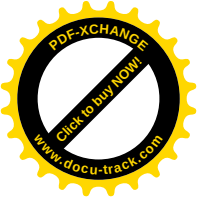
TOTAL PROJECT BUDGET WATER CoRe						
Budget line		Preparation activities	Management & coordination (component 1)	Communication & dissemination (component 2)	Exchange and transfer (component 3)	TOTAL
1	Staff costs	1.751,73	180.040,00	219.060,00	975.537,14	1.376.388,87
2	Administration costs	0,00	62.100,00	0,00	0,00	62.100,00
3	Travel and accomodation	800,00	0,00	0,00	295.550,00	296.350,00
4	External expertise and services	27.448,27	269.100,00	262.238,57	232.333,33	791.120,17
5	Equipment	0,00	21.899,94	0,00	1.000,00	22.899,94
TOTAL		30.000,00	533.139,94	481.298,57	1.504.420,47	2.548.858,98
		1,18%	20,92%	18,88%	59,02%	0,00

Spending targets per period						
Jul-Dec 2009	Jan-Jun 2010	Jul-Dec 2010	Jan-Jun 2011	Jul-Dec 2011	Jan-Jun 2012	Jul-Aug 2012
254.885,90	382.328,85	382.328,85	382.328,85	509.771,80	509.771,80	127.442,95
10,00%	15,00%	15,00%	15,00%	20,00%	20,00%	5,00%
€ 2.548.858,98						



TOTAL BUDGET		IR CoRe - specifications per component and per partner																			
			Funding rate				75%	75%	75%	75%	75%	75%	85%	85%	85%	85%	85%	85%	75%	75%	
			Own contribution		545.224,73		71.335,51	31.772,20	48.327,26	25.949,43	83.762,50	42.212,14	16.136,88	18.476,01	40.814,37	23.854,39	22.319,14	16.384,23	55.799,72	48.080,94	
			ERDF-reimbursements		2.003.634,25		214.006,54	95.316,60	144.981,78	77.848,30	251.287,50	126.636,43	91.442,32	104.697,39	231.281,45	135.174,90	126.475,12	92.843,97	167.399,15	144.242,82	
		Staff	1.393.320,00		1.376.388,87		148.094,53	67.940,61	121.076,28	61.167,43	123.000,00	79.960,00	55.611,11	59.873,79	149.628,68	101.424,37	88.021,73	66.696,97	141.405,08	112.488,29	
		Administration	0,00		62.100,00		0,00	0,00	0,00	0,00	0,00	17.000,00	0,00	2.500,00	35.000,00	0,00	4.000,00	3.600,00	0,00	0,00	
		Travel and accommodation	267.950,00		296.350,00		26.500,00	19.250,00	24.000,00	19.250,00	21.950,00	19.250,00	21.200,00	19.250,00	21.200,00	21.200,00	19.250,00	19.250,00	23.100,00	21.200,00	
		External expertise	635.850,00		791.120,17		106.247,52	37.398,20	48.232,75	23.380,30	187.600,00	52.638,57	29.168,16	39.049,61	63.267,14	32.404,92	37.522,52	16.881,22	58.693,78	58.635,47	
		Equipment	1.000,00		22.899,94		4.500,00	2.500,00	0,00	0,00	2.500,00	0,00	1.599,94	2.500,00	2.500,00	4.000,00	0,00	2.800,00	0,00	0,00	
		CHECK TOTAL	2.298.120,00		2.548.858,98		285.342,05	127.068,81	193.309,04	103.797,74	335.050,00	168.846,57	107.579,20	123.173,40	272.095,82	159.029,29	148.794,26	109.228,19	223.198,86	192.323,76	
		Share of each partner in total budget (%)			100,00%		12,56%	6,93%	7,31%	5,07%	0,00%	0,00%	5,86%	6,72%	12,72%	8,67%	7,86%	4,81%	11,56%	9,94%	
		External expertise (share in %)			27,67%		37,24%	29,43%	24,95%	22,52%	55,99%	31,18%	27,11%	31,70%	23,25%	20,38%	25,22%	15,46%	26,30%	30,49%	
		Collective cost (share in %)			34,57%		30,25%	25,93%	48,63%	33,64%	57,36%	17,48%	25,93%	25,93%	35,86%	25,93%	28,26%	20,96%	29,66%	29,76%	
		Collective cost (amount in EUR)			794.450,00		86.313,78	32.958,81	94.009,04	34.917,74	192.200,00	29.510,00	27.899,26	31.943,40	97.564,09	41.242,15	42.044,26	22.898,19	66.198,86	57.243,76	
		Preparation cost			18.000,00		27.448,27	0,00	0,00	0,00	0,00	0,00	0,00	0,00	1.751,73	0,00	0,00	0,00	0,00	0,00	
		Individual cost, excl. preparation cost			1.485.670,00		1.71.580,00	94.130,00	99.300,00	68.880,00	142.850,00	139.338,57	79.679,94	91.230,00	172.780,00	117.787,14	106.750,00	86.330,00	157.000,00	135.080,00	
		Individual cost, excl. prep. cost, excl. P.5+6 (E-R)			1.203.481,43																
		Total budget incl. coll. cost, excl. prep. cost			2.280.120,00																
		TOTAL BUDGET			2.298.120,00			285.342,05	127.088,81	193.309,04	103.797,74	335.050,00	168.848,57	107.579,20	123.173,40	272.095,82	159.029,29	148.794,26	109.228,19	223.198,86	192.323,76
Tasknr. (see work plan)	Budgetline	Activities / tasks	Estimated budget (sub-totals)	Total budget (sub-totals)		Green lines: Contracting partner for shared cost Blue lines: Partner who use own budget see last folder	Partners with whom cost are to be shared	P1 - Ministry of Hessen	P2 - Env. Agency of Hessen	P3 - Ministry of Aragon	P4 - Aragonese Water Institute	P5 - Ministry of Emilia-Romagna	P6 - Env. Agency Emilia-Romagna	P7 - Ministry of Hungary	P8 - Env + Water Directorate Lower Tisza	P9 - Regional Env. Centre	P10 - Ministry of Romania	P11 - Nat. Metro. Adm. Romania	P12 - Env. Protect. Agency Covasna	P13 - Prov. North Brabant	P14 - Council of Hérault
		Project preparation phase	18.000,00	30.000,00				27.448,27	0,00	0,00	0,00	0,00	0,00	0,00	0,00	2.551,73	0,00	0,00	0,00	0,00	0,00
-	ext. expertise	Contract support for project development (Blue)	10.000,00	18.640,68	Individual cost		-	18.640,68													
-	ext. expertise	photographer	8.000,00	8.807,59	Individual cost		-	8.807,59													
-	staff	Project preparation	0,00	1.751,73	Individual cost		-									1.751,73					
-	travel	Partner Meeting in Brussels 03.12-03.12.2008	0,00	800,00	Individual cost		-									800,00					
		Component 1: Management and coordination	453.540,00	533.139,94				53.655,01	34.192,36	32.940,91	25.594,50	11.460,00	32.360,00	29.802,63	42.392,01	82.596,31	35.805,55	35.940,06	25.553,35	47.275,44	43.581,77
1.3	staff	Project management incl. supporting interreg. meetings	125.000,00	125.000,00	P1	all (except P5, P6)	-	15.694,53	8.660,61	9.136,28	6.337,43	0,00	0,00	7.331,11	8.993,79	15.896,95	10.837,23	9.821,73	6.016,97	14.445,08	12.428,29
1.4.1	staff	Half-yearly reporting per partner	47.040,00	49.040,00	Individual cost	all (except P5, P6)	-	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00	3.360,00
1.4.1	staff	Audit cost per partner	0,00	6.000,00	Individual cost	-	-													6.000,00	
	administration	Administration cost (overhead and direct cost for printing, phone etc.)	0,00	62.100,00	Individual cost	-	-						17.000,00		2.500,00	35.000,00		4.000,00	3.600,00		
1.3	ext. expertise	Project and financial management incl. half-yearly reporting to JTS	170.000,00	170.000,00	P1	all (except P5, P6)	-	21.344,56	11.778,43	12.425,34	8.618,91	0,00	0,00	9.970,31	11.415,55	21.619,85	14.738,63	13.357,56	8.183,08	19.645,31	16.902,47
1.4.1	ext. expertise	Audit cost (overall progress reports to JTS)	5.600,00	5.600,00	P1	all (except P5, P6)	-	703,12	388,00	409,31	293,92	0,00	0,00	328,43	376,04	712,18	485,51	440,01	269,56	647,14	556,79
1.4.1	ext. expertise	Half-yearly reporting per partner	0,00	20.400,00	Individual cost	-	-							5.600,00	12.000,00			2.800,00			
1.4.1	ext. expertise	Audit cost per partner	78.400,00	45.600,00	Individual cost	-	-	5.600,00	5.600,00	5.600,00	5.600,00	5.600,00	5.600,00	12.000,00							5.600,00
1.0.1	ext. expertise	Organisation of Presidium meetings	12.500,00	12.500,00	P1	all (except P5, P6)	-	1.569,45	866,06	913,63	633,74	0,00	0,00	733,11	839,38	1.589,69	1.083,72	982,17	601,70	1.444,51	1.242,83
1.0.2	ext. expertise	Organisation of Steering committee meetings	7.500,00	7.500,00	P1	all (except P5, P6)	-	941,67	519,64	548,18	380,25	0,00	0,00	439,87	503,63	953,82	650,23	589,30	361,02	866,70	745,70
1.0.3	ext. expertise	Organisation of Ministers' Platform meetings	7.500,00	7.500,00	P1	all (except P5, P6)	-	941,67	519,64	548,18	380,25	0,00	0,00	439,87	503,63	953,82	650,23	589,30	361,02	866,70	745,70
1.0.4	equipment	Laptops, computers, skype work station, video projector etc.	0,00	21.899,94	Individual cost	-	-	3.500,00	2.500,00	0,00	0,00	2.500,00	0,00	1.599,94	2.500,00	2.500,00	4.000,00	2.800,00	0,00	0,00	0,00
		Component 2: Communication and dissemination	386.450,00	481.298,57				34.688,14	3.194,03	69.029,46	2.337,25	170.000,00	45.518,57	4.703,71	5.995,63	47.882,79	23.316,77	11.682,26	8.219,06	31.707,35	23.963,55
2.0	staff	Component coordination	21.600,00	21.600,00	P3	-	-			21.600,00											
2.1	staff	Communication and dissemination strategy	2.560,00	1.920,00	P9	-	-									1.920,00					
2.2	staff	Communication support for interregional project meetings	15.360,00	10.000,00	P3	-	-			10.000,00											
2.3	staff	Increase media and non-media awareness of the project (overall)	21.600,00	10.000,00	P3	-	-			10.000,00											
2.3.1	staff	Increase media and non-media awareness of the project in each region	75.600,00	67.300,00	Individual cost	-	-	10.800,00	0,00	7.500,00	0,00	0,00	8.800,00	1.000,00	1.000,00	10.800,00	8.800,00	2.000,00	10.800,00	3.800,00	3.800,00
2.3.2	staff	Organise regional opening and closing sessions	17.920,00	19.920,00	Individual cost	-	-	2.560,00	0,00	2.560,00	0,00	0,00	2.560,00	0,00	0,00	2.560,00	2.560,00	2.560,00	2.560,00	2.560,00	2.560,00
2.4	staff	Establish links with stakeholder groups (interregional/European/national)	5.400,00	4.400,00	P3, P9	-	-			3.500,00						900,00					
2.4.1	staff	Establish links with stakeholder groups in each region	37.800,00	34.600,00	Individual cost	-	-	5.400,00	0,00	3.000,00	0,00	0,00	2.600,00	0,00	0,00	5.400,00	5.400,00	1.000,00	1.000,00	5.400,00	5.400,00
2.5	staff	Reach out to new EU Member States	12.800,00	12.800,00	P9	-	-									12.800,00					
2.7	staff	Dissemination of the project results (overall)	5.120,00	3.000,00	P3	-	-			3.000,00											
2.7.1	staff	Dissemination of the project results in each region	35.840,00	33.520,00	Individual cost	-	-	5.120,00	0,00	2.000,00	0,00	0,00	1.920,00	1.000,00	1.000,00	5.120,00	5.120,00	1.000,00	1.000,00	5.120,00	5.120,00
2.3.1	ext. expertise	Increase media and non-media awareness of the project in each region	0,00	22.928,57	Individual cost	-	-					15.000,00	7.928,57								

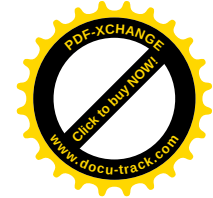
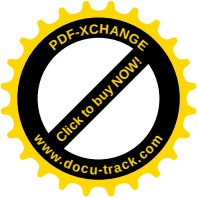
3.4	staff	Organisation of thematic workshop WG C	1,280.00	1,280.00	P1	-	1,280.00												
		Organisation of thematic workshop WG D	1,280.00	1,280.00	P9	-							1,280.00						
		Create e-learning modules for water experts	67,200.00	79,600.00	Individual cost	-	15,000.00		9,600.00		4,800.00	4,800.00		9,600.00	9,600.00	5,000.00	2,000.00	9,600.00	9,600.00
3.3.4	staff	Organisation of training session (one per region)	17,920.00	19,920.00	Individual cost	-	2,560.00		2,560.00		2,560.00		2,560.00	2,000.00	2,560.00			2,560.00	2,560.00
3.4	staff	results	62,720.00	64,300.00	Individual cost	-	8,960.00		7,500.00		4,960.00		1,000.00	1,000.00	8,960.00	8,960.00	2,000.00	2,000.00	8,960.00
3.4.2	staff	Organisation of interregional evaluation and exchange meeting	2,560.00	2,560.00	P13	-													
3.4.4	staff	Preparation of final report	2,560.00	2,560.00	P5	-					2,560.00								2,560.00
	travel	Kick-off, mid-term and final event	54,600.00	54,600.00	Individual cost	-	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00
	travel	Thematic workshops incl. study visits	72,800.00	72,800.00	Individual cost	-	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00
	travel	Training sessions in each region	63,000.00	63,000.00	Individual cost	-	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00
	travel	Bi-lateral contacts between partners (transfer)	18,200.00	24,650.00	Individual cost	-	5,850.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00
	travel	Interregional evaluation and exchange meeting	9,100.00	27,300.00	Individual cost	-	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00
	travel	Presidium meetings	3,000.00	3,250.00	Individual cost	-	750.00		1,000.00		750.00				750.00				
	travel	Steering committee meetings	33,600.00	33,600.00	Individual cost	-	2,400.00	2,400.00		2,400.00	2,400.00		2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
	travel	Ministers' Platform	13,650.00	13,650.00	Individual cost	-	1,950.00		1,950.00		1,950.00		1,950.00		1,950.00			1,950.00	1,950.00
	travel	Establish links with stakeholder groups	0.00	1,800.00	P3 ,P9	-			900.00						900.00				
	travel	Dissemination of the project results (overall)	0.00	900.00	P3	-			900.00										
3.2.2	ext. expertise	Logistics thematic workshop WG A incl. study visit	5,000.00	5,000.00	P5	-				5,000.00									
	ext. expertise	Logistics kick-off event	15,000.00	15,000.00	P3	all (except P5, P6)	1,883.34	1,039.27	1,096.35	760.49	0.00	0.00	879.73	1,007.25	1,907.63	1,300.47	1,178.61	722.04	1,733.41
	ext. expertise	Logistics mid-term event	15,000.00	15,000.00	P1	all (except P5, P6)	1,883.34	1,039.27	1,096.35	760.49	0.00	0.00	879.73	1,007.25	1,907.63	1,300.47	1,178.61	722.04	1,733.41
3.2.3	ext. expertise	Logistics thematic workshop WG B incl. study visit	7,500.00	7,500.00	P14	all (except P5, P6)	941.67	519.64	548.18	380.25	0.00	0.00	439.87	503.63	953.82	650.23	589.30	361.02	866.70
3.2.4	ext. expertise	Logistics thematic workshop WG C incl. study visit	5,000.00	5,000.00	P1	all (except P5, P6)	627.78	346.42	365.45	253.50	0.00	0.00	293.24	335.75	635.88	433.49	392.87	240.68	577.80
3.2.5	ext. expertise	Logistics thematic workshop WG D incl. study visit	5,000.00	5,000.00	P8	all (except P5, P6)	627.78	346.42	365.45	253.50	0.00	0.00	293.24	335.75	635.88	433.49	392.87	240.68	577.80
3.3.4.3.3.10	ext. expertise	Logistics training sessions in each region	70,000.00	44,000.00	Individual cost	-	7,000.00		6,000.00		7,000.00				7,000.00	2,000.00	1,000.00		7,000.00
3.4	ext. expertise	Meetings to discuss regional action plan, adoption and implementation	0.00	2,500.00	Individual cost	-								1,000.00					
3.1.3.4	ext. expertise	Translation of good practices for exchange and transfer activities	0.00	23,500.00	Individual cost	-	7,500.00	7,500.00	3,000.00				3,000.00	2,500.00					
3.3	ext. expertise	Central coordinator for e-learning modules (education and IT)	40,000.00	40,000.00	P1	all (except P5, P6)	5,022.25	2,771.39	2,823.61	2,027.98	0.00	0.00	2,345.95	2,686.01	5,087.02	3,467.91	3,142.96	1,925.43	4,622.43
3.3	ext. expertise	Cooperation with universities for e-learning modules (contents)	0.00	32,833.33	P1,3,6,9,11,13,14	-	4,666.67		2,500.00				7,000.00		4,666.67		4,666.67		4,666.67
3.3	ext. expertise	Translation cost for e-learning modules	25,000.00	23,000.00	P1,3,6,9,11,13,14	-	5,000.00		3,000.00				4,000.00		3,000.00				4,000.00
3.4.2	ext. expertise	Logistics interregional evaluation and exchange meeting	10,000.00	10,000.00	P13	all (except P5, P6)	1,255.56	682.85	730.90	506.99	0.00	0.00	586.49	671.50	1,271.76	866.98	785.74	481.36	1,155.61
	ext. expertise	state	4,000.00	4,000.00	P9	all (except P5, P6)	502.23	277.14	292.36	202.80	0.00	0.00	234.60	268.60	508.70	346.79	314.30	192.54	462.24
3.3	equipment	Video camera to record lectures for e-learning modules	1,000.00	1,000.00	P1	-	1,000.00												
		Total cost	2,298,120.00	2,548,858.98			285,342.05	127,088.81	193,309.04	103,797.74	335,050.00	168,848.57	107,579.20	123,173.40	272,095.82	159,029.29	148,794.26	109,228.19	223,198.86



Specification of budget lines External expertise

Component	Description of external expertise / services to be contracted	Contracting partner	whom costs are to be shared (if applicable)	Amount
preparation	Contract: support for project development (Blue!)	1	-	€ 18.640,68
preparation	Minister's Meeting in Brussels 04.12.2008 (interpreting, catering, photographer)	1	-	€ 8.807,59
1	Project and financial management incl. half-yearly reporting to JTS	1	all (except P5,6)	€ 170.000,00
1	Audit cost (overall progress reports to JTS)	1	all (except P5,6)	€ 5.600,00
1	Half-yearly reporting per partner	1,8,11	-	€ 20.400,00
1	Audit cost per partner	1,2,3,4,5,6,14	-	€ 45.600,00
2	Increase media and non-media awareness of the project in partner regions (P5: EUR 15.000, P6: EUR 7.928,57)	5,6	-	€ 22.928,57
2	Organise regional opening and closing sessions (P1 5.000, P3 2.500, P5 10.000, P9 2.500, P11 1.500, P13 2.500, P14 2.500)	1,3,5,9,11,13,14	-	€ 26.500,00
2	Establish links with stakeholder groups in partner regions	5	-	€ 10.000,00
2	Dissemination of the project results in partner regions (P5 10.000, P6 3.200)	5,6	-	€ 13.200,00
2	Design of project logo, digital stationary (letterhead, fax, memo, report, etc.)	3	all (except P5,6)	€ 5.000,00
2	Website and extranet (design, hosting, maintenance)	3	all (except P5,6)	€ 30.000,00
2	project brochures (one at the beginning and one at the end of the project)	6	-	€ 10.500,00
2	Poster in all 7 project languages (as portable display stand)	6	-	€ 3.010,00
2	Project results DVD	6	-	€ 5.000,00
2	Editing of books/papers/publications	3	all (except P5,6)	€ 3.500,00
2	Quarterly newsletter (digital)	3	all (except P5,6)	€ 7.600,00
2	Design and production of sub-reports and good practice book	5	-	€ 45.000,00
2	Design and production of final report	5	-	€ 50.000,00
3	Organisation of Presidium meetings	1	all (except P5,6)	€ 12.500,00
3	Organisation of Steering committee meetings	1	all (except P5,6)	€ 7.500,00
3	Organisation of Ministers' Platform meetings	1	all (except P5,6)	€ 7.500,00
3	Logistics kick-off event	3	all (except P5,6)	€ 15.000,00
3	Logistics mid-term	1	all (except P5,6)	€ 15.000,00
3	Logistics final event	5	-	€ 30.000,00
3	Logistics thematic workshop WG A (incl. study visit)	5	-	€ 5.000,00
3	Logistics thematic workshop (incl. study visit) WG B (P14: 7.500), C (P1: 5.000), D (P9: 5.000)	14,1,9	all (except P5,6)	€ 17.500,00
3	Logistics training sessions in each region	1,3,5,9,11,13,14	-	€ 44.000,00
3	Meetings to discuss regional action plan, adoption and implementation (P8: 1.000, P9: 1.500)	8,9	-	€ 2.500,00
3	Translation of good practices for exchange and transfer activities (P1: 7.500, P2: 7.500, P3: 3.000, P7: 3.000, P8: 2.500)	1,2,3,7,8	-	€ 23.500,00
3	Central coordinator for e-learning modules (education and IT-specialist)	1	all (except P5,6)	€ 40.000,00
3	Cooperation with universities for e-learning modules (P1: 4.666,66, P3: 2.500, P6: 7.000, P9,11,13,14: 4.666,66)	1,3,6,9,11,13,14	-	€ 32.833,33
3	Translation cost for e-learning modules (P1: 5.000, P3: 3.000, P6: 4.000, P9: 3.000, P13: 4.000, P14: 4.000)	1,3,6,9,11,13,14	-	€ 23.000,00
3	Logistics interregional evaluation and exchange meeting	13	all (except P5,6)	€ 10.000,00
3	Travel and accommodation for participants from new EU member state (2 in each thematic workshop)	9	all (except P5,6)	€ 4.000,00
	Total			€ 791.120,17

€ -0,00

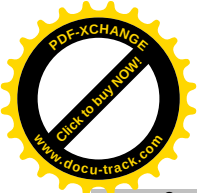
**Specification of budget lines Equipment**

Component	Description of external expertise / services to be contracted	Contracting partner	Amount
1	Computer workstation for project coordination and communication, incl. headset	1	€ 2.500,00
1	Computer workstation for project coordination and communication, incl. headset	2	€ 2.500,00
1	Laptop and video projector for component coordination, incl. headset	5	€ 2.500,00
1	Laptop with mobile internet connection (3 years) for project coordination	7	€ 1.600,00
1	2 laptops, incl. headset	8	€ 2.500,00
1	2 laptops and mobile phones	9	€ 2.500,00
1	Mobile printer, video projector, notebook	10	€ 4.000,00
1	Laptop and video projector for project coordination and presentations, incl. headset	12	€ 2.800,00
3	Video camera to record lectures for e-learning modules	1	€ 1.000,00
Total			€ 21.900,00

999,94

CALCULATION GUIDELINES FOR ESTIMATING PROJECT COST

		= shared cost					
BUDGET LINE STAFF							
COMPONENT 1							
Task nr.	Partner	Task description (from work plan)	Calculation base	Hours	Hourly rate	Total	
1.0	LP	Component coordination	average of 16 hours per week, about 45 working weeks per year, 3 project years	2160	€ 40,00	€ 86.400,00	
1.1	LP	Project preparations	average of 8 hours per week, about 2 months before official start of project (=8 weeks)	64	€ 40,00	€ 2.560,00	
1.2	LP	Financial management incl. half-yearly reporting to INTERREG IVC JTS	average of 8 hours per week, about 45 working weeks per year, 3 project years plus 6 audited half-yearly reports and one final report à 40 hours per report	1360	€ 40,00	€ 54.400,00	
1.3	LP	Project management incl. supporting interreg. meetings	average of 8 hours per week, about 45 working weeks per year, 3 project years	1080	€ 40,00	€ 43.200,00	
1.3.1	LP	Bi-lateral visits of project secretariat to partner regions	7 regions, 24 hours per visit	168	€ 40,00	€ 6.720,00	
1.4.1	All	Half-yearly reporting (activities and finances)	6 audited half-yearly reports and one final report à 16 hours per report (+ evt. internal audits)	112	€ 40,00	€ 4.480,00	
1.4.2	All	Organise regional opening and closing sessions	about 8 hours per week for 4 weeks * two sessions	64	€ 40,00	€ 2.560,00	
COMPONENT 2							
Task nr.	Partner	Task description (from work plan)	Calculation base	Hours	Hourly rate	Total	
2.0	Aragon	Component coordination	average of 4 hours per week, about 45 working weeks per year, 3 project years	540	€ 40,00	€ 21.600,00	
2.0.1	All	Coordination of regional communication and dissemination activities	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
2.1	Aragon	Communication & dissemination strategy	average of 4 hours per week, about 4 months at start of project (=16 weeks)	64	€ 40,00	€ 2.560,00	
2.2	Aragon	Communication support for interregional project sessions	6 interregional meetings, average of 4 hours per week, 4 months of preparation for each meeting (=16 weeks)	384	€ 40,00	€ 15.360,00	
2.3	Aragon	Increase media and non-media awareness of the project	average of 4 hours per week, about 45 working weeks per year, 3 project years	540	€ 40,00	€ 21.600,00	
2.3	All	Increase media and non-media awareness of the project in each partner region	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
2.4	Aragon	Establish links with stakeholder groups	average of 1 hour per week, about 45 working weeks per year, 3 project years	135	€ 40,00	€ 5.400,00	
2.4	All	Establish links with stakeholder groups in each region	average of 1 hour per week, about 45 working weeks per year, 3 project years	135	€ 40,00	€ 5.400,00	
2.5	REC + WG-D	Reach out to new EU Member States	average of 4 hours per week, 4 working weeks per month, duration of 20 months	320	€ 40,00	€ 12.800,00	
2.7	Aragon	Dissemination of the project results	average of 8 hours per week, 4 working weeks per month, duration of 8 months	128	€ 40,00	€ 5.120,00	
2.7	All	Dissemination of the project results in each region	average of 8 hours per week, 4 working weeks per month, duration of 8 months	128	€ 40,00	€ 5.120,00	
COMPONENT 3							
Task nr.	Partner	Task description (from work plan)	Calculation base	Hours	Hourly rate	Total	
3.0	E-R	Component coordination	average of 8 hours per week, about 45 working weeks per year, 3 project years	1080	€ 40,00	€ 43.200,00	
3.0.1	All	Coordination of regional management of exchange and transfer activities	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
3.1-3.4	E-R	Leader of Working Group A (water demand side management)	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
3.1-3.4	Aragon	Leader of Working Group B (handling drought periods)	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
3.1-3.4	Hessen	Leader of Working Group C (adapting to climate change effects)	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
3.1-3.4	REC	Leader of Working Group D (public awareness)	average of 2 hours per week, about 45 working weeks per year, 3 project years	270	€ 40,00	€ 10.800,00	
3.1-3.4	All	Member of Working Group	average of 2 hours per week, about 45 working weeks per year, 3 project years, 2 persons	540	€ 40,00	€ 21.600,00	
3.0.5	Aragon	Organisation of interregional kick-off meeting	about 24 hours per week for 4 weeks	96	€ 40,00	€ 3.840,00	
3.0.6	Hessen	Organisation of interregional mid-term event	about 24 hours per week for 4 weeks	96	€ 40,00	€ 3.840,00	
3.0.7	E-R	Organisation of interregional final event	about 24 hours per week for 4 weeks	96	€ 40,00	€ 3.840,00	
3.1.1	E-R	Preparation of data sheets and survey	about 16 hours per week for 2 weeks (each task)	64	€ 40,00	€ 2.560,00	
3.1.-3.3	E-R	Preparation of sub-reports	about 16 hours per week for 2 weeks (3 reports)	96	€ 40,00	€ 3.840,00	
3.2.1	All	Bi-lateral contacts between 'buying-selling' partners	about 2 hours per week, 4 working weeks per month, duration of 6 months	48	€ 40,00	€ 1.920,00	
3.2.2	E-R	Organisation of thematic workshop WG A	about 8 hours per week for 4 weeks	32	€ 40,00	€ 1.280,00	
3.2.3	France?	Organisation of thematic workshop WG B	about 8 hours per week for 4 weeks	32	€ 40,00	€ 1.280,00	
3.2.4	Hessen	Organisation of thematic workshop WG C	about 8 hours per week for 4 weeks	32	€ 40,00	€ 1.280,00	
3.2.5	REC?	Organisation of thematic workshop WG D	about 8 hours per week for 4 weeks	32	€ 40,00	€ 1.280,00	
3.3	All	Create e-learning modules for water experts	average of 4 hours per week, 4 working weeks per month, duration of 15 months	240	€ 40,00	€ 9.600,00	
3.3.4	E-R	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.3.5	Aragon	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.3.6	N-B?	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.3.7	Hessen	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.3.8	Hungary?	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.3.9	France?	Organisation of training session	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.4	All	Develop regional approaches for future implementation of project results	average of 4 hours per week, 4 working weeks per month, duration of 14 months	224	€ 40,00	€ 8.960,00	
3.4.2	N-B?	Organisation of interregional evaluation and exchange meeting	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
3.4.4	E-R	Preparation of final report	about 16 hours per week for 4 weeks	64	€ 40,00	€ 2.560,00	
BUDGET LINE TRAVEL AND ACCOMMODATION							
			Calculation base				
			Average flight ticket	€ 350			
			Average accommodation incl. daily allowance	€ 150			
Partner	Estimated travel budget per partner	Participants	Amount of meetings	Amount of days per meeting	Amount of participants per partner per meeting	Budget	
All	Launch, mid-term and final event		3	2	2	€ 3.900,00	
All	Thematic workshops incl. study visits		4	2	2	€ 5.200,00	
All	Training sessions in each region		7	2	1	€ 4.550,00	
All	Bi-lateral contacts between partners (transfer)		2	2	1	€ 1.300,00	
LP	Bi-lateral contacts between Lead Partner and partners		7	2	1	€ 4.550,00	
All	Interregional evaluation and exchange meeting		1	2	3	€ 1.950,00	



Comp. Coord	Presidium meetings	Component coordinators and working group leaders	5	1	1	€ 750,00
+ WG leaders	Steering committee meetings	Manager / head of department of each partner	3	3	1	€ 2.400,00
All						
Hessen,						
Aragon, E-R, N-	Ministers' Platform	Regional politician responsible for environment/water	3	2	1	€ 1.950,00
B, ...?						€ 26.550,00

BUDGET LINE EXTERNAL EXPERTISE AND SERVICES**TOTAL € 223.700,00**

		Calculation base				
		Included are cost for logistics such as:				
		- location rent and technical equipment				
		- catering				
		- speakers and gifts				
		- printing of meeting documents				
		- bus transfer (if needed e.g. for airport transfer or field visit transfer)				
		- etc.				
		Meetings	<i>Amount of participants</i>	<i>Budget indication per meeting</i>	<i>Amount of meetings</i>	<i>Budget</i>
3.0.5	Aragon	Kick-off meeting	30	€ 15.000,00	1	€ 15.000,00
3.0.6	Hessen	Mid-term	50	€ 15.000,00	1	€ 15.000,00
3.0.7	E-R	Final event	75	€ 30.000,00	1	€ 30.000,00
3.2.2	E-R	Thematic workshop WG A incl. study visit	20	€ 5.000,00	1	€ 5.000,00
3.2.3	France?	Thematic workshop WG B incl. study visit	20	€ 5.000,00	1	€ 5.000,00
3.2.4	Hessen	Thematic workshop WG C incl. study visit	20	€ 5.000,00	1	€ 5.000,00
3.2.5	REC?	Thematic workshop WG D incl. study visit	20	€ 5.000,00	1	€ 5.000,00
3.3.4	E-R	Training sessions in each region				
3.3.5	N-B?	Training sessions in each region				
3.3.6	Hessen	Training sessions in each region				
3.3.7	Aragon	Training sessions in each region				
3.3.8	Hungary	Training sessions in each region				
3.3.9	France	Training sessions in each region	25	€ 10.000,00	6	€ 60.000,00
C3	N-B?	Interregional evaluation and exchange meeting	20	€ 10.000,00	1	€ 10.000,00
C2	All	Regional opening and closing sessions	25	€ 2.500,00	14	€ 35.000,00
C1	Hessen	Presidium meetings	8	€ 2.500,00	5	€ 12.500,00
C1	Hessen	Steering committee meetings	15	€ 2.500,00	3	€ 7.500,00
C1	Hessen	Ministers' Platform	10	€ 2.500,00	3	€ 7.500,00
						€ 212.500,00

Task nr.	Partner	Task description (from work plan)	Explanation	Amount	Amount of days	Daily rate	Budget
			If partners have no internal independent auditor, they need to hire an external auditor for every half yearly report (please note that internal audit cost should be calculated as staff cost)				
1.2	All	Audit cost per partners		7	2	€ 400,00	€ 5.600,00
	LP	Audit cost (overall progress reports to JTS)		7	2	€ 400,00	€ 5.600,00
?	?	Other external expertise required?					€ 0,00
?	?	Other external expertise required?					€ 0,00
?	Etc.	Etc.					€ 0,00
Etc.							€ 11.200,00

ESTIMATED TOTAL PROJECT BUDGET

(excl. budget lines administration and equipment)

€ 621.950,00

Partner	Component Coordinator	WG-leader	Member WG-A	Member WG-B	Member WG-C	Member WG-D
1	Component 1	WG-C			1	
2						
3	Component 2	WG-B		1		1
4						
5	Component 3	WG-A	1			
6						
7						
8						
9		WG-D?				1
10						
11						
12						
13						
14						

Agreement between Lead Partners and partners of an INTERREG IVC project (Partnership Agreement)

Having regard to

Council Regulation (EC) No 1080/2006 of 5 July 2006, amended by Regulation (EC) 397/2009 of 6 May 2009 (OJ L 126, 21.5.2009, p. 3), Article 20 (1) (a) laying down general provisions on the European Regional Development Fund, the European Social Fund and the Cohesion Fund,

the Programme Manual, Section 4.1.2 “The Partnership Agreement”, whereupon partners in an project funded under INTERREG IVC have to conclude an agreement concerning their mutual financial and legal responsibilities, including the functions and responsibilities of the Lead Partner,

the Subsidy Contract signed between the Managing Authority and the Lead Partner, Section 4

for the implementation of the INTERREG IVC project 0541R2 Water scarcity and droughts; coordinated actions in European regions (WATER CoRe), approved by the INTERREG IVC Monitoring Committee – on November 5th 2009 in Stockholm the following agreement shall be made between the following partners:

LEAD PARTNER

1. Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und Verbraucherschutz

Represented by: Barbara Ehrle-Manthey, Matthias Löw

Approved Lead Partner budget: € 284.342,04

Amount of co-financing (if applicable): € 71.085,51

PROJECT PARTNERS

2. Hessisches Landesamt für Umwelt und Geologie

Represented by: Rainer Fuchs

Approved partner budget: € 127.088,80

Amount of co-financing (if applicable): € 31.772,20

3. Departamento de Medio Ambiente del Gobierno de Aragón

Represented by: Maria Vecino, Natalia Vera

Approved partner budget: € 193.309,04

Amount of co-financing (if applicable): € 48.327,26

4. Instituto Aragonés del Agua

Represented by: Rafael Izquierdo

Approved partner budget: € 103.797,72

Amount of co-financing (if applicable): € 25.949,43

5. Direzione Generale Ambiente e Difesa del Suolo e della Costa

Represented by: Katia Raffaelli – Emanuele Cimatti

Approved partner budget: € 335.050,00

Amount of co-financing (if applicable): € 83.762,50

6. Servizio IdroMeteoClima

Represented by: Lucio Botarelli, Barbara Ramponi

Approved partner budget: € 168.848,56

Amount of co-financing (if applicable): € 42.212,14

7. Környezetvédelmi és Vízügyi Minisztérium

Represented by: Mr. Péter Kovács

Approved partner budget: € 107.579,26

Amount of co-financing (if applicable): € 16.136,89

8. Alsó –Tisza vidéki Környezetvédelmi és Vízügyi Igazgatóság

Represented by: Dr. Péter Kozák

Approved partner budget: € 123.173,40

Amount of co-financing (if applicable): € 18.476,01

9. Regional Environmental Center for Central and Eastern Europe (REC), Hungary

Represented by: Jovanka Ignjatovic, Project Manager

Approved partner budget: € 272.095,80

Amount of co-financing (if applicable): € 40.814,37

10. Ministerul Mediului Romania

Represented by: Mary-Jeanne Adler

Approved partner budget: € 159.029,29

Amount of co-financing (if applicable): € 23.854,40

11. Administratia Nationala de Meteorologie

Represented by: Dr. Elena Mateescu

Approved partner budget: € 148.794,26

Amount of co-financing (if applicable): € 22.319,14

12. Agenția pentru Protecția Mediului Covasna

Represented by: Luminița Ileana Cornea

Approved partner budget: € 109.228,19

Amount of co-financing (if applicable): € 16.384,23

13. Provincie Noord-Brabant

Represented by: Frank van Lamoen

Approved partner budget: € 223.198,86

Amount of co-financing (if applicable): € 55.799,72

14. Conseil général de l'Hérault

Represented by: Gerard Wolff

Approved partner budget: € 192.323,76

Amount of co-financing (if applicable): € 48.080,94

in consideration of the mutual promises, covenants and agreements set forth herein assuming, transposing and committing to all obligations, responsibilities, liabilities and representation from the Subsidy Contract imposed on each partner individually and collectively it is hereby agreed upon

Definitions:

For the purposes of this Agreement and for the benefit of consistence with the Subsidy Contract/Contrat de Subvention and the Regulations 1080/2006/EC and 1083/2006/EC, which in their context prevail any interpretations and obligations of the partners in the scope of their collaboration, the following definitions shall apply in the meaning of this Agreement and with reference to the Subsidy Contract:

Partnership shall mean the generic term for the entire group of loyal and trustfully collaborating Partners including the Lead Partner carrying out the project under this Agreement. Partnership shall not be deemed creating or constituting any type of legal entity or body. Any legal relationship between the Partners in connection with the term “partnership” shall be exclusively governed by this Agreement, Subsidy Contract and prevailing European Union Laws.

Responsibility of the Lead Partner shall mean the responsibility as described in Article 5 (1) of the Subsidy Contract for the accurate and appropriate conduct of the leadership of the Lead Partner's duties mentioned in Article 20(1) of the Regulation 1080/2006/EC. The Lead Partner shall not assume any responsibility or liability for the project conduct of each partner or for any misconduct or

inaccuracy of a partner. Responsibility shall not mean any liability of the Lead Partner unless expressly stipulated in this Agreement.

Liability of the Lead Partner shall limit the legal liability exclusively in the case of gross negligence or intent for evidenced losses and damages in all areas, any activity or operation of the Lead Partner is depending or derived from or in relation to any kind of contribution or attribution of a partner.

Guarantees of the Lead Partner shall mean the duty to accurately conduct the leadership of the Lead Partner not preventing the Lead Partner from reserving of all legally admissible objections or pleas.

Unconditional guarantee shall mean the undertaking of a partner in regard to the obligation in question assuming full and unrestricted legal liability waiving objections or pleas limiting the liability.

First level controller shall mean a chartered accountant or a person in the meaning of Regulation 1080/2006 Article 20(1) lit. d) qualified by country specific regulations as made reference to in documents of the Agreement.

Headlines in this Agreement have descriptive functions only with no independent legal determinations.

Article 1 **Subject of the agreement**

1. Subject of this agreement is the organisation of a partnership in order to implement the INTERREG IVC project WATER CoRe as indicated in the annexes. The annexes comprise
 - the latest version of the Application Form approved by the INTERREG IVC Monitoring Committee (hereinafter referred to as MC) supplemented by the Conditions Form, both as amended on January 27th 2010 (Annex I) and approval decision (Article 2(1)) of the Subsidy Contract; all subsequent documents shall be deemed integral part of this Agreement upon issuing and approval of the Lead Partner,
 - the Project Handbook (Annex II)
 - the Subsidy Contract between the Managing Authority (hereinafter referred to as MA) of the "INTERREG IVC" Operational Programme and the Lead Partner dated February 23th 2010 (Annex III),
 - Budget by budget line, by component and by partner (Annex IV),
 - any further document, application or approval issued between the Lead Partner and the competent authorities or bodies in pursue of the project
2. The annexes - including all provisions they are based on and refer to - are considered to be an integral part of this agreement.
3. This agreement subsequent to the signatures of all Partners will enter into force from November 5th 2009 onward. The Lead Partner shall collect the signatures of each partner by forward-

ing two exhibits of this Agreement to each partner with the Signature of the Lead Partner requesting the return of one version duly signed by the partner who shall undertake the return without undue delay. Upon the return of all signed versions at the Lead Partner the Agreement shall be deemed signed by all partners.

Article 2

Partners to the agreement

1. The Lead Partner is responsible for steering the management, communication, implementation and co-ordination of activities among the related partners as it is described in the Programme Manual Section 2.3.4 “The Lead Partner”, and in the Subsidy Contract Article 5. “Representation of partners, liability”
2. Project partners are the organisations responsible for carrying out specific project activities in the manner and scope as indicated in the approved Application Form.
3. To be eligible as project partner under INTERREG IVC, the partner has to have a legal status that is in line with the definition given in the INTERREG IVC Operational Programme and in the latest version of the Programme Manual Section 2.3.3.

Article 3

Obligations

General provisions

1. The Lead Partner and the partners commit themselves and shall undertake in doing everything in their power to support the implementation of the project as defined in Article 1 in compliance with EU, national legislation and the Subsidy Contract and in particular but not limited to rendering all services and contributing all means requested or appropriate for the success of the project. By signing this Agreement each partner hereby vests full authority and proxy with the Lead Partner to represent the partner solely and jointly with all partners in the conduct and in the performance of this Agreement. Unless otherwise stipulated in the Agreement each partner shall refrain from any activity or intervention interfering with the priorities of the leadership of the Lead Partner.
2. The partners hereby acknowledge the fundamental role of the Lead Partner. They shall do all in their power and render all efforts and support to enable the Lead Partner to fulfil his duties and obligations under the regime of the Subsidy Contract. They shall refrain from any activity, undertaking or measure which could jeopardize the role of the Lead Partner or expose the Lead Partner to any liability deriving from the area of a partner.

Obligation and duties of the Lead Partner

The Lead Partner shall fulfil all obligations arising from the Subsidy Contract and the approved application:

- the Lead Partner shall appoint a coordinator in accordance with Section 2.3.4 of the Programme Manual qualified in European project management and who shall accept the operational responsibility for the implementation of the overall project and
- appoint a Financial Manager in accordance with Section 2.3.4 of the Programme Manual in charge and responsible to the Lead Partner for the accounts, financial reporting, the internal handling of ERDF/NORWEGIAN funds and national co-financing
- start and implement the project according to the descriptions of individual components approved by the Monitoring Committee
- draw up and present progress reports twice a year comprising activity reports and audited financial reports to the Managing Authority / Joint Technical Secretariat, hereinafter referred to as JTS, of the "INTERREG IVC" programme, as well as the final report as it is defined in the Subsidy Contract
- request and receive payments from the Managing Authority / Certifying Authority of the "INTERREG IVC" programme the amount of each payment is subject to the exchange rates (Article 3(7)) of the Subsidy Contract
- reallocate funds in accordance with Article 2 (2b) of the Subsidy Contract exercising his free discretion
- transfer in compliance with the amounts reported in the progress report the part for each partner as soon as the Lead Partner has received payment from the Managing Authority / Certifying Authority according to Article 5 (1) of the Subsidy Contract
- ensure an efficient internal management and control system i.e.:
 - a) manage and verify by the first level controller appropriate expenditures of the subsidy awarded
 - b) carry out the project's overall accounting
 - c) communicate with the INTERREG IVC programme bodies, in particular – the Managing Authority / Joint Technical Secretariat, Certifying Authority and Audit Authority
 - d) react promptly to any request by the bodies implementing the "INTERREG IVC" programme
 - e) notify its partners immediately of any event that could lead to a temporary or final discontinuation or any other deviation of the project
- retain at all times for audit purposes all files, documents and data about the part of the project for which it is responsible on customary data storage media in a safe and orderly manner for a minimum period of 3 years after the payment of the final balance by the

European Commission to the INTERREG IVC programme. This balance will only be transferred in an as yet unspecified period of time after 2015; other possibly longer statutory retention periods, as might be stated by national law, shall remain unaffected

- conserve all documents required for the audit, provide necessary information upon competent request and give access to its business premises at regular business hours preserving reasonable reservation for confidentiality and secrecy
- provide the independent first level controller and auditing bodies carrying out the INTERREG IVC project programme evaluation any document or information necessary to assist with the evaluation

Obligations and duties of the partners

Each partner shall accept the following duties and obligations:

- unconditionally without limitation guarantee the legal status of the partner in line with Article 5 (3) of the Subsidy Contract
- unconditionally without limitation guarantee the eligibility and correctness of all funds being expenditures in the meaning of the Subsidy Contract (Article 2(1)) and Regulation 1083/2006 (Article 20(2)) and to providing proof of progress according to Article 3(1) of the Subsidy Contract without any legal objections or pleas
- appoint a Project Leader for the parts of the project for which it is responsible and give the Project Leader the authority to represent the partner in the project
- implement the part of the project for which the partner is responsible in due time according to the descriptions of individual components (Application Form, Annex I) approved by the Monitoring Committee
- support the Lead Partner in drawing up progress reports and the final report by providing comprehensively the required data on time. In particular all partners shall submit twice a year a financial report of their expenditures on 15 February and 15 August in respect of the Lead Partner's obligation to submit the progress report to the JTS on 1 October and 1 April
- notify the Lead Partner immediately without undue delay of any event that could lead to a temporary or final discontinuation or any other deviation of the project
- produce all documents required for audit purposes, especially provide necessary information and give access to its business premises to all relevant authorised audit bodies
- retain at all times for audit purposes all files, documents and data about the part of the project for which it is responsible on customary data storage media in a safe and orderly manner for a minimum period of 3 years after the payment of the final balance by the European Commission to the INTERREG IVC programme. This balance will only be transferred in an as yet unspecified period of time after 2015. Other possibly longer statutory retention periods, as might be stated by national law, shall remain unaffected

- provide the first level controllers carrying out the INTERREG IVC project evaluation with any document or information necessary to assist with the evaluation (Article 9(3)) of the Subsidy Contract
- unconditionally without limitation guarantee that the expenditures are true and are verified and confirmed by a first level controller in accordance with Article 3 (3) of the Subsidy Contract
- respect all rules and obligations laid down in the Subsidy Contract and the co-financing statement each partner has signed for the application
- react promptly to any request by the INTERREG IVC programme bodies - the Managing Authority / Joint Technical Secretariat, Certifying Authority and Audit Authority
- reimburse to the Lead Partner all costs and losses including but not limited to legal fees the Lead Partner has incurred from any dispute under Article 12 of the Subsidy Contract.

Article 4 **Liability**

1. Each partner, including the Lead Partner, shall be liable to the other partners and shall indemnify and hold harmless such other partners for and against any liabilities, damages and costs resulting from the non-compliance of its duties and obligations as set forth in this agreement and its annexes.
2. The Lead Partner does not assume any responsibility or liability for any misconduct, negligence or infringement of a partner. The partners severally and jointly on first written demand shall indemnify and hold the Lead Partner harmless against any damage, loss or costs asserted against the Lead Partner from the competent bodies in any of the events stipulated in Article 5(3) of the Subsidy Contract or otherwise incurred by the Lead Partner acting for and on behalf or based on information, unconditional guarantees and covenants of a partner or the partners.
3. No party shall be held liable for not complying with obligations ensuing from this agreement in case of *force majeure*. In such a case, the partner involved must announce this immediately in writing to the other partners of the project.

Article 5 **Budget details and Payment Forecast by Partner**

1. The Lead Partner is the sole responsible party to the INTERREG IVC Managing Authority and Monitoring Committee for the budgetary and financial management of the project. The Lead Partner shall be responsible for the collection and the transfer of funds to the respective partner entitled as well as for an application for reallocation between budget components by the partner as defined in the Subsidy Contract Section 2.2. For each financial report, following the payment of programme funds to the Lead Partner, the Lead partner shall transfer immediately the sums assigned to each partner. No deduction, retention or further specific charge shall be made.

2. The first level controller of the Lead Partner must verify diligently the correctness of the accounting and financial reports and documents drawn up by the partners. The Lead Partner may request further information, documentation and evidence from the partners to that effect. Each partner is responsible for the correctness and eligibility under the regime of the Subsidy Contract of all information and documents provided to the Lead Partner. The partner shall indemnify and hold the Lead Partner harmless from any detrimental impact, loss and damage and/or liability of the Lead Partner due to any incorrect or incomplete information or mislead.
3. Each partner shall be held responsible for its budget up to the amount as to which the partner participates in the project.
4. The project partners commit themselves to respect the budget by budget line and component and payment forecast by partner according to the table in Annex IV of this Agreement.
5. Each partner commits to keeping separate accounting system exclusively used for the project as defined in Article 1. The accounts shall provide for registration in Euros (EUR; €) of total expenses (expenditure) and of the return (income) related to the project.

Accounting reports or other documents, including copies of all background documentation (invoices, documents related to tender, bank statements, etc.) shall be submitted to the Lead Partner or to the body appointed to that effect, in accordance with the schedule and requirements stipulated by the Lead Partner. In accordance with Article 4 of the Subsidy Contract, only expenditure paid and borne by organisations listed as partners in the approved latest version of the Application Form are eligible to ERDF and Norwegian co-financing. The only exception concerns the expenditure of participants in sub-projects of mini-programme which will be included in the expenditure of the main partner on whose territory the sub-project participant is located.

6. In default of evidence or in the event of non-fulfilment of the rules concerning eligibility of expenditure, the Lead Partner shall request the partners to correct the submitted financial documents in order to ensure compliance with the requirements for eligibility. In case of non-compliance with the request of the Lead Partner, the Lead Partner shall be entitled to refuse the expenditure declared by a partner. In that case, the Lead Partner is obliged to inform the partner concerned on the refusal of the expenditure declared and the reasons thereto; the Lead Partner shall report the refusal to the Managing Authority / Joint Technical Secretariat of the "INTERREG IVC" programme.
7. Costs of common project activities

Costs related to the common project activities are hereinafter referred to as shared costs. Shared costs originate from e.g. management and coordination activities carried out by the Water CoRe Project Secretariat or common communication activities.

Partners who participate in the shared cost procedure will do this in accordance with 4.3.3 of the Programme Manual and national requirements as well as in line with the procedure as laid down in the Project Handbook (Annex II).

Article 6

Modification of the work plan and budget reallocation

1. Before applying for reallocation of total costs as stated in the approved Application Form from one budget line, component and/or partner to another in accordance with the Subsidy Contract section 2.2, as stated in the approved Application Form, the Lead Partner shall obtain the approval of its partners. The Lead Partner may set up a deadline for the partners for the approval of these modifications so that beyond the given deadline if no communication received, the modification is considered to be approved by the partners. In the event of any objection the MA takes the final decision binding all partners.
2. Any request for amendment of the Subsidy Contract presented by the Lead Partner to the Managing Authority / Joint Technical Secretariat of the "INTERREG IVC" programme shall be authorised by the partners of the project beforehand.

Article 7

Reports

1. Each partner commits to providing the Lead Partner the information needed to draw up progress reports and other specific documents required by the Managing Authority / Joint Technical Secretariat of the "INTERREG IVC" or other bodies implementing the programme. The reporting periods as laid down in the Subsidy Contract, the reporting deadlines as agreed with the Lead partner as well as instructions in the reporting forms shall be observed.
2. The Lead Partner shall systematically send each partner copies of the progress reports submitted to the Managing Authority / Joint Technical Secretariat of the "INTERREG IVC" programme and keep the partners informed on a regular basis of all relevant communication with the bodies implementing the programme.
3. The partners are obliged to have their reports to the Lead Partner certified by the competent first level controller in compliance with the country specific control requirements as indicated on the INTERREG IVC website. The partners have to submit their report including the control confirmation to the Lead Partner.

Article 8

Information and publicity measures

1. The Lead Partner and the partners will implement jointly a communication and dissemination plan that ensures adequate promotion of the project and its results towards potential beneficiaries, project stakeholders and the general public.
2. Any information and publicity measures aimed at beneficiaries, potential beneficiaries and the public must specify that the project has received a subsidy from the programme funds as defined in Article 1(1) within the framework of the INTERREG IVC programme. Provisions of Commission Regulation (EC) No 1828/2006 of 27 December 2006, amended by Regulation (EC) 846/2009 of 1 September 2009 (OJ L 250, 23.9.2009, p. 1), Section II, Section 1 (in particular articles 8 and 9) relating to information and publicity measures concerning assistance from the Structural Funds and the Managing Authority / Joint Technical Secretariat guidelines as provided in the latest version of the programme manual and on the website must be observed.

3. Furthermore, it must be clearly stated that the project has been co-financed by ERDF/Norwegian Fund through the INTERREG IVC Programme in addition to using the European flag and programme logo and slogan.
4. The partners agree that the Managing Authority / Joint Technical Secretariat shall be authorised in the framework of the "INTERREG IVC" programme to publish in whatever form and by whatever media, including the internet, the following information:
 - the name of the Lead Partner and its partners
 - the purpose of the subsidy
 - the amount granted and the proportion of the total cost of the project accounted for by the funding
 - the geographical location of the project
 - progress reports including the final report
 - whether and how the project has previously been publicised
5. The partners agree to send three (3) copies of the main publicity and information material produced to the Managing Authority / Joint Technical Secretariat. The partners furthermore authorise the Joint Technical Secretariat, Managing Authority and the European Commission to use this material to showcase how the subsidy is used.
6. The partners agree that any information, media appearance, or other publicity of the project shall be communicated to the Managing Authority / Joint Technical Secretariat for potential website updates or showcases.
7. The partners shall ensure that at least one member of the Managing Authority / Joint Technical Secretariat will be invited to present the programme during the project's final conference or other closing event.
8. The partners shall endeavour to appoint a permanent contact for information and publicity purposes.

Article 9 **Confidentiality**

1. Although the nature of the implementation of the project is public, parts of the information and documents created by the partners and bodies exchanged in the context of its implementation between the programme bodies, partners and the Lead Partner may be qualified as confidential independent from the media or storage used. The Lead Partner and the Managing Authority / Monitoring Committee / Audit Authority may qualify documents and other elements as confidential. Only documents and other elements explicitly provided with the statement "confidential" shall be regarded as such.
2. The Lead Partner and the partners commit to taking measures to ensure that all staff members carrying out the work shall respect the confidential nature of such information, and shall not disseminate it, disclose it on to any third parties or use it without prior written consent of the Lead Partner and the partner institution that has provided the information.
3. The obligation for confidentiality shall survive this Agreement for a period of two years from the date of termination or finalization of the project irrespective of the duration of the participation of a partner in the project.

Article 10

Cooperation with third parties, delegation and outsourcing

1. In the event of a partner's cooperation with third parties, of the delegation of part of the activities or of outsourcing, the partners shall remain the sole responsible parties to the Lead Partner and through the latter to the bodies implementing the programme concerning compliance with their obligations by virtue of the conditions set forth in this agreement including its annexes.
2. The Lead Partner shall be informed by the partners about the subject and the party of any contract concluded with a third party. The involvement of a third is subject to the written commitment of the third party to comply as a principal with all duties, obligations and liabilities stipulated in this Agreement including but not limited to the obligations of confidentiality.
3. For the outsourcing of activities co-financed under INTERREG IVC, the Lead Partner and the partners shall comply with the European and national public procurement rules.
4. In any such case of cooperation, collaboration or outsourcing the partner assumes the unlimited responsibility and liability for the third parties and shall indemnify and hold all other partners harmless from any loss or damages caused by the third party or through the cooperation.

Article 11

Assignment, legal succession

1. Neither the Lead Partner nor the partners are allowed to assign their duties and rights under this agreement without the prior consent of the other parties to this Agreement.

The parties to this Agreement are aware of the provisions of the Subsidy Contract whereupon the Lead Partner is allowed to assign its duties and rights as laid down in the Subsidy Contract only after prior written consent of the Managing Authority and the Monitoring Committee of the "INTERREG IVC" programme.

2. In the case of legal succession, the Lead Partner or the partner concerned is obliged to transfer all duties under this Agreement to the legal successor.

Article 12

Non-fulfilment of obligations or delay

1. Each partner is obliged to promptly inform the Lead Partner and to provide the latter with all relevant details should there be events that could jeopardise the implementation and progress of the project.
2. Should one of the partners be in default, the Lead Partner shall admonish the respective partner in writing to comply within a reasonable grace period of, maximum of one month. The Lead Partner shall make any effort to contact the partners in resolving the difficulties including seeking the assistance of the Managing Authority / Joint Technical Secretariat / the of the "INTERREG IVC" programme.

3. Should the non-fulfilment of obligations continue, the Lead Partner may decide to exclude the partner concerned from the project, with approval of the "INTERREG IVC" Programme bodies. The Managing Authority / Joint Technical Secretariat of the "INTERREG IVC" programme shall be informed immediately if the Lead Partner intends to exclude a partner from the project.
4. The excluded partner is obliged to refund to the Lead Partner any programme funds received which the partner cannot prove on the day of exclusion that they were used for the accurate implementation of the project according to the rules of eligibility of expenditure.
5. In case of non-fulfilment of a partner's obligation having financial consequences for the funding of the project as a whole or triggers cost for the partners or the Lead Partner according to the Subsidy Contract, the Lead Partner may assert compensation to cover such funds involved including losses, costs and legal fees for the recollection. In regard to the partner liable for the funds the partners hereby vest power-of-attorney and award standing to sue with the Lead Partner to assert the funds in his own name.

Article 13

Demand for repayment by the Managing Authority

1. Should the Managing Authority of the "INTERREG IVC" programme in accordance with the provisions of the Subsidy Contract section 8 (Repayment in the event of termination), demand repayment of subsidy already transferred to a partner, the Lead Partner shall, without undue delay, forward the letter by which the Managing Authority or any other competent authority or body has asserted the repayment claim and notify each partner of the amount repayable by the partner.
2. Each partner shall transfer unconditionally the amount notified by the Lead Partner to the Lead Partner without any objection or plea. The repayment amount is due and payable without undue delay latest at the date determined by the Lead Partner. Each partner unconditionally without limitation guarantees observing the one month's payment term from the receipt of the repayment request of the MA imposed on the Lead Partner according to Article 8.2 of the Subsidy Contract. In case the amount repayable shall be subject to interest, the interest rate will be determined in accordance with the provisions of the Subsidy Contract 8.4. and would be applied to each partner.
3. In any case of a request of repayments asserted by the Lead Partner initiated by any European Authority or body including but not limited to the events of Section 1 and Section 2 each partner shall waive any objections and pleas and the right of set off against the asserted request of repayment. Legal proceedings shall have no suspensory effect against any request of the Lead Partner for repayment. The obligation to repayment shall be deemed independent from the status of the project or whether the project has been terminated or finalized.
4. If funds requested for repayment cannot be allocated to a specific partner but had been provided for the purposes of the project each partner shall refund the amount proportionally as determined by the Lead Partner to the Lead Partner.
5. The partners severally and jointly shall upon first written demand indemnify and hold the Lead Partner harmless against any claim asserted against the Lead Partner under this Article 13. In addition they shall without any right of refusal support the Lead Partner with all documents and information the Lead Partner in his discretions deems necessary or appropriate.

6. Any claims against the Lead Partner are excluded in the event that the MA has terminated the Subsidy Contract for reasons of Article 5(1) of the Subsidy Contract (failure of funding). This also applies in any other case of termination caused by misconduct or by any incorrectness of a partner. Section 5 of this Article applies accordingly.

Article 14

Disputes between partners

1. In case of any disputes among themselves, the project partners are obliged to work towards an amicable settlement. Disputes will be referred to the Steering Committee of the project.
2. In the case amicable settlement had not been achieved within three months after the service of the repayment request the dispute will be finally decided in accordance with the civil jurisdiction and the laws of the country where the Lead Partner is located.

Article 15

Lapse of time

1. Legal proceedings concerning any issue ensuing from this agreement may not be lodged before the courts more than three years after the claim was constituted.

Article 16

Concluding Provisions

1. The working language of this Partnership shall be English. Legal terms shall be interpreted and shall have the meaning corresponding to the laws applicable according to Article 14.2. In the event of any conflict in the interpretation of this Agreement and its annexes based on differences in translations or incongruence related to the languages of the Partners the Lead Partner shall have the casting vote.
2. If any provision in this Agreement should be fully or partly ineffective or unenforceable, the parties to this agreement undertake to replace the ineffective or unenforceable provision by an effective provision which comes as close as possible to the purpose of the original provision. This also applies in the event of differences, any misunderstandings or any misinterpretation due to the different languages practiced by the partners. Section 1 of this Article 16 applies accordingly if the partners do not settle such differences within one month's period after the final proposal of the Lead Partner.
3. This Agreement shall only be amended in writing by means of an amendment to that effect signed by all parties involved.

Modifications to the project (e.g. concerning activities, time schedule or budget) that have been approved by the Managing Authority can be carried out without amending the Agreement. The approval will become an integral part of the Agreement.

4. Any change of domicile as indicated in the Application Form (Annex I), shall be notified to the Lead Partner by registered mail, within 15 days following the change of address.
5. The Lead Partner shall be released from the restrictions of self-contracting according to Sec. 181 Civil Code.

Concluded at Wiesbaden, May 20th 2010

Lead Partner: Hessisches Ministerium für Umwelt, Energie, Landwirtschaft und Verbraucherschutz

Wenzel Mayer (Director)

Signature

Date

Seal

Annexes:

Annex I – Application Form

Annex II – Project Handbook

Annex III – Subsidy Contract

Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 2: Hessisches Landesamt für Umwelt und Geologie

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 3: Departamento de Medio Ambiente del Gobierno de Aragón

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 4: Instituto Aragonés del Agua

Signature

Date

Seal

Annexes:

Annex I – Application Form

Annex II – Project Handbook

Annex III – Subsidy Contract

Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 5: Direzione Generale Ambiente e Difesa del Suolo e della Costa

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 6: Servizio IdroMeteoClima

Signature

Date

Seal

Annexes:

Annex I – Application Form

Annex II – Project Handbook

Annex III – Subsidy Contract

Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 7: Környezetvédelmi és Vízügyi Minisztérium

Signature

Date

Seal

Annexes:

Annex I – Application Form

Annex II – Project Handbook

Annex III – Subsidy Contract

Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 8: Alsó –Tisza vidéki Környezetvédelmi és Vízügyi Igazgatóság

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 9: Regional Environmental Center for Central and Eastern Europe (REC), Hungary

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 10: Ministerul Mediului Romania

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 11: Administratia Nationala de Meteorologie

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 12: Agenția pentru Protecția Mediului Covasna

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 13: Provincie Noord-Brabant

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Concluded at Wiesbaden, May 20th 2010

Partner 14: Conseil général de l'Hérault

_____	_____	_____
Signature	Date	Seal

Annexes:
Annex I – Application Form
Annex II – Project Handbook
Annex III – Subsidy Contract
Annex IV – Budget table by partners and Components

Conditions Form

Reference: 0541R2

Acronym: WATER CoRe

N.B.:

Please note the required justification for the extension of the project by 4 months outlined under Criterion 2.6.

Criterion 2 - Coherence of the proposal and quality of approach

1. Although the proposed methodology seems to be generally coherent, the rationale behind some of the foreseen activities is not totally clear. In particular, the training sessions and the e-learning modules are not sufficiently justified within the project frame. Indeed, their description lacks of certain basic elements such as the details on the content of the trainings/e-learning or the exact nature of the beneficiaries of the trainings. It seems that participants would be “internal and external”, but more detailed information should have been provided on this issue. Clarifications are required on the nature of the participants in the e-learning activities and in the training.

The following texts aims at explaining in more detail the contents and the production of the trainings and e-learning modules covering the aspects mentioned in point 1-5.

SUMMARY: Both products are very closely interlinked. The development of training modules starts as production of e-learning modules which are tested and assessed applying the contents in real trainings to be held in the regions. As an umbrella, the evaluation of the trainings (which are real-time applications of the e-learning modules) will help to optimise the quality of the e-learning module. Vice versa, the application of the e-learning module will contribute to increase the capacity building of participating regions through an innovative approach.

The e-learning modules will be the content of an online-platform providing both good quality trainings for the different regions as well as links to international networks that have shown interest to put these modules on their website (e.g. ENCORE, WISE)

The headline of Component 3 (see: 3.3 Component 3, page 41) refers to “exchange of experiences dedicated to the identification and analysis of good practices”. The 4 Working Groups (WG) including sub-working groups (working teams) on

- Water demand side management (WG-A)
- Handling drought periods (WG-B)
- Climate change effects (WG-C)
- Public awareness and participation (WG-D)

have to be set up quickly to prepare the topics of component 3 as main elements of the Water CoRe-project and to start the exchange of the best practices on the different topics of component 3 in the 7 EU-regions.

The leaders of the 4 working and sub-working groups will take over the task to write study units (modules) for the e-learning course. Enclosed the attachment No. 1 will give an overview on the 7 study units

Study unit 1: Demand-side-management
Study unit 2: Technological measures
Study Unit 3: Economic and financial instruments
Study unit 4: Drought management
Study unit 5: Modelling of climate change
Study unit 6: Public communication, information and participation

Study unit 7: Roadmap to implement regional approaches and action plans.

With the exception of study unit 1 (Introduction: Demand-side-management) all study units 2 until 7 consist of

- 1 central part or sub-unit (general principles and elements; 1 author)
- 7 decentralised (regional) parts or sub-units (regional know how and approaches; 7 co-authors).

The author of the central part of the study unit has to present the state-of-the-art on measures, rules, on (economic) instruments or on the best available technologies to implement a demand-side-management as important part of an integrated water resource management.

The 7 co-authors of the EU regions participating in the WaterCoRe-project have to present the regional approaches and best practices on the topic in the EU-region.

Ideally, the central part of the study unit shall be produced by the leaders of working groups (WG) or sub-working groups. The regional parts of the study units should be written by regional co-authors of the EU-regions. At most, 7 regional co-authors are presenting their regional best practices and approaches on the topic. To be realistic, the number of co-authors depends on the number of EU-regions participating actively in the different topics (thematic working groups) of Component 3.

After finishing the work on one topic (study unit), the author and the co-authors can start to write the study unit (module). According to this, the 7 study units can be written and published on the e-learning-platform consecutively.

Internal participants of the e-learning course and the training sessions are the authors, co-authors and other experts of the 14 project partners of the 7 EU regions (1st level of dissemination and transfer of best practices).

External participants (10 per EU region) of the e-learning course and the training sessions are water managers and actors coming from different stakeholder organisations in the 7 EU regions dealing with the topics (demand-side management, handling drought periods etc.) like representatives from municipalities, farmer and irrigation associations, water supply companies and waste water collection and treatment companies, services, industries, NGOs etc. (2nd level of dissemination and transfer of best practices).

The aim is that the external participants as actors or responsible body to implement the action plans could be involved as multiplier for the best practice transfer in their EU region. Each EU region has to identify the external partners to be involved into the e-learning course and the training sessions.

The e-learning course will deal with 2 “outputs” (products). First, the results and deliverables will be summarized directly after closing one topic of component 3. Secondly, the multiplier effect in the 7 EU regions can be achieved by forwarding consecutively the study units to the internal and external participants of the e-learning course in the 7 EU regions.

The e-learning course and the training sessions are not stand-alone activities. However, e-learning course and training sessions have to be seen as integrated units.

The e-learning activities have to be prepared **in advance** to the training sessions on the different topics of Component 3. After finishing the last study unit 7 “Roadmap to implement regional approaches and action plans” the project will provide training activities decentralised in the 7 EU regions. The central author and the regional co-author will participate in the training sessions as well as internal and external partners.

The training sessions will follow the e-learning activities in the 7 EU regions. The training sessions are a kind of “presence phase” to present, discuss, evaluate and disseminate the products of Component 3.

Additionally, the training session will help to support the adaptation and implementation of the action plans in the 7 EU regions (see: study unit 7). Beside the responsible expert of the e-learning course it is recommended to involve the regional co-authors and the internal and external participating authors in the training sessions.

OK. Condition fulfilled.

2. Also, considering that the partnership is composed of groups of organisations coming from the same regions, the wording “10 participants from each partner region” does not help to understand who will attend the e-learning course (fourth semester of component 3). An amendment to the wording “10 participants from each partner region” in the application form is required, according to the clarifications provided at the point above, in order to avoid any misunderstanding.

Attachment 1 will give an overview on the topics of the 7 study units. The e-learning activities have to prepare in advance to the training sessions. After finishing the last study unit 7 “Roadmap to implement regional approaches and action plans” of the e-learning course the project will provide training sessions in a decentralised way in the 7 EU regions. The central authors and the regional co-authors will participate in the training sessions as well as internal and external partners. External participants (10 per EU region) are water manager or actors or decision makers coming from the stakeholders in the 7 EU regions dealing with the topics like demand-side management, handling drought periods, economic instruments and climate change effects. Additionally, external participants could be representatives from municipalities, farmer and irrigation associations, water supply companies and waste water collection and treatment companies, services, industries, NGOs etc. The aim is that the external participants as actors or responsible bodies to implement the action plans should be involved as multiplier for the best practice transfer in their EU region. The external partners to be involved into the e-learning course and the training sessions.

OK. Condition fulfilled.

3. It is also not clear how the-learning activities would be considered as part of the transfer activities in the proposal. A clear explanation on the reason why e-learning is considered as “transfer” activity is required.

The 4 Working Groups (WG) including sub-working groups (working teams) on

- Water demand side management (WG-A)
- Handling drought periods (WG-B)
- Climate change effects (WG-C)
- Public awareness and participation (WG-D)

have to be set up to prepare the topics of component 3 as core elements of the Water CoRe-project and to present and to start the exchange of the best practices in the 7 EU-regions.

The leader of the 4 working and sub-working groups take over the task to elaborate the study units (modules) for the e-learning course (see: attachment 1).

The study units 2 until 7 consist of

- 1 central part or sub-unit (general principles and elements; 1 author)
- 7 decentralised (regional) parts or sub-units (regional know how and approaches; 7 co-authors).

The author of the central part of the study unit has to present the state-of-the-art on measures, rules, on (economic) instruments or the best available technologies to implement a demand-side-management as important part of an integrated water resource management.

The 7 co-authors of the 7 EU regions participating in the WaterCoRe-project have to present the regional approaches and best practices on the topic of their EU-region.

Consequently, the e-learning course is the starting up to transfer the know how of the 7 EU regions.

The multiplier effect will be performed by the internal and external participants of the e-learning course (and later of the training sessions).

OK. Condition fulfilled.

4. The difference on the content and nature of trainings and e-learning activities have to be better explained.

The training sessions will start after finishing the e-learning course. Consequently, the e-learning activities have to be prepared in advance to the training activities. After finishing the last study unit 7 "Roadmap to implement regional approaches and action plans" the project will provide training activities in a decentralised manner to the 7 EU regions. Attachment 2 will give an overview on the relationship and the organization between e-learning course and training sessions. The e-learning module will be available and free accessible on the project website, on the websites of partners and others, also after the project conclusion

OK. Condition fulfilled.

5. The structure of the work plan could have been more clearly depicted. Indeed, activities of exchange of experience are merged with activities of transfer of good practices in the same component, not allowing a full understanding of the ratio between exchange and transfer of good practices in the proposal. Clarifications are required on this question. In particular, the rationale behind component 3 and its link with the intensity of cooperation has to be better elaborated. A re-elaboration of the activities between component 3 and component 4 is required, clearly distinguishing activities of exchange of experience in component 3, and all activities of transfer of good practices in component 4.

The Issue has been clarified in the consultations (Rostock and Brussels): Due to the fact that the term "transfer" in the case of WaterCoRe is more meant as "preparation to the regional transfer" (which is not part of WaterCoRe), the project will proceed with 3 components. The text in the proposal will be changed accordingly.

Thank you for this reply. While checking the workplan, we have noticed some inconsistencies between activities and outputs of the components. Please take into consideration the following points:

Component 1:

- Semester 2: Please include the following outputs in the field "outputs" of the semester: documents for 2nd Minister's meeting, 2nd SC meeting, 3rd Presidium meeting

Due to the political significance of the ministers meetings, which are closely and timely co-ordinated with the other meetings, the preparation takes place over a longer time period. Due to the slight project extension (see Criterion 2.6), some of the meetings need preparation phases that stretch across two reporting periods. In this case, the meetings mentioned will all take place in Semester 3.

- semester 4: please include the update for regional ministers as output of the semester

Done, thank you for the correction.

- semester 5: please include the Ministers' meeting and the SC meeting as activities of the semesters

Similar to the issue raised for Semester 2, also this meeting has been postponed to Semester 6, but we have failed to correct the outputs accordingly. Thus, these outputs have now been completely removed from Semester 5 and transferred into the output list in Semester 6. Thank you for the hint.

- semester 6: please explain what is meant by "fifth and sixth closing sessions" in the activities of the semester. Please include the preparation of the progress report to the JTS in the activities. With regard to the outputs, please include only 1 progress report for the semester.

The closing sessions are the regional closing sessions which are foreseen under component 3 and have been wrongly mentioned here under Component 1. However, the organisation of the closing sessions will be partly supported by the management provided in Component 1 and thus need to be

mentioned. Consequently, the first sentence has been removed while the last sentence “support partners in organisation of regional closing sessions” remains.

- semester 7: please include 2 progress reports and 1 final report as activities and outputs of the semester.

Done, thank you for the correction.

Component 2:

- semester 2: please include the press releases as output of the semester

Done, thank you for the correction.

- semester 4: please include the “updated communication strategy”, the “1 published article in magazine”, the “2 newsletters” as outputs of the semester

Done, thank you for the correction.

- semester 6: please explain briefly what is meant by “organise classroom on wheels” and eventually insert a corresponding output in the field “outputs” of the same semester.

“Classroom on wheels” will be an activity held in the Aragon region of which the main target is the information outreach to rural areas. The “Classroom on wheels” is a bus that is fully equipped with material and that actively tours in schools located in rural areas. This concept is very likely to be transferred to other partner regions. This important event has now been mentioned not only in the activities, but also in the outputs. Due to the space limitation of the output field in the application form, we had to erase the information about the number of copies of brochures and DVDs per region (500).

- semester 7: please add the relevant outputs corresponding to the activities listed for this semester.

Done, thank you for the correction.

As a consequence to these amendments, please check carefully the figures inserted for each indicator of components 2 and 3, and correct if they do not match the information provided in the detailed work plan.

We have carefully checked the compliance of the figures. Due to the fact that in many cases, the product but not the number is mentioned in the outputs, the indicator list is the most precise information about output quantity. This is due to the fact that – for example - the exact dissemination schedule can't be foreseen.

Thank you for the revision.

However, some of the above mentioned inconsistencies have not been fully treated:

- Component 1 semester 6:

a) the preparation of the progress report to the JTS is still not included in the field “activities”. Please amend the field including this activity.

b) With regard to the outputs, 2 half-yearly progress reports are still included in the field “outputs”. Please modify to “1 progress report”.

- Component 1 semester 2: thank you for the explanation on the fact that the organisation of the ministers meetings etc is still in the preparatory phase. However, since every activity must correspond to an output, please insert in the field “outputs” the draft documentation for the meetings.

- Component 1 semester 7: you have inserted now 2 progress reports, but the “1 half-yearly progress report” is also left there. This makes a total of 3 progress reports, which is not correct. Please amend, making sure that there are only 2 progress reports and 1 final report among the outputs of the semester.

- Component 2 semester 4: please include the “1 published article in magazine”, the “2 newsletters” as outputs of the semester.

Done. Thank you for the correction.

Thank you for this. The condition is fulfilled.

6. The timing of the foreseen workshops and other events in component 3 seems to be overambitious. For instance, in the second semester of component 3, it is planned to organise 4 thematic workshops to be held in 4 different European regions (Bologna in January, Montpellier in February, Wiesbaden in March, Szentendre in April). From the description provided, it is not clear whether the same persons from all partners will participate, or there will be different participants at each workshop. Even in this second case, the intensity of the foreseen meetings does not seem to optimise the time of the participants spent on the project activities. Clarifications are required on this issue, and if necessary a rearrangement of the activities has to be planned. Because of the late decision of the Committee, the start date proposed in the application form is no longer realistic. The start date of the project has to be postponed to January 2010 (and the end date prolonged accordingly). This also means that the work plan and payment forecast need to be adapted to this new timing.

In line with the statement on criterion 6.1. (Budget and finance) together with the considerations for this criterion, the project group decided that the project activities should be restructured as follows:

- As to the workshops to be held under component 3 in the second semester, the issues have been re-discussed among the consortium and an aggregation of the four workshops has been agreed. The project group proposes to aggregate the 4 workshops on the platform of the IFAT (16. International trade fair for water, sewage, refuse and recycling) to be held in Munich in May 2010. First negotiations with the fair organisers revealed that the workshops would be a valuable addition to the framework programme. Furthermore, it would allow key-experts from the partner regions to have the trade fair as platform for presentations. For the project, it would be a valuable dissemination opportunity.
- Wherever possible, organisational meeting will be co-ordinated as to timing and location with political meetings (See also criterion 6.2.)
- A sincere re-assessment of the timing led to the acknowledgement that an extension of the project of 4 months (until April 2013 according to the updated timetable set by the programme management). This is especially due to the following reasons:
 - o Although the regrouping of workshops under the umbrella of the IFAT leads to a more smooth and efficient organisation of the meetings for the collection of existing experiences, the preparation of a IFAT side event requires time. Furthermore, the IFAT is due in May 2010. Consequently, not project time is saved through the regrouping of activities.
 - o A general assessment of the working schedule reveals that similar problems can be anticipated for series of trainings by the end of 2011. For these trainings, regrouping is not possible and some experts need to attend several meetings which could result in an overambitious timing and possible delays in this phase. Consequently, the timeframe for the execution of the six training sessions would preferably be extended by two months.
 - o Furthermore, kick-off-, mid-term- and final event as well as an open exchange forum have to be thoroughly co-ordinated and timed with the other meetings that will now be rescheduled. Furthermore, due to the fact that it is crucial for the kick-off, - mid-term and final events to have attendance of the environmental ministers (the meetings include the annual meeting of the standing platform of ministers), the project group would like to extend the timing for the annual meeting by two months.
 - o In addition, the overlap of the formal budgetary end of the project and reporting activities by 12/2012 together with the end of the budget period of the partners will most likely cause enormous problems during these last months.

OK. Condition fulfilled.

7. The figure reported in section 3.2.1 for “number of articles in press and media” should be reflected in more detail in the work plan of component 2.

Within the development phase, all envisaged results have been clearly justified by a paper prepared by the consortium which can be provided to the JTS on request.

As to the number mentioned, the figure has been developed taking into account different sorts of media representing regional, national and international outreach. However, there is information lacking on the distribution between the different media used which makes the figure clearer. The number of articles has been understood as “number of publications” and the word “media and press” does refer to online media, online press as well as print magazines, corporate newsletters and scientific journals. If split up in this more detailed way, the high number can be better understood:

Print Publications:

Scientific/Technical journals:	2 Publications
Independent magazines/newspapers, regional level:	7 (1 per Region)
National or international newspapers	1
Publications in Corporate Newsletters of the participating institutions:	8

Online-Publications

Publication of e-learning modules with link to websites of ENCORE, WISE, ICPDR etc	49 modules (7 modules in 7 languages)
Project summary online	7
Project brochure online (English)	1
Project results summary online (English)	1
TOTAL	76

OK. Condition fulfilled.

8. Because of the late decision of the Committee, the start date proposed in the application form is no longer realistic. The start date of the project has to be postponed to January 2010 (and the end date prolonged accordingly). This also means that the work plan and payment forecast need to be adapted to this new timing.

Work plan and payment forecast will be adapted accordingly. Please do also note the request for a slight extension of the project duration of four month until April 2013

OK. Condition fulfilled.

Criterion 4 - Quality of management

1. The strategic management of the project foresees a Steering Committee and a Presidium. Clarifications are required on the roles and tasks of these two bodies. In particular, the reasons for the split of responsibilities between two management structures have to be given in details.

The following overview explains the division of tasks between the strategic management bodies in more detail. The high number of umbrella bodies can be explained to the need for the high engagement of the political level in the projects that require an executive link (steering committee) between the Ministers Platform (Council of Political Representatives) and the Presidium (supervision of concrete project activities and decisions on project progress). This division underlines that there is a strong contact between the project actors and their decisions and the political world outside of the project that is influenced and shaped by the project.

Ministers Platform

composition: 7 regional + 2 national political representatives

responsibility: presenting the political support on their meetings once a year

Steering Committee

composition: 14 representatives of all project partners on management/director level

responsibility: strategic decisions on their meetings once a year

monitoring the progress of the project activities on a strategic level

approval of all sub-products and end products

Presidium

composition: Lead partner, component coordinator, working group leaders (Hessen, Aragon, Emilia-Romagna, REC)

responsibility: supervising the project secretariat, esp. on operational issues
day-to-day decision making

Component coordinator

composition: Hessen, Aragon, Emilia-Romagna

responsibility: report about the progress of respective component work plan in the steering committee

Project secretariat

composition: 1 project manager, 1 financial manager (both appointed by the LP)

responsibility: day-to-day management and coordination of the WaterCoRe project

OK. Condition fulfilled.

Criterion 5 - Quality of partnership

1. Partner 13 (Province of Noord – Brabant, NL) is involved in 2 second call applications which are both recommended for approval and in 3 first call approved projects. No justification is provided on this multiple involvement. The added value and the feasibility of this multiple participations in IVC project's proposals may be questionable. It also increases the risk of double funding

The Province of Noord-Brabant is involved in interregional cooperation because exchange of expertise and good practice contributes in solving social, economical and environmental challenges on a regional scale. Noord-Brabant is involved in 6 approved projects that cover different subthemes within both priorities of the INTERREG IVC programme. Although the project topic can of course be used for building up synergies, the focal points of the projects are highly different and can be listed as follows:

Innovation4Welfare:	Innovation, Research and Technology Development
PEOPLE:	Employment, Human Capital and education
POWER:	Economic development and CO2 reduction
More4Energy:	Renewable Energy
SufalNet4EU:	Waste Management
Water CoRe:	Water management with special focus on drought.

In order to avoid double funding the financial management is organised in different departments. Also different staff members are involved. PEOPLE and Innovation4Welfare are managed by the department for welfare and are externally audited. More4Energy is managed by the department for economics and transportation and internally audited by Mrs C. Jansen. POWER, Water CoRe and SufalNet4EU are managed by the department for ecology and will be internally audited by Mrs. C. den Otter. Both internal auditors are in contact. Furthermore staff costs and travel & accommodation are strictly related to staff members involved. Activities and invoices of external experts have to be project related. These conditions are checked by the external and internal auditors of the projects involved in INTERREG IVC.

Financial implementation:

Because of the involvement in several INTERREG projects, Partner 13 developed a protocol for administration and finance. It's in Dutch, but can be sent on request. Basically it says we that partner 13 will implement the following financial settings:

- open a specific bank account
- introduce specific accounting codes
- record costs in separate expenditure lists
- indicate the allocation of costs on the invoices

OK. Condition fulfilled.

2. While for Germany, Spain and Italy, there are two partners from the same region, the reason for having 3 partners from Hungary and Romania is not clear in the application form. Additional information has to be provided to justify this arrangement.

Generally spoken, the partnerships in the region have to cover two major roles:

- * political representation and support of activities taken in the respective regions by project partners
- * operative activities on regional level

In general, all project partner regions participate to the Water Co Re by representing the regional administrative level supported by one relevant technical agency.

There are two exceptions which can be explained as follows:

HUNGARY:

As to the Ministry of Environment and Water and the Directorate for Environmental Protection and Water Management, their roles are divided as set out above. The role of the Regional Environmental Center has a more horizontal function with a cross-reference that is much wider than the national activities: Due to the REC's institutional setting as a not for profit international organisation with headquarters in Hungary and Country Offices in 17 CEE countries and being also a Central and Eastern European Environmental Network with access to governments at national, regional and local levels as well as all key stakeholders, its function will focus on dissemination and communication issues as set out in the work plan description:

- Communication of results with 10 other EU countries
- Integration of input from other EU countries
- Concepts and activities in the field of public participation/stakeholder involvement and educational training

ROMANIA

Within Romania, the envisaged "teamwork" between the political level and the operating activities are distributed mainly between the Ministry of Environment and Sustainable Development and the Romanian National Meteorological Administration (NMA) which is the main operating body in the field of water management (part of "National Committee to Combat Drought...", management of extreme weather events, etc).

The Romanian consortium had to be extended by the Environmental Protection Agency (EPA) of Covasna in order to ensure the input from a regional viewpoint. As other executive institutions in Germany, Spain, Italy and Hungary cover this reference to regional application and pilot activities within their institutions, the picture in Romania becomes more complete if the NMA is additionally in continuous contact with a pilot region. Because of both the high interest from the EPA in Covasna as well as the suitability of the area, a partnership could be negotiated.

OK. Condition fulfilled.

3. The legal status of partner 4 (Aragonese Water Institute, ES), is not clear. A clarification is required on this issue.

The legal status of the Aragonese Water Institute is ***Body governed by public law.***

The Aragonese Water Institute, created by Law 6 / 2001 of 17th May, Planning and Participation on Water Management in Aragon, was formed as a public law entity with its own legal status, under Aragon's Administration and attached to the Ministry for the Environment.

The Aragonese Water Institute takes on the regulation and management of drought situations, of extraordinary contamination of the treatment systems or any other states of urgency or necessity; it undertakes inspection and control of the supply, cleaning-up and treatment services.

Thank you for this. Please therefore amend the information in the application form accordingly (page 74).

Done. Thank you for this correction.

OK. Condition fulfilled.

Criterion 6 - Budget and finance

1. The payment forecast seems to be slightly artificial. For the second, third and fourth semester, 15% of the total budget is foreseen, and for the fifth and sixth, the 20% is foreseen. Such an arrangement does not reflect a fully careful budget planning. The project will be monitored against its planned payment forecast. In case a project is not able to report expenditure according to its 'payment forecast' it risks losing funds. If needed the payment forecast should be adapted.

The rough figured did indeed represent tranches of the total amount that are presumably being used during the project progress. Please find updated and more detailed figures that – in addition – include the following considerations:

- A re-assessment of the payment forecast has revealed the following considerations that are closely linked to the findings in the answer to criterion 2.6. Taking into account the issues raised by the Programme officers, the project team identified the need for a project extension of 4 month in order to be able to meet all the indicators.
- Furthermore, the restructuring of the workshops in the second semester needs to be integrated into the updated payment forecast.

OK. Condition fulfilled.

2. The financial allocation for component 1 is not clear. Indeed, no budget has been allocated for "travel and accommodation" under component 1, which seems in contradiction with the management and coordination activities foreseen. In addition, it must be noted that the 'organisation of Presidium meetings, SC meetings and Minister's platform meetings' under external experts, should, in any case, be allocated to component 1 (management and coordination activities) and not under component 3 as it is now the case. A revision of the allocation of budget for component 1 is required, taking into consideration the above remarks. In any case, the budget allocated to component 1 should not exceed 20% of the total project budget.

The project budget has been amended accordingly, please find the new budget already integrated in the revised application form

Thank you for your reply. However, the organisation of Presidium meetings, SC meetings and Ministers' Platform meetings is still under component 3, which is not in line with the information provided in section 3 of the application form (indeed, these meetings are planned under component 1 as management meetings). The costs for these meetings must be deleted from component 3 and moved to component 1. Please amend the information in section 4.3 of the application form accordingly.

Done, thank you for the correction.

Thanks. However, now also the logistics for the kick off, mid-term and final events are under component 1. This is not correct, as the kick-off and mid-term events are included in component 3 in the work plan of Water CoRe. With regard to the final event, this is planned in component 2.

Therefore, please amend section 4.3 according to the following suggestion:

- budget item "organization of presidium meetings, SC meetings and Ministers platform meetings: stay in component 1
- budget item "logistics kick off event" and "logistics mid-term event" to be moved back to

component 3

- budget item “logistics final event” to be moved to component 2.

Thank you for these clarifications. Activities swapped in the application form.

Thank you for this. The condition is fulfilled.

3. No budget has been allocated to “travel and accommodation” for component 2. This arrangement is also not coherent with the activities foreseen in the work plan. Clarifications are needed on this issue, and if necessary the budget should be revised according to the information provided in the work plan.

The project budget has been amended accordingly; please find the new budget already integrated in the revised application form.

OK. Condition fulfilled.

4. The information in Section 5 of the application in the box « independent financial controller » does not fully reflect the country specific information available on the INTERREG IVC website. • Please note that since the submission of the application form the country specific information has been updated. Thank you for checking the consistency of the information in the application form for each partner.

• Please make sure to indicate for each partner the system applicable in the Member State / Norway (decentralized or centralized system) and describe shortly the functioning of the system by summarizing the country specific information available on the website.

• In case the system is decentralized please indicate:

- The name of the body in charge of approving the first level controller
- Whether the partner in question opts for an internal or external controller (if the possibility to chose exists in the respective Member State / Norway)

• In case the system is decentralized and an external controller should be chosen, please indicate that the external controller will be appointed in compliance with public procurement rules. As a consequence, the name of the controller cannot be indicated at this stage.

• In case you or your partners intend to claim control costs within the project, please make sure that

- you budgeted control costs only for those partners where the control is not free of charge and control costs are considered to be eligible costs (see country specific requirements);
- these costs have been budgeted in the right component (component 1!);
- these costs have been budgeted in the right budget line (external expertise for external controller and staff costs for an internal one);
- enough details in section 4.3 “specification of budget line “external expertise and services” are provided to identify clearly the partners that budgeted control costs under external expertise.

Please revise the information already provided on the basis of the points listed above for the following partners:• LP, PP2, PP3, PP5, PP6, PP7, PP8, PP9, PP14

LP, PP2

Germany has chosen a decentralised control system. An independent external controller either from the public sector or from the private sector will be commissioned. A corresponding budget is foreseen.

Contrary to the INTERREG IV C website information and due to organisational changes a short time ago, the national Approbation-Body of Hessen changed as follows:

Hessisches Ministerium für Wirtschaft, Verkehr und Landesentwicklung, Abteilung I, Referat I1 (**old: I2**), Tel.: +49 (0) 611 815 2916, Kaiser-Friedrich-Ring 75, 65185 Wiesbaden.

PP3

Spain has chosen a decentralized control system.

Please note that in Aragón the name of one Internal Financial Controller has changed.

Finally, here below you can find the definitive names for the control system:

P3: Internal financial controller. Contact person within the Ministry for this issue is **Ms. Isabel Forcada Val** (iforcada@aragon.es , Tel: +34 976 716659)

PP5, PP6

Emilia-Romagna, as public authority, has chosen the first option for selecting First Level Controller (internal controller) as the INTERREG IV C web site indicates.

As the Italian procedure to select the first level controller has been updated, the partners PP5 and PP6 have been informed that their request for the approbation of the internal controller has to be submitted to:

Dott. Fortunato Varone
Dip. Programmazione Nazionale e Comunitaria
Regione Calabria
Via Molè 88100 Catanzaro
flcinterregivc@regione.calabria.it

instead of Giuseppe Amoruso.

PP7, PP8, PP9

First Level Control Requirements:

Hungary has set up a centralised control system for all INTERREG projects. Expenditure of all project partners from Hungary will thus have to be checked and confirmed by the following body:

VÁTI Hungarian Nonprofit Company for Regional Development and Town Planning

Central Control Unit

Gellérthezy u. 30-32.

Hungary – 1016 Budapest

Contact persons:

Ms. Andrea Krämer

Tel.: +36 1 224 3234

e-mail: akramer@vati.hu

Ms. Márta Gordos

Tel: + 36 1 224 32 10

Fax: + 36 1 224 32 91

e-mail: mgordos@vati.hu

The above-mentioned body will perform the first level control free of charge to Hungarian project partners.

PP10, PP11, PP12

For the First Level Control Requirements Romania will set up a centralized control system under the coordination of the Ministry of Regional Development and House, Contact Person is

Ms.Mariete Enache, tel: 0040-749.196 175, e-mail address: mariete.enache@mdrl.ro and

Mr.George Coman. Tel: 0040 756.065.210, e-mail address: gheorghe.coman@mdrl.ro .

The First Level Control will be free of charge for the Romanian project partners.

PP13

Information in the application form is considered sufficient as PP13 is not mentioned

PP14

France has chosen a decentralised control system. The General Council of Herault will submit his proposal for the First Level Control to the Region Nord Pas de Calais.

According to an email sent by c.uliasz@nordpasdecalais.fr at 17.11.2009, the Local Authority will contact the JTS after the final selection in order to settle this point, by letting approve an internal independent financial controller, as for the projects already approved on the SUDOE (Ecolagunes, WAT) and MED (Coastance) program.

No specific cost was reported in the budget for the General Council of Herault in the Component 1 . Nothing has changed since the official draft.

Thank you for this. However, please note the following:

- PP3 did not precise whether the system applicable in Spain is a centralized or a decentralized system. Please amend accordingly.

Done in the application form. Thank you for the correction.

- PP5 and PP6 did not precise whether the system applicable in Italy is a centralized or a decentralized system.

Moreover, PP5 and PP6 have foreseen an internal controller for the first level control. According to the specific requirement in Italy for the first level control, costs linked to an internal controller cannot be reported as eligible expenditure. However, PP5 and PP6 have foreseen under the budget line “external expertise and services” component 1 external audit costs. These costs should therefore be removed from that budget item and placed into another budget category.

Italy has chosen a decentralised control system. In Emilia-Romagna an internal controller is chosen. The request for the approbation of the internal controller has to be submitted to: Dott. Fortunato Varone - Dip. Programmazione Nazionale e Comunitaria - Regione Calabria - Via Molè 88100 Catanzaro - flcinterregivc@regione.calabria.it

Done in the application form. Thank you for the correction.

The removing of costs as well as an according budget shift (desirably into the kick-off logistics) would touch different areas in which the partnerships still needs to sign a official partnership agreement. This is due to the fact that the kick-off logistics would be accounted under a shared cost model. We would propose to refrain from this shift for now and thus use the flexibility rule to adapt the budget after the final approval.

OK. Condition fulfilled.